

City of Cleburne, Texas

2005 - 2006 Annual Budget And Program Services



Chester Nolen, CM, CPM
City Manager



Greg Wilmore, CGFO, CFGM
Director of Finance



Kim Galvin
Budget Manager



Donna Steadman
Office Coordinator

Cleburne Sports Complex
900 All Star Parkway



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

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**City of Cleburne
Texas**

For the Fiscal Year Beginning

October 1, 2004

Nancy L. Zjelle

President

Jeffrey R. Emen

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an Award for Distinguished Budget Presentation to the City of Cleburne for its annual budget for the fiscal year beginning October 1, 2004.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and are submitting it to GFOA to determine its eligibility for another award.

City of Cleburne Budget

How to Read This Document

WELCOME!

You are holding the published City of Cleburne budget for the fiscal year beginning October 1, 2005 and ending September 30, 2006. This document has been specially prepared to help you, the reader, learn of the issues affecting the Cleburne community. Many people believe a city budget is only a financial plan. Although you can learn much of the City's finances from these pages, the 2005-2006 budget document has been designed to serve other functions as well. For example, it is a policy document which presents the major policies which guide how the City is managed. It is an operations guide which give the public, elected officials, and City staff information pertaining to the production and performance of individual City operations. The document is also designed as a communications device. Information is conveyed verbally and graphically in a way which should be easily understood even by persons not familiar with the City.

The following section of the document explains the budget format and will help you locate information which may be of particular interest to you.

BUDGET FORMAT

The document is divided into ten sections: *Budget Message, Budget Summary, Management and Budget Policies, General Fund, General Debt Service Fund, Special Revenue Funds, Enterprise Funds, Enterprise Debt Service Fund, Capital Improvements and Statistical Section.* The *Budget Message* section contains the City Manager's letter which is addressed to the Mayor and City Council and explains the major policies and issues which affected development of the 2005-2006 budget. This section also contains an ordinance adopting and approving the budget, an ordinance setting the tax rate and levying a tax upon all property subject to taxation within the City of Cleburne, and an organizational chart.

The *Budget Summary* section contains a summary of all funds, including State of the City.

The Management and Budget Policies section includes City of Cleburne's Budget Process, the Budget Schedule and the Overall Organizational Goals and Financial Policies Statement.

The *General Fund* section includes Where it Comes From...Where it Goes, How the City Budgets its Operating Dollar, Summary of Receipts and Expenditures, Projected Revenues, Revenues by Source, a description of General Fund Revenue accounts, Estimate of Disbursements by department, Department Detail for all General Fund accounts and includes numerous graphs to help demonstrate expenditures and revenues.

The *General Debt Service Fund* contains the Debt Service Requirement information on all Certificate of Obligation and General Obligation Bonds.

The *Special Revenue Funds* section consists of four main funds: HUD Housing Fund (06), Hotel/Motel Occupancy Tax Fund (07), Cleburne Transit System Fund (08), and 4B Sales Tax Fund (09). Included for these funds are Summaries of Receipts and Expenditures and a Program Detail of accounts. There is also a section for *Other Special Revenue Funds* which includes a Summary of Receipts and Expenditures for each fund.

The *Enterprise Funds* section contains Summary of Receipts and Expenditures, Anticipated Expenditures and Revenues, Revenues by Source, Estimate of Disbursements by department, and Department Detail for the Water/Wastewater Fund (60), Airport Fund (61) and Drainage Utility Fund (63).

The *Enterprise Debt Service Fund* section contains the Debt Service Requirement information on all Water and Wastewater System Revenue Bonds.

The *Capital Improvements* section include the 2004 CO Bond Fund (52) and the 1997 CO Bond Fund (57). Each fund includes a Summary of Receipts and Expenditures sheet. This section also includes a Leased Equipment Improvement Program Summary, a Leased Equipment Five Year Improvement Program, a Recapitalization of Capital Outlay for the General Fund and Enterprise Funds, and a Five-Year Capital Improvement Program.

The last section is the *Statistical* section which includes Historical Highlights, Miscellaneous Statistical Data and Tax Summary Information.

Should you have any questions regarding the information presented in this document, please feel free to contact Greg Wilmore, Director of Finance, City of Cleburne at (817) 645-0910 or e-mail gregw@cleburne.net; or Kim Galvin, Budget Manager, City of Cleburne at (817) 645-0951 or e-mail kgalvin@cleburne.net. You can also log on to our homepage at <http://www.ci.cleburne.tx.us>.



City of Cleburne

P. O. Box 677 10 N. Robinson Cleburne, TX 76033 (817) 645-0900

Budget Year 2005-2006

Principal Officials

Mayor Ted Reynolds

Mayor Pro-Tem John Warren, District 4

Councilman Wes Nelson, District 1

Councilman Kyle Boles, District 2

Councilman Bob Force, District 3

Appointed Officials by Council

City Manager, Chester Nolen

Municipal Judge, F. Steve McClure

Deputy City Manager and Division Directors

Deputy City Manager, Larry Barkman

Assistant City Manager, Adam Miles

Director of Finance, Greg Wilmore

Public Works Director, Russell Schreiber

Police Chief, Terry Powell

Fire Chief, Clint Ishmael

Community Services Director, Mike Claunch

Parks and Recreation Director, Max Robertson

Human Resources Director, Maria Reed

City Secretary, Shelly Doty

Economic Development Director, Jerry Cash

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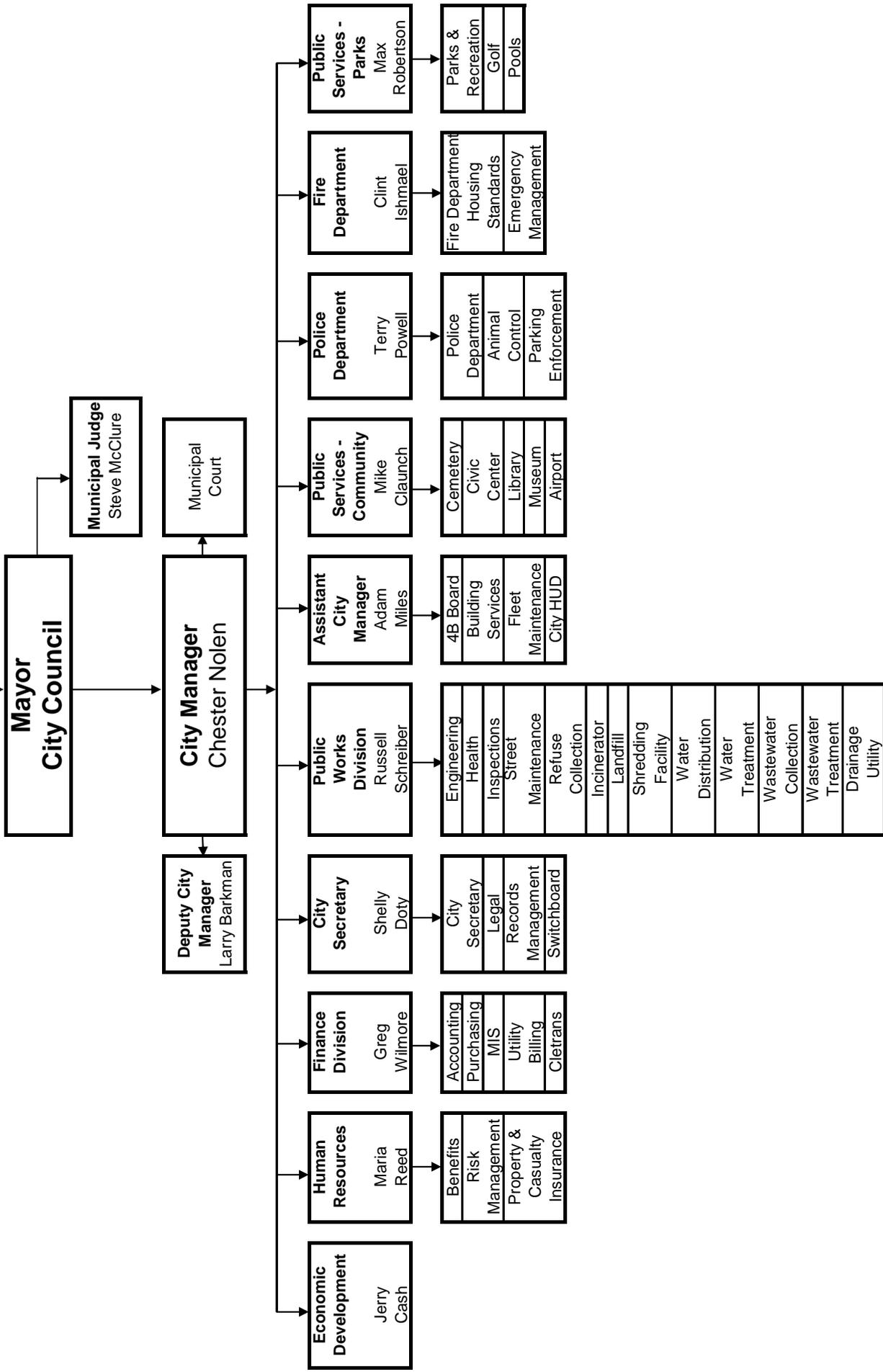
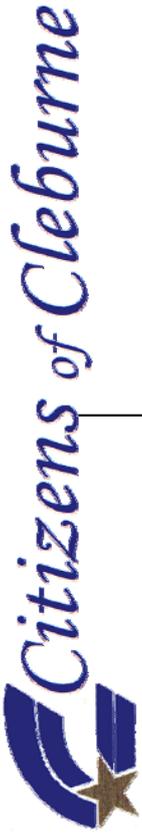
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PRINCIPAL OFFICIALS

City of Cleburne, Texas

Duties of The Council and Mayor

The municipal government provided by the City Charter shall be known as the "Council-Manager Government". Pursuant to its provisions and subject only to the limitations imposed by the State Constitution and by the City Charter, all power of the City shall be vested in an elective Council, hereafter referred to as "The Council", shall enact local legislation, adopt budgets, determine policies and employ the City Manager, who shall execute the laws and administer the government of the City.

The Council and Mayor shall hold office two (2) years, respectively and until their successors are elected and have been qualified.

Two (2) councilmembers and a mayor shall be elected each even-numbered year. Two (2) councilmembers shall be elected each odd-numbered year.

The City shall be divided into districts, with councilmembers elected from their respective districts.

Principal Officials

City of Cleburne, Texas

Mayor

Ted Reynolds

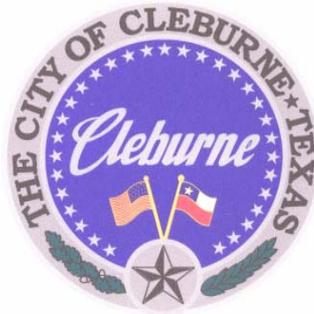
City Council

Councilman, District 3

Bob Force

Councilman, District 4

John Warren



Councilman, District 2

Kyle Boles

Councilman, District 1

Wes Nelson



Principal Officials

City of Cleburne, Texas

Economic
Development Director
Jerry Cash

Public Works Director
Russell Schreiber

Fire Chief
Clint Ishmael

Human Resources
Director
Maria Reed



Parks and Recreation
Director
Max Robertson

Director of Finance
Greg Wilmore

Assistant City Manager
Adam Miles

Police Chief
Terry Powell

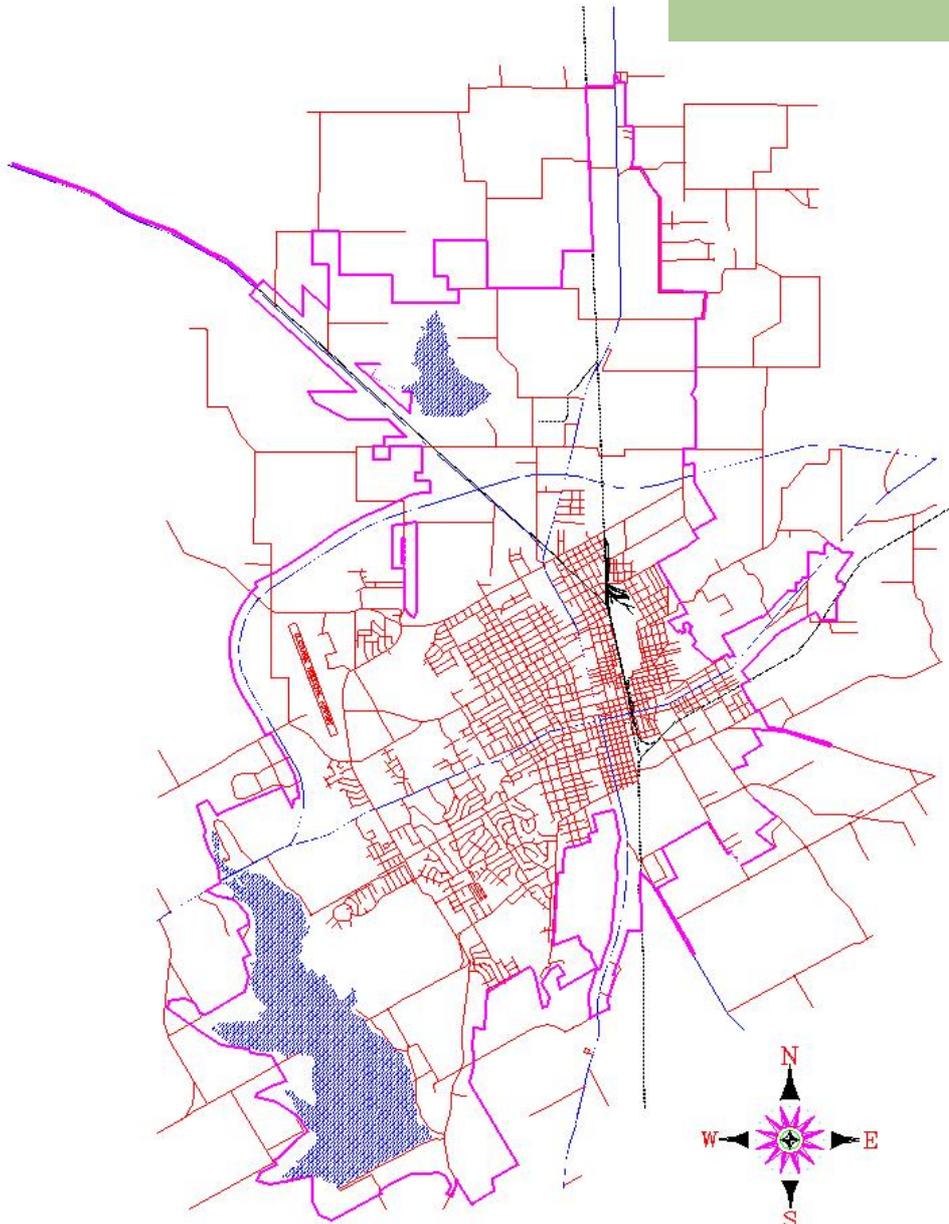
Deputy City
Manager
Larry Barkman

City Manager
Chester Nolen

Community
Services Director
Mike Claunch



Texas State Map with The City of Cleburne



City of Cleburne
2002

Cleburne (the blue asterisk above) is located inside the DF/W Metroplex area. The fastest growing area of the state is said to be within the Metroplex Triangle of DF/W, San Antonio-Austin and Houston as shown above.

Budget Message





HOME

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BUDGET OVERVIEW:

The purpose of this Budget Overview Message is to outline significant changes and highlight policy issues in the 2005-2006 Budget. This document outlines major budget issues, budgetary information, and provides the City Council and citizens of Cleburne with valuable insight and understanding of the 2005-2006 Budget. This Budget reflects the philosophy of retaining the City's fiscal integrity, maintaining existing services, improving the cost-effective delivery of services, while still recommending a conservative budget.

The Annual Budget and Plan of Municipal Services are submitted Pursuant to Article 689a 13et. Seq., Vernon's Annotated Texas Civil Statutes and the Charter of the City of Cleburne. The available resources and expenditures allocated comprise a plan for financing these services from October 1, 2005 to September 30, 2006.

BUDGET IN GENERAL

The Budget is a comprehensive plan expressed primarily in financial terms and performance measurements for services to meet the needs of the citizens of Cleburne. The City's Budget is considered to be a combination of a line item and performance budget. The Budget has two main purposes:

- (1) The Budget will provide the City staff with the opportunity to present recommendations for levels of service and methods for financing those services in the coming year.
- (2) Secondly, it provides the most effective control possible by the Mayor and Council. The Council has the opportunity to judge the adequacy of the recommended programs and to set the level of City services by comparing the needs of one service with others. The Budget has been built on conservative financial principles. It reflects staff and Council commitment to maintaining necessary services and improving the quality of operations while keeping expenditures at a minimum.

The 2005-2006 Budget has been enhanced by using more charts, graphs, trend information, and other user-friendly data. This format will allow the reader to obtain a better understanding of how their tax dollars and user fees are being spent. We also have the budget summaries on the Internet for all citizens via our Homepage at <http://www.ci.cleburne.tx.us>.

Steps taken in preparing the 2005-2006 Budget included:

- (1) Each Department Head was given directions to submit a budget that maintained or improved the previous year's level of services.
- (2) The Capital Improvement Programs made up of a Leased Equipment Improvement Program and a five-year Capital Improvement Program were implemented in the 1990-1991 budget year. All rolling stock and recurring equipment for the general fund will be purchased through the Leased Equipment Improvement Fund. The five-year Capital Improvement Program represents departmental projections for planning purposes only and has not been considered by the Council. Any project will be considered in the appropriate budget year.

Procedures followed in budget preparation were:

- (1) Preparation of a budget calendar in April 2005.
- (2) Review budget with City Manager concerning highlights, issues, and recommendations in June 2005.
- (3) Submission and discussion of the City Manager's Budget to the City Council in August 2005.
- (4) Held a public hearing and adopted the Budget on September 13, 2005.

Important Features of Budget Administration:

- (1) The City of Cleburne's budget can be amended by the City Council in any of the following methods: through line item changes at the departmental level, changes between departments or programs, and changes in the total appropriation. The City Manager may start this process at any time, with the approval of the Council, in order to transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditures within an office, department, or agency. Another provision in the Charter states that at the request of the City Manager and within the last three months of the budget year, the Council may, by resolution, transfer any unencumbered appropriation balance or portion thereof from one office, department, or agency to another.

In addition to the above amendments, staff presents a report of revenue and expenditures to the Council each month. This provides the opportunity for adjustments, if needed, to budgeted revenues and expenditures based on actual results during the fiscal year.

- (2) Appropriations lapse at the end of the fiscal period requiring a budget amendment to account for expenditures budgeted in one fiscal period, but expended in the next fiscal period. If these items are known in advance, the expenditures will be properly allocated in the new Budget.

THE BUDGETARY PROCESS

The City of Cleburne's budgeting process, maintained at the departmental level, began on April 15, 2005 with the Director of Finance issuing preliminary instructions and dates for submission of budget requests with forms for revenue projections. Revenue projections were due back on April 29, 2005 with the analysis of projected resources for the coming year. Budget instructions and packets were distributed by the Budget Manager to all Department Heads. Mandatory mBudget Training was conducted by the Budget Manager May 3, 2005 through May 5, 2005. All budget information was to be submitted to the Finance office no later than May 31, 2005. The Finance Department compiled the department's data and presented it to the City Manager on June 14, 2005. The City Manager reviewed the department's requests, presented, and discussed the Budget with the Council on August 8, 11, 15, 25, 29, and 30, 2005. On September 13, 2005 a public hearing on the Budget was held with copies of the proposed document available to the public. Ordinances for the tax rate, the budget, rates for treated water, and wastewater services were on the agenda for approval. See pages B-1 and B-2 for the complete budget process and calendar used for the Fiscal Year 2005-2006 Budget.

OVERVIEW OF ALL CITY FUNDS

This Budget reflects funds available in the amount of \$53,001,014 (\$44,737,616 current revenue and \$8,263,398 transfers in). Total disbursements amounted to \$60,810,571 (\$52,547,173 current expenditures and \$8,263,398 transfers out). This will result in an ending balance of \$1,711,679 in all funds, as compared to \$1,975,899 last year. This decrease is due to expenditures in the capital project funds for those projects financed by bonds. The Budget has 323 full-time positions and 34 part-time positions in all departments. This year we added one Warrant Officer in the Police Department. Included in this budget for all employees is the continuation of the step plan (2 ½%) on each employees' anniversary date except for Directors, Assistant City Manager, and the City Manager. The City of Cleburne added or upgraded the following Major facilities; Youth Sports Complex on Island Grove Road; Industrial Park street replacement; discharge improvements at the wastewater treatment plant; and utility relocations on Country Club Road.

GENERAL FUND

The General Fund is used to account for all the general revenues of the City not specifically levied or collected for other City funds and for the expenditures relating to the rendering of general services by the City. The General Fund's projected unreserved undesignated ending balance is \$1,822,460. The goal of management was to accumulate one month, or \$1,941,365, as a minimum unreserved undesignated balance to finance any emergencies such as the May 1989 storm or September 1993 tornado. We will continue to maintain a one month reserve. The operating expenditures are proposed at \$23,619,949 and will be covered by current revenue of \$26,890,564.

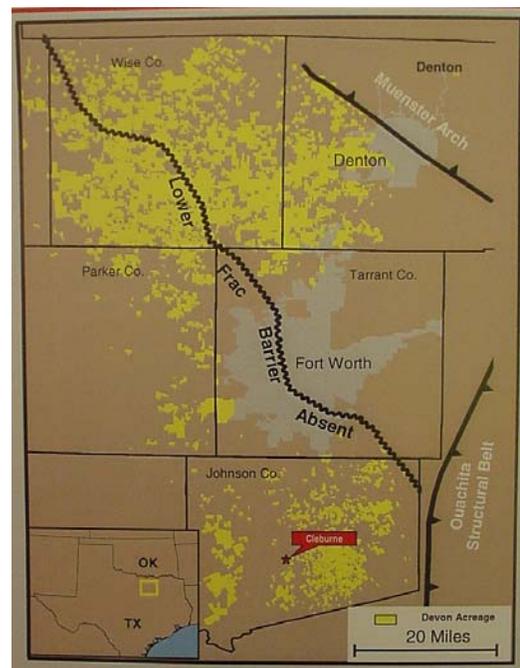
Capital outlay is at a minimum for the 2005-2006 fiscal year to ensure the current level of services provided for the citizens of Cleburne is maintained. Capital outlay funding is expected to increase in 2006-2007 through anticipated revenues received from mineral royalties and expected growth. The main capital outlay items for 2005-2006 total \$72,000 as listed below:

- Central Security Monitoring for All City Buildings;
- Playground Fence for Hulen Park
- Library Books.

Ad valorem taxes in the General Fund will account for \$.507925 (or 67.89%) of the total tax rate of \$.748108 per \$100 valuation for the maintenance and operation of the General Fund. This is an increase of \$.012225 over last year's rate of \$.49570/\$100 valuation. The tax rate of \$.748108 per \$100 valuation tax rate is the effective tax rate. This tax rate will fund the 2005-2006 budget and will also maintain the current level of services. The net appraised value, less exemptions for the 2005 tax roll, was \$1,160,327,499 compared to \$1,191,101,352 for the previous year. This amounted to a \$30,773,853 decrease of the appraised value of property after tax abatements. This decrease was the result of the new homestead exemptions and the freeze on senior and disabled citizen's property taxes. New improvements amounted to \$21,546,867 and total tax abatement exemptions amounted to \$68,493,900.

Cleburne continues to experience growth in both residential dwellings as well as commercial development. Over 149 new homes were built in 2005. Residential development continues in four major sub divisions; Belle Meadows, Winchester, West Meadow Addition, and Bent Creek Estates.

The City of Cleburne and Johnson County area are experiencing a major boom in natural gas drilling activity. There are now 47 gas industries or related suppliers performing operations within our County. New technology has allowed these industries to drill into the Barnett Shale formations as seen on the map by Devon Energy. Some of the Companies are; Devon Energy, Dawson Petroleum, Baker Chemicals, Inc., E&G Energy, G&L Tool Company, Chesapeake Operating Inc., Industrial Outfitters, Ideal Energy Services, National Oil well, Ole Brock Energy Services, Sam's Oil Country Inspection Services, TEPSCO, and Wilson Oilfield Supply.



Twenty six restaurants and food establishments began operation this past year. Popular restaurants include Big Daddy Sports Grill, Buffet City, Caddo Street Grill, Camp Henderson, Cancun, Cattle Exchange Café, Cleburne Family Restaurant, Dulceria Guadalajara, Hilltop Café, International Food Market, Java Lounge, La Bella Italian, Little Italy, Mi Tierra Mexican Restaurant, Sunrise Grill, Taqueria Carniceria, Two Torres Pizza & Tacos, and Wright Plaza Café.

New Retail businesses include Dollar Tree, First State Bank Branch, Game Stop, Fastenal, Trinity Hospice, Forrest Auto Park, Dang Gym, Dr. Aboukhair, Lisa Ard's Skin & Body Salon, Belle Cheveux, and C'est La Vie Beauty Salons. Expansion of existing businesses include; Guinn Justice Center, Supreme Corp., C.I.S.D. administrative offices in the old Kimbro Clinic, Johnson County Law Enforcement Center wing addition, Social Security building, Walls Hospital fourth floor addition, and other smaller additions. We also had Cleburne Community Christian School began construction of their new school facilities. New churches include Nolan River Road Church of Christ, Cross Roads Methodist Church, and the reconstruction of the Greater Mt. Zion Church.

Of the three largest revenue sources in the General Fund, the property tax category accounts for 42.6% of all General Fund estimated revenue while the Charges for Service category accounted for

24.5% and non-property tax and fees category accounts for 26%. We have collected 97% or more of the total current ad valorem tax receivable for the last ten years.

Total sales tax receipts are budgeted to increase by \$67,542 or 2.0% over last year's estimated collections. Total personnel costs for the 2005-2006 General Fund Budget will be 70.9% of the total Budget as compared to 70.6% last year. This budget includes the continuation of the step plan (2½%) on each employee's anniversary date except for some senior staff. The General Fund full-time staff has added one full time position.

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenues that are legally restricted to expenditures for specified purposes. The following are the main Special Revenue Funds.

Housing and Urban Development (H.U.D.) Fund (06)

This fund is used to account for the funds received from the Department of Housing and Urban Development that are legally restricted to subsidize rental and utility expenses of low income families. Grant revenue and interest is estimated at \$1,794,132 with the fund expected to reflect a \$172,287 deficit by year end. This program has three employees.

Hotel/Motel Occupancy Tax Fund (07)

This fund is used to account for the receipt of the Hotel/Motel Occupancy Tax of 7% levied against occupants of all motels in the City. The Council increased the amount being given to the Chamber of Commerce from 1% to 5 ½% of the 7% total. This will be used to put more emphasis on the promotion of tourism. These tax dollars are used in the following areas:

- Chamber of Commerce (tourism),
- Sr. Citizens Center,
- Civic Center,
- Whistle-stop Christmas,
- and public relations

Receipts and interest are estimated at \$121,000, with expenditures of \$190,034 in the following areas: \$94,284 to the Cleburne and Hispanic Chamber of Commerce and \$95,750 for City promotion items. The Civic Center provides the citizens of Cleburne a facility with 12,300 sq. ft. of space with an auditorium that has a capacity of 600 with four other meeting rooms to serve the community. The ending balance is estimated to be \$30,966.

Cleburne Transportation (CLETRAN) System Fund (08)

This fund is used to account for the revenues from the operation of the City's transportation system. This project is funded by federal grants, state grants, and local funds that are specifically restricted to capital improvements, administrative and operating expenditures. Revenues are estimated at \$765,600 (\$73,000 from fares, \$580,653 from federal and state grant revenue, \$111,947 from County and City contributions). Expenditures are estimated at \$765,600. The 2005-2006 budget has 10 full time employees that provide a quality transportation program for the City with an additional 10 part time employees operating the County program. The Transportation Manager operates both the City and County programs. Cletran now provides public transportation to a County of 126,000 and services 735 square miles. We have extended weekday hours and currently operate on Saturday. The Intermodal Transportation Center opened on June 8, 1999. The facility

was funded using a federal transportation grant on City-owned property. The facility houses the City transportation system, Amtrak, and our local bus line. The fee of a one-way trip is \$2.00. There are also other payment plans available for frequent riders, senior citizens, and riders with disabilities. We expect all funds to be spent by year-end.

4B Sales Tax Fund (09)

This fund is used to account for the proceeds of the 4B sales tax. On August 11, 2001 the citizens of Cleburne approved a ½ cent increase, to 7.75%. The additional sales tax will fund a sports complex, aquatics center, community center, railroad museum, park improvements, performing arts center, and a new convention center. Splash Station, the aquatics center, completed its first year of operation and the Sports complex was opened this fall. The other projects are planned to be completed during the next five years. All maintenance and operation expenses of the projects will be covered with revenue from this fund.

All Other Special Revenue Funds

These funds are used to track various activities of the City that need to be accounted for separately. These include projects where citizens have donated funds for specific purposes. The Other Special Revenue Funds are listed starting on page E-11 and are:

- Law Enforcement Officer Standards and Education Fund (10),
- T.I.F. – District #1 Fund (11),
- T.I.F. – District #2 (12),
- Emergency Management Fund (14),
- Mineral Leases And Royalties Fund (21)
- Disposal Well Fund (22)
- Insurance Recovery Repairs (26),
- Development Fee Fund (27),
- Federal Emergency Management Assistance Fund (32),
- Court Technology Fund (41),
- Court Fine Fee Fund (42),
- Child Safety Fund (45),
- Court Security Fund (46),
- Abandoned Vehicle Fund (47),
- Police Forfeiture Fund (48),
- Fire Protection Fund (49),
- 1998 Tenaska, Inc. (Ponderosa Pine) Fund (65),
- Museum Board Fund (81),
- Library Board Fund (85),
- and Miscellaneous Donations Fund (89).

CAPITAL PROJECT FUNDS

Capital Project Funds account for the resources used for the construction and acquisition of capital facilities by the City except for those financed by the Enterprise Funds.

2004 Certificate of Obligation Bonds Fund (52)

This fund accounts for the 2004 bond proceeds in the principal amount of \$4,500,000. The purpose was the acquisition, construction and improving of public works; constructing and improving a City

owned golf course; constructing, improving, repairing City streets and gutter systems; purchasing and upgrading geographical information systems, including software and hardware; professional services rendered in connection with the acquisition, construction, renovation, and financing of the foregoing projects. We will start rebuilding the Municipal Golf Course in October 2007.

1997 Certificate of Obligation Bonds Fund (57)

This fund uses 1997 bond proceeds in the amount of \$4,195,000 for construction and renovation of public works, purchase of equipment, and professional services rendered in connection with the acquisition and construction of the foregoing projects and to pay the costs associated with the issuance of the certificates. The beginning balance of \$71,075 is expected to be spent for projects by year-end. These projects will have little impact on the operating budget of the General Fund as the new equipment will be more efficient than the old.

Capital Improvement Programs

The Capital Improvement Programs account for the resources used for the construction and acquisition of capital facilities by the City. These programs will be used by the staff and Council to plan for the future needs of the City. It is set up as two separate plans: The Leased Equipment Improvement Program and the Five-Year Capital Improvement Program. The Leased Equipment Improvement Program will fund all General Fund vehicle and equipment replacements of the City. The second plan is the Five-Year Capital Improvement Program that is used to develop future capital projects of the City. This plan includes everything not in the Leased Equipment Improvement Program that will be funded by future revenues. With the Leased Equipment Improvement Program, we will now be able to know, in advance, what the future needs for capital equipment and vehicles will be. The Leased Equipment Improvement Program has a projected beginning balance of \$157,500. Capital purchases in this fund will be funded through General Fund Department lease payments for vehicles. We will be funding \$218,900 in equipment purchases for the current year which is expected to leave an ending balance of \$138,310 at September 30, 2006.

The equipment to be purchased this year is as follows:

- Two (2) patrol vehicles and a patrol motorcycle (Police),
- Garbage Collection Truck (Refuse Collection).

The effect of the Leased Equipment Improvement Program on the General Fund has been a leveling out of capital equipment expenditures. The funding of equipment purchases will allow the City to be able to replace equipment as its useful life is reached. The ad valorem tax rate will not need to fluctuate as much from year to year because we will be spending approximately the same amount. The corresponding Five-Year Capital Improvement Program is not funded and is used only as a planning tool.

GENERAL AND REVENUE DEBT SERVICE FUNDS

General Debt Service Funds are used to account for the payment of principal and interest on the general obligation and certificate of obligation bonds. Revenue Debt Service Funds are used to account for the payment of principal and interest on the revenue bonds of the City. The Rate Mitigation Fund is used to insure payment of principal and interest of the revenue bonds as a reserve fund.

Summary Table of Debt Disclosures

	Principal Balance 10-01-2005	Principal and Interest Due				
		2006	2007	2008	2009	2010
General Obligation Bonds	\$ 8,200,000	\$ 770,022	\$ 866,690	\$ 1,189,459	\$ 1,190,991	\$ 1,911,198
Certificate of Obligation Bonds	18,217,527	2,016,898	1,918,407	1,585,284	1,586,909	868,198
Self-Supporting Certificate of Obligation Bonds	12,070,000	802,713	829,041	858,634	886,378	912,272
Revenue Bonds	56,865,000	4,344,962	4,346,395	4,345,898	4,349,039	4,347,492
Total principal to be Repaid	<u>\$ 95,352,527</u>					
Total Due by Year End (Principal and Interest)		<u>\$ 7,934,595</u>	<u>\$ 7,960,533</u>	<u>\$ 7,979,275</u>	<u>\$ 8,013,317</u>	<u>\$ 8,039,160</u>

General Debt Service Funds

The General Debt Service Fund, which is the interest and sinking fund for the payment of principal and interest on outstanding debt, will require \$3,594,633 for principal, interest, and agent fee payments during the 2005-2006 fiscal year. The outstanding balance at October 1, 2005 of all eight issues is \$38,487,527 with an original balance of \$45,898,595. The 2002 Certificates of Obligation bonds are a self-supported taxable issue that is paid for by the 4B Sales Tax. Its balance is \$12,070,000 at October 1, 2005. All debt issues except the above will require a tax distribution of \$.240183 or 32.11% of the current tax rate of \$.748108 per \$100 valuation. As a Home Rule Texas City, the City of Cleburne is not limited by law in the amount of debt it may issue.

The Debt Service Fund is composed of the following outstanding issues:

Year	Title	Original Issue	Balance 10-01-2005
1995	Certificates of Obligation	\$ 1,299,959	\$ 382,259
1996	Certificates of Obligation	4,500,000	155,000
1998	Certificates of Obligation	9,499,098	8,390,730
2001	Certificates of Obligation	4,994,538	4,994,538
2003	General Obligation Refunding Bonds	4,880,000	4,475,000
2004	Certificates of Obligation	4,500,000	4,295,000
2004	General Obligation Refunding Bond	3,825,005	3,725,000
	SUB-TOTAL TAX SUPPORTED	33,498,595	26,417,527
2002	Certificates of Obligation	12,400,000	12,070,000
	SUB-TOTAL SELF-SUPPORTED DEBT	12,400,000	12,070,000
	TOTAL	\$ 45,898,595	\$ 38,487,527

The 1995 Certificates of Obligation were issued to make improvements to the Police Department's communications, Fire Station and Squad #1 van, park renovations, streets, materials loader, and sanitation improvements. The 1996 Tax and Waterworks and Sewer System Surplus Revenue Taxable Certificates of Obligation Bonds were issued on April 23, 1996. They were sold to build a water line to transport effluent water from the Wastewater Treatment Plant to the new Tenaska (Ponderosa) Co-generation Electric plant located in our industrial park. This taxable debt was self-supporting in that Tenaska (Ponderosa) was responsible for all debt and operational cost of the new

line. All but \$155,000 was refunded on October 18, 2004. The balance of the 1996 issue is now listed as the 2004 General Obligation Refunding Bond. However, Tenaska filed for bankruptcy in 2005. This debt is now a tax supporting debt. When issued, this was the largest water reuse project of its kind in the state. The City owns the effluent water tank located in the industrial park that Ponderosa and other industries will use. The 1996 Certificates of Obligation Bonds were issued in order to complete projects within the City; Storm drainage, landfill, building, software, equipment, and streets were included in the issue. The 1998 issue was for street, park, cemetery, and library improvements, as well as improvements to the solid waste disposal facilities, renovation, and repairs to various City buildings and the purchase of machinery/equipment for various City departments. The 2001 issue was for the senior citizens roof, annex and Esquire Theater improvements, Boone Street bridge, airport improvements grant match, Nolan River improvements, parks master plan, East Buffalo Creek storm drainage and other storm drainage, fire stations and incinerator improvements, street maintenance and pre-emption devices. The 2003 General Obligation Refunding Bonds in the amount of \$4,880,000 were issued to refund two prior issues; the 1994 Certificates of Obligation and the 1997 Certificates of Obligation Bonds. The net present value benefit of the transaction amounted to \$242,223.92. The 2004 Certificates of Obligation Bonds were issued to improve a city owned golf course, repair city streets, and upgrade the cities geographical information systems.

The self-supporting 2002 Taxable Certificates of Obligations Bonds were issued on December 10, 2001. These bonds were sold for the construction and equipping of a sports complex, a convention center, an aquatic center, and other facilities that enhance the quality of life for the citizen's of Cleburne. This debt will be solely supported by the 4B Sales Tax.

The policy of the City has been not to issue any debt that has not been necessary in order to maintain existing services and when issued to hold the term as short as possible. This policy has allowed the City to issue debt without affecting other City services. The City has maintained an A Stable (General) and A+ (Revenue) rating from Standard & Poor's Corporation, an A-2 (General) and A-3 (Revenue) from Moody's Investors Service and an A+ (General and Revenue) rating from Fitch, IBCA. The City's general obligation bonded debt issuances are not subject to any legal limitation; however, the property tax rate is limited to \$2.50 per \$100 of assessed value of real personal property. The current tax rate of \$.748108 per \$100 valuation is broken down as follows: \$.240183 per \$100 valuation for Debt Service (Interest & Sinking) and \$.507925 per \$100 valuation for General Fund (Maintenance & Operating) which is well below the \$2.50 per \$100 valuation limit.

Revenue Debt Service Fund

The Revenue Debt Service Fund, which is the interest and sinking fund for the payment of principal and interest on outstanding revenue bonds, will require an expenditure of \$4,344,963 for the year. The outstanding balance at October 1, 2005 of all four issues is \$56,865,000 with an original balance of \$78,060,000.

The Revenue Debt Service Fund is composed of the following outstanding issues:

Year	Title	Original Issue	Principal Balance 10-01-2005
1997	Water & Sewer Revenue Bond	\$ 14,905,000	\$ 6,640,000
2001	Water & Sewer Revenue Bond	17,225,000	7,260,000
2002	Water & Sewer Refunding Bond	3,970,000	1,005,000
2005	Water & Sewer Refunding Bond	41,960,000	41,960,000
	TOTAL	\$ 78,060,000	\$ 56,865,000

In July of 1997, \$14,905,000 of Waterworks and Sewer System Refunding and Improvement Revenue Bonds were issued. \$6,300,000 was refunded from the 1994 issue and \$8,605,000 was a new money issue. This bond issue represents the first of a series that will give the City adequate water for the next 20 to 30 years at a completed cost of \$60 to \$80 million. The bonds are being issued for the purpose of financing approximately \$8.2 million of improvements to the system, including approximately \$2.2 million for various sewer system improvements, including sewer plant improvements and collection lines, and approximately \$1.8 million of water system improvements, including well improvements, pump stations and water distribution line extensions. Approximately \$4 million of bond proceeds will be used to begin construction on the water connection line to be built between the City and Lake Aquilla. In addition to the System improvements described above, proceeds of the bonds will be used to refund the 1994 Waterworks and Sewer System Revenue Bonds and to pay the costs of issuing the bonds. The refunding of the 1994 issue resulted in a small present value debt service savings. The issue was undertaken primarily to restructure the City's revenue debt to mitigate the impact on water and sewer rates associated with the City's proposed capital improvements to be made to the System. The issuance of the bonds as subordinate lien obligations will also effect bond covenant relief for the City which is designed to provide flexibility for the issuance of future revenue indebtedness. In August 1999, \$22,190,000 of Waterworks and Sewer System Revenue Bonds were issued to fund improvements and extensions to the City's combined Waterworks and Sewer System and to pay the costs associated with the issuance of the Bonds. This is the second of a projected four or five issues that will result in Lake Aquilla water being pumped to the City's water treatment facilities. The third issue was the 2001 Waterworks and Sewer System Revenue Bonds to be used for wastewater collection system study, sludge dryer, improvement and expansion at WWTP, West Buffalo Creek relief, new Wastewater Treatment Plant, Sparks Drive relief and relocation to Industrial Blvd., Hwy. 174 Lift Station Improvements, and Hwy. 174 connect to New East Buffalo Intercept. In May 2002, bonds were issued to refund the City's outstanding Waterworks and Sewer System Revenue Refunding Bonds, Series 1993 and to pay the costs associated with the issuance of the bonds. In March 2005 bonds were issued to refund parts of the 1997, 1999, and 2001 debt issues and to pay for costs associated with the refunding. The net present value benefit of the refunding amounted to \$1,787,278.

ENTERPRISE FUNDS

Enterprise Funds are used to account for operations of the City where the intent is to finance or recover through user charges the cost (expenses including depreciation) of providing goods or services to the general public on a continuing basis. The Water/Wastewater Fund, the Airport Fund, and the Drainage Utility Fund make up the Enterprise Fund group.

Water/Wastewater Fund (60)

Receipts for the Water/Wastewater Fund are estimated at \$12,845,063. Expenditures for the Water/Wastewater Fund operation are estimated at \$13,337,366 with a \$25,000 contingency reserve. Of these expenditures, \$1,783,770 is necessary to reimburse the General Fund for services that it provides. If the Enterprise Fund cost is paid by another fund but the Enterprise Fund fails to reimburse the paying fund, the Enterprise's expenses would be understated; and since an Enterprise Fund charges for a service that is based on a user fee, as would any business, the Enterprise Fund attempts to capture the full cost of providing its activities. This charge for service by the General Fund to the Enterprise Fund will allow for a proper accounting of both funds. Another \$1,780,000 pays the principal on the outstanding debt. The ending cash balance is estimated at \$19,547. The goal of management is to have a minimum of three months (90 days) operating expenditures or \$2,405,612 in this reserve at all times to insure that there are adequate funds to operate, on a temporary basis, even if emergency conditions existed. With the

Water/Wastewater Rate Mitigation Reserve having a balance of \$2,480,000, we have a total \$2,499,547 or 94 days of reserve.

The water rates have been increased three percent (3%) in the 2005-2006 Budget. The service demand charge was increased to \$13.71 per month, a \$.40 increase over last year's service demand charge of \$13.31. The rate per 100 cubic feet would be increased from \$2.66 to \$2.74. Water revenue is projected to increase from \$7,281,360 last year to \$7,887,085 in the current budget.

Wastewater rates have been increased five percent (5%) on all rate categories. The service demand charge increased to \$7.31 per month, a \$.35 increase over last year's service demand charge of \$6.96. The rate for anyone using 0 cubic feet to 1,800 cubic feet per 100 cubic feet would be increased from \$1.60 to \$1.68 and the residential maximum would increase from \$35.76 to \$37.55 per month. Because of the City's rate increases, wastewater revenue is projected to increase from \$3,624,369 last year to \$4,561,014 in the current budget.

This increase in rates will provide adequate revenue to cover expenditures and to obtain the necessary water and waste water revenue bond coverage. This increase is consistent with our past policy of increases. Future increases are expected to average approximately 3% to 7% for the next few years to pay for our new water source, Lake Aquilla, and other improvements to the system.

Capital expenditures amounted to \$367,000.

- Utility Billing added water meter stock and remote read meters;
- Water Distribution was allotted money for the extension and replacement of water mains and a storage shed;
- Wastewater Collection will add money for projected sewer line replacement projects;
- And in the Wastewater Treatment Department a lift station replacement and utility pole moving costs will be funded.

Airport Fund (61)

The Airport Fund was created in order for the Airport to be self-sustaining. We have continued to make improvements to the Airport with Airport revenue and grant funds. Receipts for the Airport Fund are estimated at \$617,700. Revenue estimates include charges for services at \$125,000, TxDOT grant receipts at \$404,350, and a \$73,400 grant match transfer from the Mineral Lease and Royalty Fund. Expenditures for the Airport Fund operation are estimated at \$579,652 with \$12,000 being transferred to the Debt Service Fund to pay for the Airport's part of General Fund debt and \$12,730 being transferred to the General Fund to pay for administrative cost. One employee is also being paid in the Airport Fund.

Capital expenditures amounted to \$482,750.

- T Hangars and Taxiway;
- Utility Vehicle;
- Self-Service Fueling System.

Drainage Utility Fund (63)

The Drainage Utility Fund was created in order to have a separate user fee to pay for the drainage needs of the City. This program is charged with the operation and maintenance of the flood management program in accordance with the storm water master plan and through proper management and adherence to State and Federal regulations we strive to operate and remain an

effective drainage water system to protect the citizens against flooding. Drainage Utility revenue is budgeted at \$403,000. The minimum residential lot is charged \$1.75/ month. Expenditures for two employees and related equipment are budgeted at \$232,463 with a \$300,000 reserve for new projects. The ending balance is estimated to be \$32,929. This Fund provides for minor installation, maintenance, and operation of the water drainage systems, creek maintenance, and cleaning along the major and lesser water sheds throughout Cleburne.

LONG TERM ISSUES

The growth of the City of Cleburne has presented us with many challenges. Since the end of the recession that the State of Texas saw in the early 90's to the robust economy in the mid to late 90's our City has weathered it all. We have added \$21.5 million this year in new improvements to the tax rolls and expect to add another \$30 to \$40 million next year in projects already under construction. We will also have approximately \$68 Million in Tax Abatement agreements that will mature by year end. Two years ago the City created a Tax Increment Finance District (TIF) in our industrial park in order to attract new industry. The creation of Tax Increment Finance Districts (TIF) has greatly benefited the city through continued growth in our Industrial Park. This revitalized economy has made us continually look at our infrastructure to make sure that it is adequate for the future. We are currently in a program to improve our water and wastewater systems to ensure that we have a sufficient water supply and facilities for the next 20 years. To accomplish this goal we have issued a total of \$58 million of new water and wastewater debt and will have one or two more issues. We think that these infrastructure improvements will get our city ready for the future.

On August 11, 2001, the voters of the City approved an additional ½ cent sales tax increase to fund 4B Economic Development projects. The 4B Board of Directors is currently in the process of determining how and where to build the following projects; a convention/civic center, a community center, a working railroad museum, improvements and development of parks, Buffalo Creek beautification, development of a performing arts center, and the maintenance and operations expenses of these projects. The board awarded bids to build an aquatics facility that was completed in July 2004, and a Youth Sports Complex that was completed in June 2005. The board is anticipating a grant to aid in the construction of a community center located on the east side of the city during this fiscal year. These projects are not expected to impact the budget due to the sales tax revenue paying for the maintenance and operations of the facilities.

Two other items that will have an impact on our growth are transportation systems to/from the Dallas/Fort Worth Metroplex. The extension of State Highway 121 connecting to Hwy 67 north of town will give us direct access with south Fort Worth with an expected completion date of 2008-2009. A commuter railroad to Cleburne is currently being studied by the North Texas Regional Transportation Committee. The City of Cleburne, with participation with other cities in the county, has expanded our public bus transportation system to include all of Johnson County. With the completion of these projects the City will need to be ready to accept the growth that will be coming. We feel that the infrastructure that will be necessary is currently being improved to meet that challenge.

The City's growth has been helped by the Cleburne Economic Development Foundation. The Cleburne Economic Development Foundation won an award from the State of Texas in 1996 for their strides in Community Economic Development. Forty-two cities in four size categories were nominated for this award. Only one was selected as the top city in each division. Cleburne won for cities with a population between 15,000 and 40,000. Other recognition by the State was for Tenaska IV Texas Partners, Ltd. (Ponderosa) project that would use effluent water from the City's wastewater treatment plant. The cooperation between the County, City, and School in granting tax

abatements and the Cleburne Economic Development Foundation in recruitment has helped the industrial expansion of our City. This is the third year for Cleburne Economic Development to be totally funded by the City as a City department.

CONCLUSIONS

The Annual Budget represents the single most important series of decisions made by the City Council in any year. The conclusions reached during the budget process will determine the quality of public service to be provided and, to a significant extent, the quality of life for Cleburne residents. The Annual Budget is a Policy Document, a Financial Plan, an Operations Guide, and a Communications Device that is intended to give the citizens of Cleburne a better understanding of the services available to them and the cost of those services.

Youth Sports Complex Dedication Day Pictures



ORDINANCE

NO. OR09-2005-55

AN ORDINANCE ADOPTING AND APPROVING A BUDGET FOR THE CITY OF CLEBURNE, TEXAS FOR THE FISCAL YEAR OCTOBER 1, 2005 TO SEPTEMBER 30, 2006; PROVIDING AN EFFECTIVE DATE.

WHEREAS, a budget for the fiscal year October 1, 2005 to September 30, 2006 has been prepared by Chester Nolen, City Manager and Budget Officer for the City of Cleburne; and

WHEREAS, said budget has been presented by the City Manager along with his budget message in accordance with the City Charter; and

WHEREAS, public notices of the public hearing upon this budget have been duly and legally made as required by law; and

WHEREAS, this proposed budget has been filed with the City Secretary for more than 10 days immediately prior to a public hearing upon such budget; and

WHEREAS, the financial condition and comparative expenditures as filed were duly considered; and

WHEREAS, after a full and final consideration, the public hearing has been held upon said budget and it is the consensus of opinion that budget as filed should be approved.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CLEBURNE, TEXAS, THAT:

SECTION ONE. The budget as filed for fiscal year from October 1, 2005 to September 30, 2006 is hereby ratified, adopted and approved.

SECTION TWO. This Ordinance shall be passed and it shall have effect and be in full force from October 1, 2005 forward.

PASSED AND APPROVED this the 13th day of September, 2005 at a Regular Meeting of the City Council of the City of Cleburne, Texas.

CITY OF CLEBURNE

BY: 

Ted Reynolds, Mayor

ATTEST:


Shelly Doty, City Secretary

ORDINANCE

NO. OR09-2005-56

AN ORDINANCE SETTING THE TAX RATE AND LEVYING A TAX UPON ALL PROPERTY SUBJECT TO TAXATION WITHIN THE CITY OF CLEBURNE, TEXAS FOR FISCAL YEAR 2005-2006, APPORTIONING SAID LEVY AMONG THE VARIOUS FUNDS AND ITEMS FOR WHICH REVENUE MUST BE RAISED; AND ASSESSING PENALTY AND INTEREST FOR THE NON-PAYMENT OF SUCH TAXES WITHIN THE TIME SET; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Council finds that a tax for the year 2005, hereinafter levied for current expenses of the City and the general improvement of the City and its property must be levied to provide the revenue requirements of the budget for the ensuing year: and

WHEREAS, the City Council further finds that taxes for the year 2005, hereinafter levied therefore are necessary to pay interest and to provide the required sinking fund on outstanding bonds of the City issued for City purposes, and on bonds proposed to be issued for such purposes during the ensuing year: Now, Therefore:

NOW THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF CLEBURNE, TEXAS, THAT:

SECTION ONE. For the current expenses of the City and for the general improvement of the City and its property, there is hereby levied and ordered to be assessed and collected for the year 2005 on all property situated within the limits of said City, and not exempt from taxation by valid laws, an Ad Valorem tax at the rate of \$.507925 on the \$100.00 assessed valuation of such property.

SECTION TWO. For the purpose of paying interest and providing a sinking fund for the payment of each issue of bonds issued for various City purposes, including the various installments of principle falling due during the ensuing year on bonds issued for such purposes, and for the purpose of paying interest and making provision for the sinking fund on such other bonds as may be issued for various City purposes during the ensuing year, there is hereby levied and ordered to be assessed and collected for the year 2005 on all property situated within the limits of said City, and not exempt from taxation by valid laws, an Ad Valorem tax at the rate of \$.240183 on the \$100.00 assessed valuation of such property.

SECTION THREE. That all ad valorem taxes shall be paid before the 1st day of February, 2005, and taxes not paid by that date shall be delinquent and all persons or property owners failing to pay any taxes owing on or before its delinquent date shall be charged interest at the rate of one percent (1%) for each month or fraction thereof; and in addition, shall be charged a penalty of six percent (6%) of the amount of the tax for the first calendar month it is delinquent plus one percent (1%) for each additional month or fraction thereof the tax remains unpaid prior to July 1st of the year in which it becomes delinquent. However, a tax delinquent on July 1st

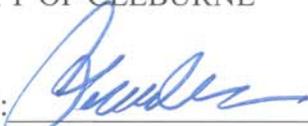
incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. Such penalties shall not bear interest.

SECTION FOUR. This Ordinance shall be passed and it shall have effect and be in full force from October 1, 2005 forward, and it is so ordained.

PASSED AND APPROVED this the 13th day of September, 2005 at a regular meeting of the City Council of the City of Cleburne, Texas.

CITY OF CLEBURNE

BY:



Ted Reynolds, Mayor

ATTEST:



Shelly Doty, City Secretary

Budget Summary





HOME

GUEST

PORTER

INNING

BALL

STRIKE

OUT

City of Cleburne Budget Summary

- The 2005-2006 budget for the City of Cleburne is the fiscal plan for this City for the next year. In this budget, we set forth the goals and objectives we want to accomplish, including services and capital improvement projects.
- The 2005-2006 budget includes funding for all municipal services including
 - Police & Fire Protection
 - Street Maintenance
 - Water & Sewer Services
 - Parks & Cemetery Services
 - Library & Museum Services
 - Sanitation Services
- The budget includes anticipated revenues and the expenditures by all City departments.
- Revenues are received from a number of sources including property taxes, sales tax, franchise fees, user fees, grants from other governmental entities, water sales, sewer services, and bond proceeds.
 - Total available funds are projected to be \$58,886,312
- Expenditures include personnel costs, supplies, equipment, contractual services, debt service, and capital improvements.
 - Expenditures and disbursements are projected to be \$52,547,173
- Capital Improvements include:
 - Water-Wastewater line improvements
 - Street Program
 - Leased Equipment Improvement Program
 - City Network Improvements
 - Facility Improvements
 - Booker T Washing Community Center
 - Municipal Golf Course
 - GIS Mapping System
 - Airport Hanger, Taxiway, & Lighting
 - Airport Fueling System

CITY OF CLEBURNE

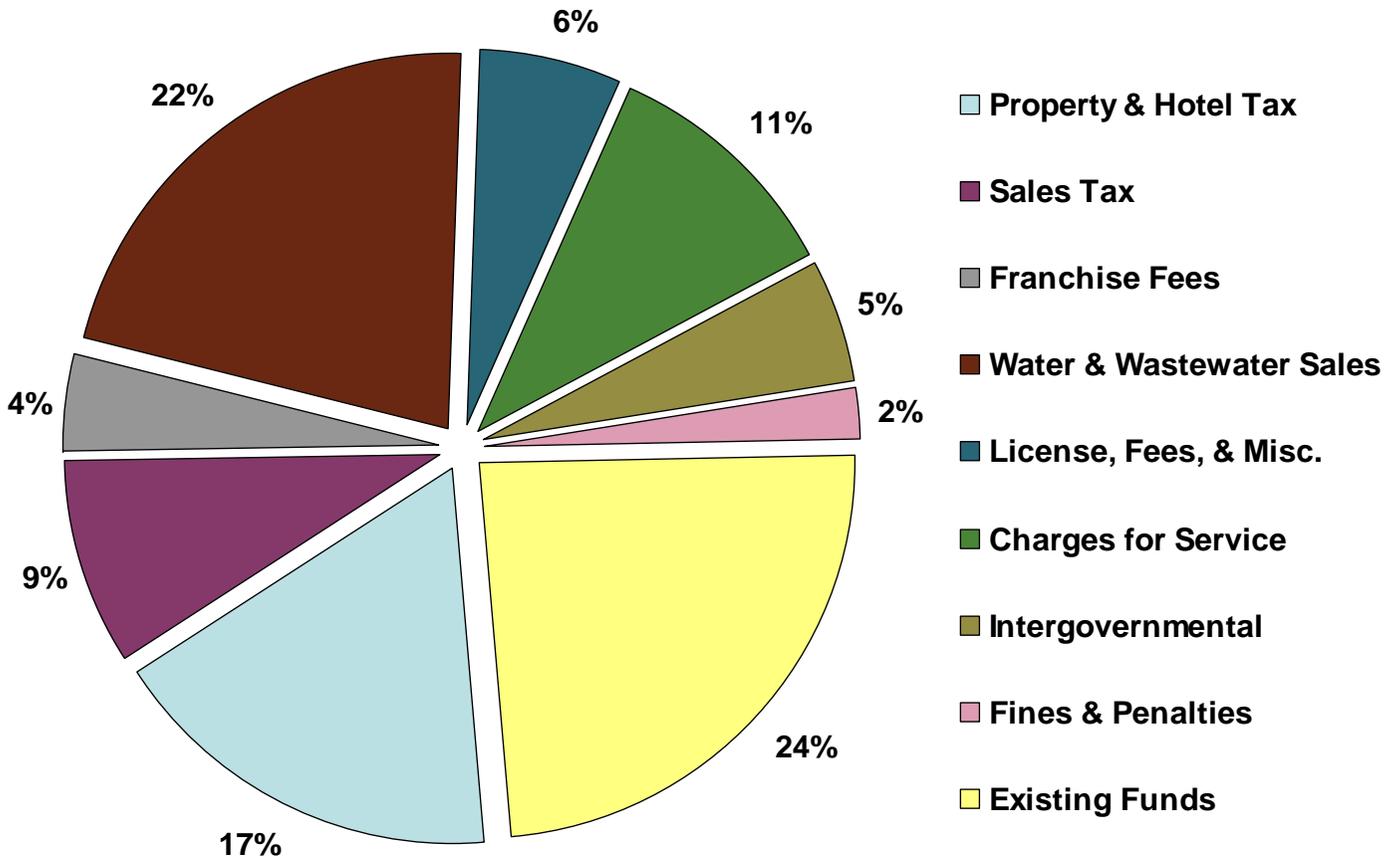
ALL FUNDS

Summary of Receipts & Disbursements 2005-2006

	General & Leased Improvement Funds	Special Revenue Funds	Debt Service Fund	Enterprise Fund	Projects Fund	Total All Fund Types
Revenues	\$ 22,750,400	\$ 8,113,067	\$ 6,000	\$ 13,787,513	\$ 80,636	\$ 44,737,616
Transfers In	4,140,164	80,000	3,969,834	73,400	0	8,263,398
Total Receipts	26,890,564	8,193,067	3,975,834	13,860,913	80,636	53,001,014
Expenditures	23,838,849	5,645,108	3,974,833	15,145,258	3,943,125	52,547,173
Transfers Out	2,966,921	3,482,477	0	1,814,000	0	8,263,398
Total Disbursements	26,805,770	9,127,585	3,974,833	16,959,258	3,943,125	60,810,571
Revenues Over/(Under) Expenditures	84,794	(934,518)	1,001	(3,098,345)	(3,862,489)	(7,809,557)
Beginning Fund Balance	2,068,912	2,112,012	136,134	5,969,149	3,862,489	14,148,696
Projection Reserve	(1,822,460)	0	0	(2,805,000)	0	(4,627,460)
Ending Fund Balance	\$ 331,246	\$ 1,177,494	\$ 137,135	\$ 65,804	\$ 0	\$ 1,711,679

Current Revenue By Source

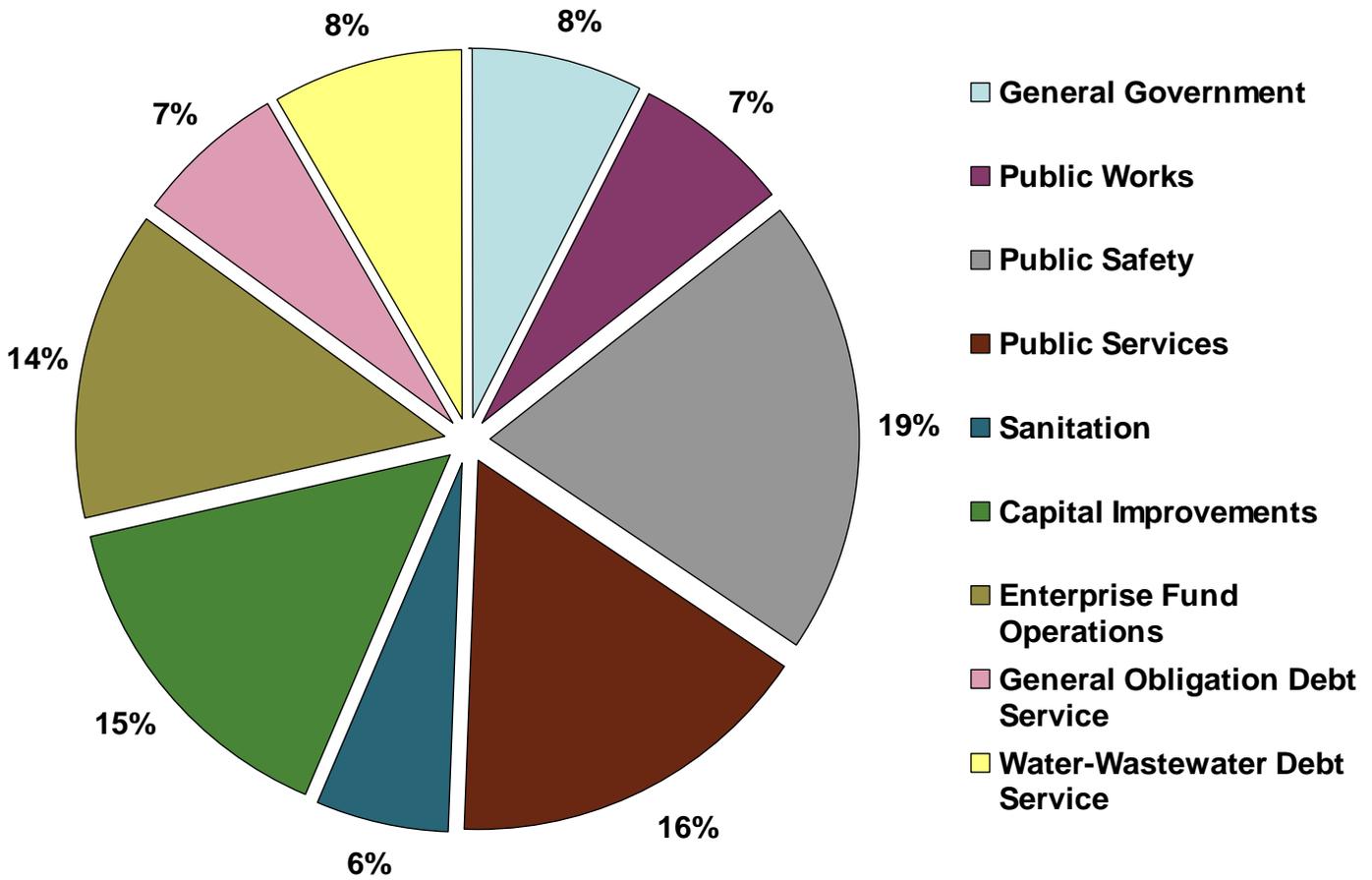
\$58,886,312



- \$10,166,487 Property & Hotel Taxes
- \$5,189,113 City Sales Tax
- \$2,449,000 Franchise Fees
- \$12,825,063 Water & Wastewater Sale
- \$3,603,316 License, Fees, & Misc.
- \$6,248,310 Charges for Service
- \$3,104,127 Intergovernmental
- \$1,152,200 Fines & Penalties
- \$14,148,696 Existing Funds

Current Expenditures

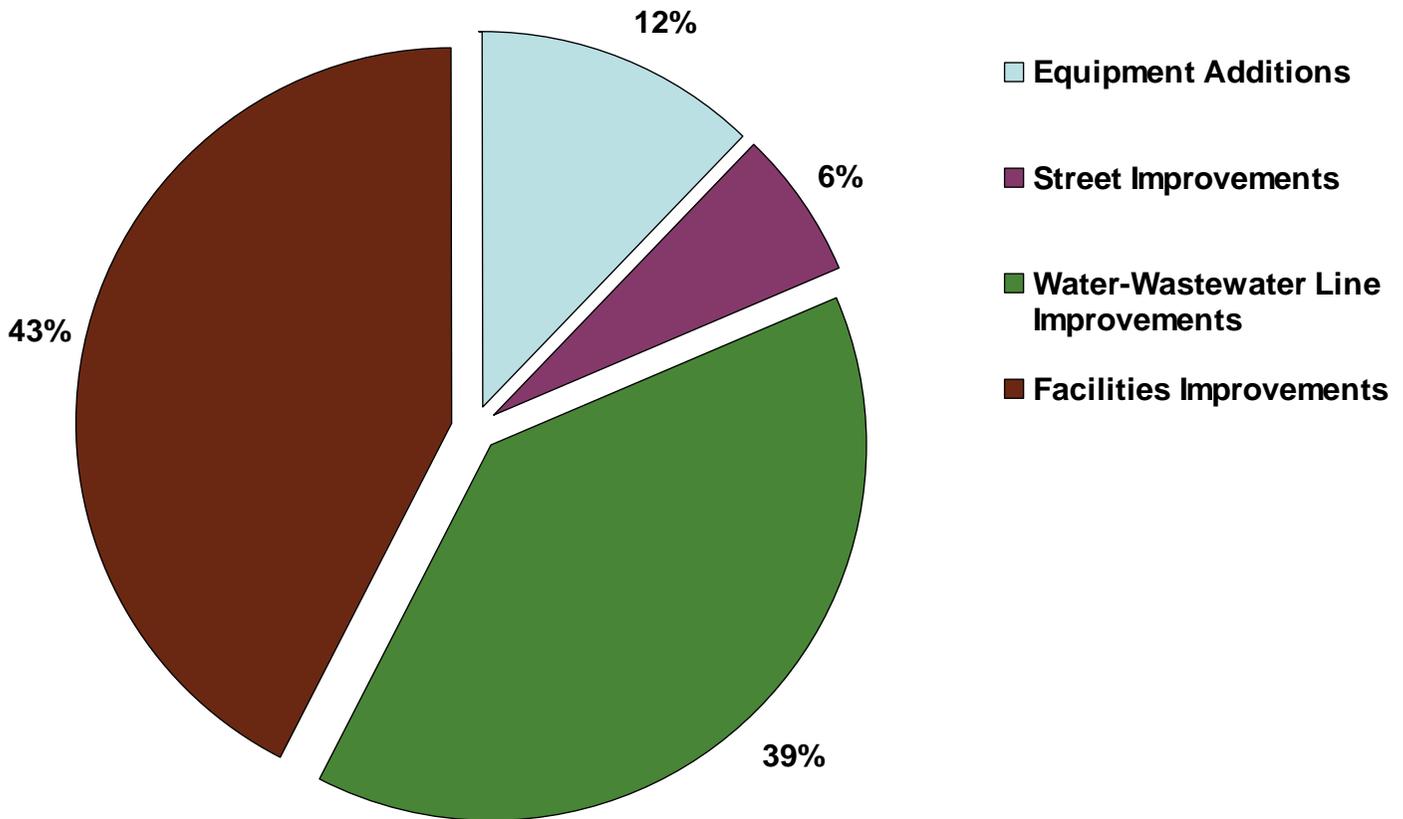
\$52,547,173



- \$3,993,274 General Government
- \$3,623,083 Public Works
- \$10,552,667 Public Safety
- \$8,405,331 Public Services
- \$2,998,902 Sanitation
- \$7,868,822 Capital Improvements
- \$7,150,998 Enterprise Fund Operations
- \$3,606,633 General Obligation Debt Service
- \$4,347,463 Water-Wastewater Debt Service

Capital Improvements

\$7,868,822



- \$965,525 Equipment Additions
- \$500,000 Street Improvements
- \$3,060,047 Water-Wastewater Line Improvements
- \$3,343,250 Facilities Improvements

State of the City. . .Budget Year 2005-2006

FINANCIAL

OPERATING BUDGET

General Fund (Government Services)	\$ 23,838,849
Enterprise Funds (Utilities)	15,145,258
Debt Service Fund (Principal & Interest on Debt)	3,974,833
Special Revenue Fund (Specific Projects)	5,645,108
Capital Projects Funds (Bond Expenditures)	3,943,125
TOTAL	52,547,173

BONDED INDEBTEDNESS

General Obligation Bonds (Partially Self-Supported)	38,487,527
Bond Ratings: Moody's: A-2* Standard & Poor's: A* Fitch: A+*	
Water and Sewer Bonds (Includes New Water Program)	56,865,000
Bond Ratings: Moody's: A-3* Standard & Poor's: A+* Fitch: A+*	
*See Budget Letter for more explanation.	

EMPLOYEES

MUNICIPAL EMPLOYEES (Fiscal Year 2004-05 had 321 Full Time Employees)

Uniformed (Police & Fire)	111
Technical/Skill Labor	129
Management/Clerical	83
TOTAL FULL TIME EMPLOYEES	323

DEPARTMENTAL ACTIVITIES

AIRPORT

Airport Arrivals & Departures/Year	32,000
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CEMETERIES

Cemetery Sites (Developed Acres)	131
Cemetery Sites (Undeveloped Acres)	30
Grave Openings & Closings	400
Grave Spaces Sold	300

CITY SECRETARY'S OFFICE

Agenda packets prepared for Council, Directors and Press	1,200
Official documents scanned, indexed and filed	3,000
Elections held	2
Calls and citizen inquiries handled by receptionist	25,000
Open records requests processed	600

CIVIC CENTER

Events Held	700
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State of the City. . .Budget Year 2005-2006

DEPARTMENTAL ACTIVITIES (CONTINUED)

COMMUNITY DEVELOPMENT	
Building Permits Issued (Estimated)	598
Sustandard Housing Inspections	250
Food Service Establishments Inspected	200
Average No. of Houses Per Residential Route	975
Tons of Residential Waste Pickup	11,000
Animal Control Service Calls	3,300
LIBRARY	
Circulation	176,200
PARKS AND RECREATION	
Park Sites	14
Public rounds of golf played	24,000
Tennis Courts	4
Swimming Pool Visitors	50,000
PLANNING	
Plats Reviewed	31
Rezoning Applications Reviewed	28
PUBLIC SAFETY	
Calls for Service - Police	42,800
Arrests	2,825
Traffic Citations Issued	15,350
Response Time after Dispatch (Minutes)	
Police	4.14
Fire & Squad #1 Emergency Medical	4.05
SUPPORT SERVICES	
Number of Vehicles Serviced	3,300
Number of Vehicles Repaired (Mechanical)	3,100
STREETS	
Miles of Streets Striped	8.90
Miles of Hot Mix Overlaid	8.00
Tons of Patch Material Used	150
Miles of Streets Swept	8,000
Signs Replaced	850

CITY OF CLEBURNE
GENERAL, SPECIAL REVENUE, & DEBT SERVICE FUND
 Summary of Receipts & Disbursements
 2005-2006

	General Funds		Special Revenue Funds	
	General Operating Fund 01	Leased Equipment Improvement Program Fund 03	HUD Housing Fund 06	Hotel/Motel Occupancy Tax Fund 07
Revenue:				
Taxes	\$ 15,550,590	\$ 0	\$ 0	\$ 120,000
License & Fees	378,300	0	0	0
Intergovernmental	0	0	1,595,352	0
Fines	1,089,200	0	0	0
Charges for Service	5,546,200	99,610	0	0
Miscellaneous	86,400	100	198,780	1,000
Total Revenues	22,650,690	99,710	1,794,132	121,000
Expenditures:				
Current				
General Government	3,616,707	0	251,067	0
Public Safety	10,153,062	118,900	0	0
Public Service - Community	1,749,345	0	1,595,352	190,034
Public Service - Parks	2,160,100	0	0	0
Public Works	3,168,833	0	0	0
Sanitation	2,771,902	100,000	0	0
Debt Service:				
Principal Retirement	0	0	0	0
Interest and Fiscal Fees	0	0	0	0
Total Expenditures	23,619,949	218,900	1,846,419	190,034
Excess of Revenues Over/(Under) Expenditures	(969,259)	(119,190)	(52,287)	(69,034)
Other Financing Sources (Uses):				
Operating Transfers In	4,040,164	100,000	20,000	
Operating Transfers Out	(2,966,921)	0	0	
	1,073,243	100,000	20,000	0
Excess of Revenues and Other Sources Over/Under Expenditures and Other Sources	103,984	(19,190)	(32,287)	(69,034)
Beginning Fund Balance - 10-1-05	1,911,412	157,500	(140,000)	100,000
Projection Reserve	(1,822,460)		0	
Projected Ending Fund Balance - 9-30-06	\$ 192,936	\$ 138,310	\$ (172,287)	\$ 30,966

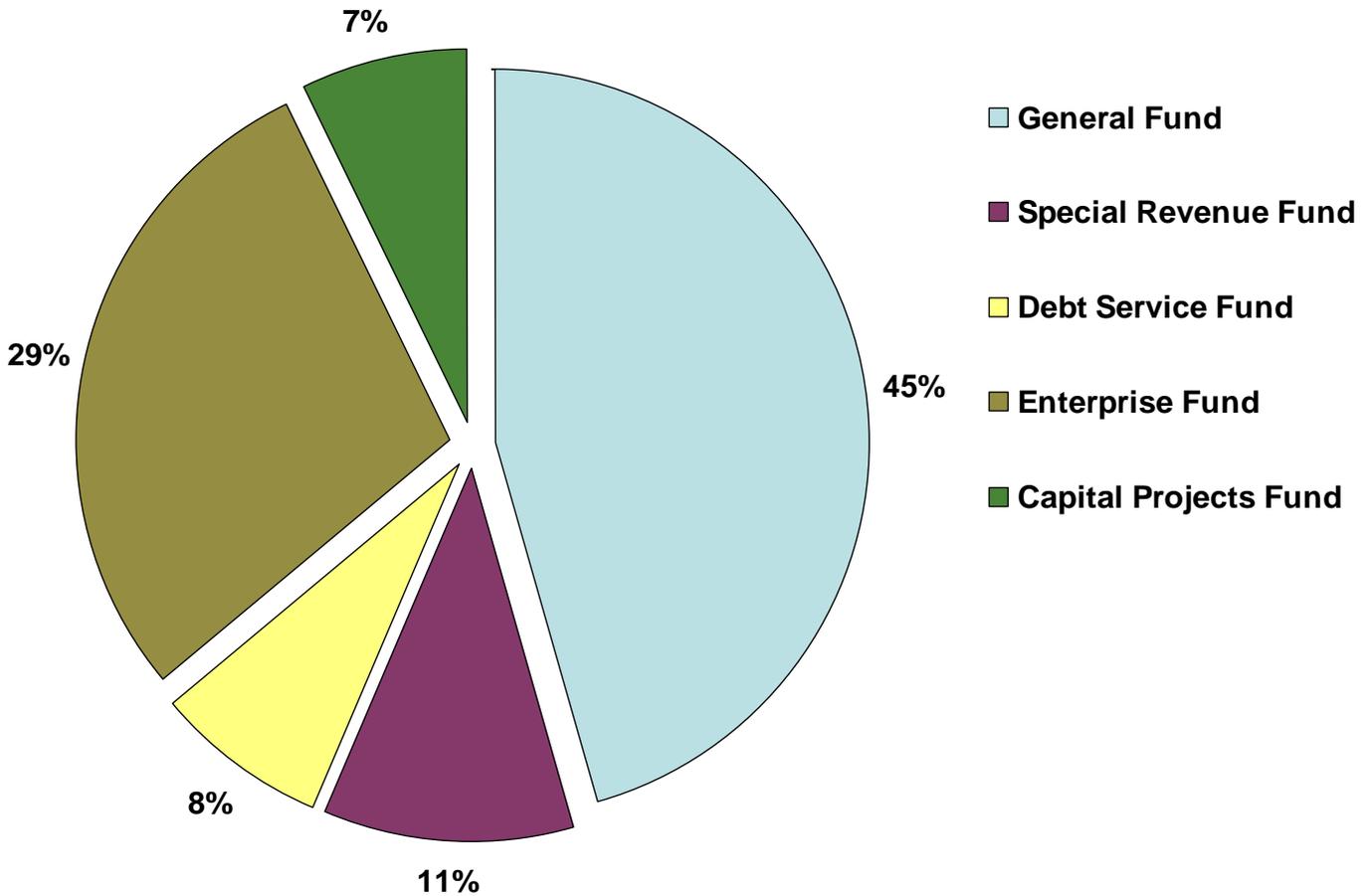
CITY OF CLEBURNE
GENERAL, SPECIAL REVENUE, & DEBT SERVICE FUND
 Summary of Receipts & Disbursements
 2005-2006

Special Revenue Funds (Continued)			Debt Service	Capital Projects	Total Funds
Cleburne Transit System Fund 08	4B Sales Tax Fund 09	All Other Special Revenue Funds	General Debt Service Fund 02	All Capital Project Funds 52,57	Total Funds
\$ 0	\$ 1,744,510	\$ 389,500	\$ 0	\$ 0	\$ 17,804,600
0	0	30,250	0	0	408,550
632,600	417,000	54,825	0	0	2,699,777
0	0	63,000	0	0	1,152,200
73,000	0	4,500	0	0	5,723,310
0	30,000	2,758,750	6,000	80,636	3,161,666
<u>705,600</u>	<u>2,191,510</u>	<u>3,300,825</u>	<u>6,000</u>	<u>80,636</u>	<u>30,950,103</u>
0	0	140,500	0	71,575	4,079,849
0	0	399,605	0	0	10,671,567
765,600	1,685,000	43,900	0	0	6,029,231
0	0	273,000	0	3,000,000	5,433,100
0	0	74,050	380,200	871,550	4,494,633
0	0	227,000	0	0	3,098,902
					0
					0
0	0	0	1,862,456	0	1,862,456
0	0	0	1,732,177	0	1,732,177
<u>765,600</u>	<u>1,685,000</u>	<u>1,158,055</u>	<u>3,974,833</u>	<u>3,943,125</u>	<u>37,401,915</u>
<u>(60,000)</u>	<u>506,510</u>	<u>2,142,770</u>	<u>(3,968,833)</u>	<u>(3,862,489)</u>	<u>(6,451,812)</u>
60,000		0	3,969,834	0	8,189,998
	(1,478,877)	(2,003,600)	0	0	(6,449,398)
<u>60,000</u>	<u>(1,478,877)</u>	<u>(2,003,600)</u>	<u>3,969,834</u>	<u>0</u>	<u>1,740,600</u>
0	(972,367)	139,170	1,001	(3,862,489)	(4,711,212)
	1,317,762	834,250	136,134	3,862,489	8,179,547
		0	0	0	(1,822,460)
<u>\$ 0</u>	<u>\$ 345,395</u>	<u>\$ 973,420</u>	<u>\$ 137,135</u>	<u>\$ 0</u>	<u>\$ 1,645,875</u>

CITY OF CLEBURNE
ALL ENTERPRISE FUNDS
Summary of Receipts & Disbursements
2005-2006

	Water and Wastewater Utilities Operating Fund 60	Water and Wastewater Capital Project Fund 66	Airport Fund 61	Drainage Utility Fund 63	Total Enterprise Funds
Operating Revenues:					
Charges for Service	\$ 12,825,063	\$ 0	\$ 125,000	\$ 400,000	\$ 13,350,063
Total Operating Revenues	12,825,063	0	125,000	400,000	13,350,063
Operating Expenditures:					
Salaries	1,738,077		27,107	90,625	1,855,809
Benefits	810,762		11,295	68,638	890,695
Supplies	1,538,334		20,450	5,650	1,564,434
Maintenance - Building	290,100		13,350	2,500	305,950
Maintenance - Equipment	399,080		6,750	9,550	415,380
Services	2,045,280		17,950	55,500	2,118,730
Capital - Structures/Improvements	217,000	2,785,047	276,250	0	3,278,297
Capital - Equipment	150,000		206,500	0	356,500
Total Operating Expenditures	7,188,633	2,785,047	579,652	232,463	10,785,795
Operating Income	5,636,430	(2,785,047)	(454,652)	167,537	2,564,268
Nonoperating Revenues (Expenses)					
Interest	20,000	10,000	100	3,000	33,100
Principle	(1,780,000)		(12,000)		(1,792,000)
Interest and Fiscal Fees	(2,567,463)				(2,567,463)
Income (Loss) Before Operating Transfers	1,308,967	(2,775,047)	(466,552)	170,537	(1,762,095)
Fund 21 - TxDOT Grant Match (In)			73,400		73,400
TxDOT Grant			404,350		404,350
Payment for Services In (Out)	(1,801,270)	0	(12,730)	0	(1,814,000)
Net Income (Loss)	(492,303)	(2,775,047)	(1,532)	170,537	(3,098,345)
Beginning Fund Balance	3,016,850	2,775,047	14,860	162,392	5,969,149
Contingency Reserve	(2,505,000)			(300,000)	(2,805,000)
Ending Fund Balance - 9-30-06	\$ 19,547	\$ 0	\$ 13,328	\$ 32,929	65,804

Current Expenditures by Fund Type



- **\$23,838,849 General Fund**
- **\$5,645,108 Special Revenue Fund**
- **\$3,974,833 Debt Service Fund**
- **\$15,145,258 Enterprise Fund**
- **\$3,943,125 Capital Projects Fund**

CITY OF CLEBURNE
ALL FUNDS
 Summary of Receipts Disbursements
 Three Year Comparison

	General & Lease Equipment Fund			Special Revenue Funds		
	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006
<u>Revenue</u>						
Taxes	\$ 15,089,569	\$ 14,559,357	\$ 15,550,590	\$ 1,701,314	\$ 2,103,015	\$ 2,254,010
License & Fees	356,660	348,300	378,300	4,325	24,478	30,250
Intergovernmental	0	0	0	2,771,263	2,442,419	2,647,830
Fines	1,013,419	1,001,000	1,089,200	82,040	78,867	63,000
Charges for Services	5,490,555	5,401,150	5,645,810	1,526,244	332,361	129,447
Miscellaneous	50,339	2,446,001	86,500	218,167	1,014,720	2,988,530
Total Revenue	22,000,542	23,755,808	22,750,400	6,303,353	5,995,860	8,113,067
<u>Expenditures</u>						
General Government	3,371,345	3,594,982	3,616,707	113,727	433,608	391,567
Public Safety	8,769,860	9,407,415	10,271,962	170,345	84,402	399,605
Public Service	2,947,880	3,749,112	3,909,445	3,267,389	2,852,180	4,552,886
Public Works	3,316,307	3,362,022	3,168,833	1,009,688	896,468	74,050
Sanitation	3,756,714	2,813,161	2,871,902	0	0	227,000
<u>Debt Service:</u>						
Principal	0	0	0	0	0	0
Interest & Fees	0	0	0	0	0	0
Total Expenditures	22,162,106	22,926,692	23,838,849	4,561,149	4,266,658	5,645,108
Excess Revenue Over/(Under) Expenditures	(161,564)	829,116	(1,088,449)	1,742,204	1,729,202	2,467,959
<u>Other Financing Sources (Uses)</u>						
Operating Transfers in	2,066,300	2,306,548	4,140,164	361,219	54,768	80,000
Operating Transfers (out)	(1,985,824)	(2,568,601)	(2,966,921)	(1,708,520)	(1,952,445)	(3,482,477)
Prior Period Adjustment	0	0	0	0	0	0
Contingency Reserve	0	0	(15,000)	0	0	0
Excess Revenues & Other Sources Over/Under Expenditures & Other Sources	(81,088)	567,063	69,794	394,903	(168,475)	(934,518)
Beginning Fund Balance	1,425,437	1,344,349	2,068,912	1,885,584	2,280,487	2,112,012
Projection Reserve	0	(1,557,460)	(1,807,460)	0	0	0
Projected Ending Fund Balance	\$ 1,344,349	\$ 353,952	\$ 331,246	\$ 2,280,487	\$ 2,112,012	\$ 1,177,494

CITY OF CLEBURNE

ALL FUNDS

Summary of Receipts Disbursements Three Year Comparison

	Debt Service Funds			Enterprise Funds		
	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006
<u>Revenue</u>						
Taxes	\$ 1,985,824	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
License & Fees	0	0	0	0	0	0
Intergovernmental	0	0	0	0	0	404,350
Fines	0	0	0	0	0	0
Charges for Services	0	0	0	11,048,388	12,789,143	13,293,099
Miscellaneous	6,214	13,397	6,000	165,677	78,409	90,064
Total Revenue	1,992,038	13,397	6,000	11,214,065	12,867,552	13,787,513
<u>Expenditures</u>						
General Government	0	0	0	0	0	0
Public Safety	0	0	0	0	0	0
Public Service	0	0	0	92,957	85,898	579,652
Public Works	401,906	384,684	380,200	5,565,839	6,376,463	10,208,643
Sanitation	0	0	0	0	0	0
<u>Debt Service:</u>						
Principal	1,692,804	1,895,536	1,862,456	1,467,000	1,527,000	1,792,000
Interest & Fees	1,508,854	1,670,065	1,732,177	2,919,404	2,608,955	2,564,963
Total Expenditures	3,603,564	3,950,285	3,974,833	10,045,200	10,598,316	15,145,258
Excess Revenue Over/(Under) Expenditures	(1,611,526)	(3,936,888)	(3,968,833)	1,168,865	2,269,236	(1,357,745)
<u>Other Financing Sources (Uses)</u>						
Operating Transfers in	1,589,489	3,736,353	3,969,834	0	0	73,400
Operating Transfers (out)	0	0	0	(1,661,724)	(1,786,000)	(1,814,000)
Prior Period Adjustment	0	0	0	(656,814)	0	0
Contingency Reserve	0	0	0	0	0	(25,000)
Excess Revenues & Other Sources Over/Under Expenditures & Other Sources	(22,037)	(200,535)	1,001	(1,149,673)	483,236	(3,123,345)
Beginning Fund Balance	358,706	336,669	136,134	6,276,958	2,710,866	5,969,149
Projection Reserve	0	0	0	(2,416,419)	(2,538,419)	(2,780,000)
Projected Ending Fund Balance	\$ 336,669	\$ 136,134	\$ 137,135	\$ 2,710,866	\$ 655,683	\$ 65,804

CITY OF CLEBURNE

ALL FUNDS

Summary of Receipts Disbursements Three Year Comparison

	Capital Project Funds			Total All Funds		
	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006	ACTUAL 2003-2004	ESTIMATED 2004-2005	APPROVED 2005-2006
<u>Revenue</u>						
Taxes	\$ 0	\$ 0	\$ 0	\$ 18,776,707	\$ 16,662,372	\$ 17,804,600
License & Fees	0	0	0	4,325	372,778	408,550
Intergovernmental	0	0	0	2,771,263	2,442,419	3,052,180
Fines	0	0	0	82,040	1,079,867	1,152,200
Charges for Services	0	22,752	0	12,574,632	18,545,406	19,068,356
Miscellaneous	130,901	122,997	80,636	520,959	3,675,524	3,251,730
Total Revenue	130,901	145,749	80,636	34,729,926	42,778,366	44,737,616
<u>Expenditures</u>						
General Government	102,720	1,595	71,575	216,447	4,030,185	4,079,849
Public Safety	207,793	18,633	0	378,138	9,510,450	10,671,567
Public Service	8,293,435	3,518,071	3,000,000	11,653,781	10,205,261	12,041,983
Public Works	470,328	1,028,910	871,550	7,447,761	12,048,547	14,703,276
Sanitation	1,307,169	211,491	0	1,307,169	3,024,652	3,098,902
<u>Debt Service:</u>						
Principal	0	0	0	3,159,804	3,422,536	3,654,456
Interest & Fees	0	0	0	4,428,258	4,279,020	4,297,140
Total Expenditures	10,381,445	4,778,700	3,943,125	28,591,358	46,520,651	52,547,173
Excess Revenue Over/(Under) Expenditures	(10,250,544)	(4,632,951)	(3,862,489)	6,138,568	(3,742,285)	(7,809,557)
<u>Other Financing Sources (Uses)</u>						
Operating Transfers in	4,500,000	344,192	0	6,450,708	6,441,861	8,263,398
Operating Transfers (out)	(722,031)	0	0	(4,092,275)	(6,307,046)	(8,263,398)
Prior Period Adjustment	0	0	0	(656,814)	0	0
Contingency Reserve	0	0	0	0	0	(40,000)
Excess Revenues & Other Sources Over/Under Expenditures & Other Sources	(6,472,575)	(4,288,759)	(3,862,489)	7,840,187	(3,607,470)	(7,849,557)
Beginning Fund Balance	14,623,823	8,151,248	3,862,489	23,145,071	14,823,619	14,148,696
Projection Reserve	0	0	0	(2,416,419)	(4,095,879)	(4,587,460)
Projected Ending Fund Balance	\$ 8,151,248	\$ 3,862,489	\$ 0	\$ 28,568,839	\$ 7,120,270	\$ 1,711,679

Management and Budget Policies



City of Cleburne's Budget Process

The Fiscal Budget for the City of Cleburne is a document that outlines the services that the City will provide to its residents. Although the Budget is usually expressed in terms of costs, the key ingredient is the output or levels of service that will be provided as a result of those costs. In brief, the Budget is a public information document which provides the residents of Cleburne with information on the levels and types of service which they can expect for their tax dollars.

The Budget process has been devised to provide information that will assist all Managers, Directors, the City Manager, and City Council in making important decisions that will ensure the accomplishment of the City's basic priorities: fiscal integrity, continuity of operations and policies, and the providing of a quality environment for our citizens.

The City of Cleburne introduced a new budget software program this year named mBudget. The City of Cleburne's budgeting process, maintained at the departmental level, began on April 11, 2005 with the Director of Finance issuing preliminary instructions and dates for submission of budget requests with forms for revenue projections. Revenue projections were due back on April 29 and the analysis of projected resources for the coming year was presented to the City Manager on May 6. Budget instructions and packets were distributed to all Departments at mandatory mBudget training sessions on May 3 - 5, and all departmental data was due to be entered in mBudget by May 31, with department lock out on June 1. The Finance Department compiled the department's data and presented it to the City Manager on June 14. The City Manager reviewed the department's requests, presented, and discussed the Budget with the Council on August 8, 11, 15, 25, 29, and 30. On September 13, the public hearing on the Budget was held with copies of the proposed document available to the public. The tax rate and budget ordinances were approved by the City Council following the public hearing.



Budget Schedule

For 2005-2006 Budget

April 29 th	Revenue projections are due back to the Finance Office
May 3 rd – May 5 th	Mandatory mBudget Training
May 6 th	Director of Finance completes revenue analysis and projects resources for the coming year
May 31 st	All Division and Department Budget Requests must be entered into the mBudget software and supplemental memos, forms and information is due in the Finance Office
June 1 st	Divisions and Departments will be locked out of mBudget
May 31 st – June 13 th	Finance enters personnel data and compiles hard copy budget from mBudget
June 14 th	Finance Office presents total budget request to City Manager and Directors with highlights, issues and recommendations
June 15 th – July 7 th	City Manager reviews & prepares his budget to go to Council
July 8 th	City Manager & Director of Finance will present proposed 2005-2006 Budget & Five Year Capital Improvements Plan to the City Council at a budget workshop
July 9 th – September 12 th	Additional budget workshops – as needed
September 13 th	Recommended date of Public Hearing on proposed 2005-2006 Budget – Approval of 2005-2006 Budget and 2005 Tax Rate
October 1 st	New fiscal year begins for the 2005-2006 Budget Year

SUMMARY OF SIGNIFICANT ACCOUNTING, FISCAL, OPERATIONAL AND BUDGETARY POLICIES

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City of Cleburne, Texas conform to generally accepted accounting principles for local governmental units. The following is a summary of the more significant accounting policies:

Fund Accounting

The basic accounting and reporting entity is a "fund". A fund is defined as an independent fiscal and accounting entity with a self-balancing set of accounts recording resources, related liabilities, obligations, reserves, and equities segregated for the purpose of carrying out specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The accounting records of the City are organized on the basis of funds classified for reporting purposes as follows:

Governmental Fund Types

General Fund

The General Fund is the general operating fund of the City. All general tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for here. From this fund are paid the general operating expenditures and capital improvement costs which are not paid elsewhere.

Special Revenue Funds

The Special Revenue Funds are used to account for the proceeds of revenue sources that are legally restricted to expenditures for specified purposes. Special Revenue Funds are not used for special assessments, expendable trusts, or for major capital projects.

Debt Service Funds

The Debt Service Funds are used to account for the accumulation of resources and payment of general long-term debt principal, interest, and related costs from governmental resources.

Capital Projects Funds

The Capital Projects Funds account for financial resources to reflect major capital improvement projects not financed by other funds.

Proprietary Fund Types

Enterprise Funds

The Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. This occurs where the intent of the City Council is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Measurement Focus and Basis of Accounting

The City's accounting and budgeting records for governmental fund type (General, Special Revenue, Debt Service, and Capital Projects) operations are maintained and the financial

statements are prepared on the modified accrual basis of accounting except for depreciation, compensated absences, and bad debt expense in the Enterprise Funds. Under the modified accrual basis revenues are recorded when measured and available: Expenditures are recorded when the liability is incurred. Governmental fund types are accounted for on a current financial resources measurement focus. Accordingly, only current assets and current liabilities are included on their balance sheets. The reported fund balance provides an indication of available, spendable resources. Operating statements for governmental fund types report increases (revenues) and decreases (expenditures) in available spendable resources.

Financial accounting and reporting are done in accordance with methods prescribed by the Governmental Accounting Standards Board and the Government Finance Officers Association. Our reports are available to bond rating agencies and other financially interested organizations.

Property taxes, hotel/motel occupancy taxes, traffic fines, special assessments, and entitlements held at year-end by an intermediary collecting government are recognized as revenue under the modified accrual basis of accounting. Revenues from the use of money and property are recorded when earned.

Fines other than traffic fines, fees, permits, charges for services, and miscellaneous revenues are recorded as governmental fund revenues when received in cash because they are generally not measurable until actually received.

Internal Accounting Controls

The internal accounting controls are designed to provide reasonable assurance regarding:

- (1) the safeguarding of assets against loss from unauthorized use or disposition, and
- (2) the reliability of financial records for preparation of financial statements and maintaining asset accountability.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived. The evaluation of costs and benefits requires estimates and judgments by management. Budgetary control is maintained at the department level by the commitment of estimated amounts prior to releasing purchase orders to vendors.

Compensated Absences

In accordance with GASB Statement No. 16, a liability is recorded for unused vacation and similar compensatory leave balances since the employees' entitlement to these balances are attributable to services already rendered. Virtually all of these balances will be liquidated by either paid time off or payments upon termination or retirement.

Also under GASB Statement No. 16, a liability is recorded for unused sick leave balances only to the extent that it is probable that the unused balances will result in termination payments. Other amounts of unused sick leave are excluded from the liability since their payment is contingent solely upon the occurrence of a future event (illness) which is outside the control of the City and the employee.

In governmental funds, compensated absences (unpaid vacation and sick leave) are recorded as expenditures in the year they are paid. The balance of unpaid vacation and vested sick leave at

year-end is recorded in the Government-Wide Statement of Net Assets as these amounts will be liquidated from future resources.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in governmental funds. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities. The City tries to minimize encumbrances and will only book encumbrances for a major item.

Accounting for Self-Insurance Activities

The City records a liability for litigation, judgments, and claims (including claims incurred, but not reported) when it is probable that an asset has been impaired or a liability has been incurred prior to year-end and the probable amount of loss (net of any insurance recovery) can be reasonably estimated. Liabilities resulting from self-insurance activities are recorded in the Government-Wide Statement of Net Assets since they are funded on a “pay-as-you-go” basis and are not payable from currently available financial resources.

SUMMARY OF SIGNIFICANT OPERATIONAL POLICIES

General Operational Policies

It is City policy to provide sufficient working capital in all funds necessary to meet current operating needs.

It is the Cities intent to pass a share of the cost of extending utilities and improvements in subdivisions to property owners of the subdivisions rather than to the general public.

The City will strive to use “pay-as-you-go” financing of capital improvements where feasible while planning for capital improvements on a five-year basis updated annually. The Vehicle Capital Improvements Plan will be funded at the required levels in order to maintain the financial integrity of the fund.

Population Growth

With the continued increase of population, the City has continued our infrastructure improvements starting with a street maintenance program. The City started the plan with the selling of the 1994 Certificate of Obligation Bonds. That issue included funds for street construction and maintenance. The program has continued by including funds from the 1995, 1997, 1998, 2001 and 2004 Certificate of Obligation Bond issues. This continued emphasis on streets has allowed the City to proactively fund needed maintenance and new street construction.

Drainage Utility

This area of concern has been addressed in various bond issues to stop the flooding that the city experienced in the 80’s and early 90’s. The goal is to enhance a revenue source to continue this

progress. To address this goal the City has implemented a Drainage Utility Fund to create this needed revenue stream.

Water Fund and Supply

After studying water supply options in 1996 and 1997, the City made a commitment with the selling of the first of four to five bond issues in 1997 to obtain additional water supplies. Lake Pat Cleburne, the City water supply, was built in 1964 to handle a population of 25,000. This capacity has been reached. Additional debt to address this would mean higher water and wastewater rates so the City had to come up with a way to keep increases in a manageable range of 3 to 7%. First the City refunded part of our old revenue bond debt and restructured the payments with that issue. Those changes allowed for the new debt load to be funded by current revenue, keeping bond coverage in line with bond covenants, and rate increases at a maximum of 7%. The current rate increase for water and wastewater service is 5%. The result has been a viable water supply solution for the next 20 years.

Replacement of Worn Out Vehicles and Equipment

The Leased Equipment Improvement Plan was started in 1991 to systematically replace vehicles and equipment in the General Fund. This plan has allowed the City to plan five years into the future and continue to have a level tax rate which was a goal of the City Council. Also, computer equipment and software have been upgraded to continue the philosophy of making employees more efficient by having the right equipment for the job. The City will continue to look at all equipment and vehicles to make operations as efficient as possible.

SUMMARY OF SIGNIFICANT FISCAL POLICIES

The City of Cleburne adheres to these Financial Policies for conducting prudent financial management. The established long-range policies regarding financial management are to exercise a discipline which allows the City to retain a sound financial condition; strive to retain the best possible rating on bonds; provide future generations with the ability to borrow capital for construction of facilities without severe financial burden; and give recognition to the community's needs and ability to pay.

General Fund Reserves

The General Fund unreserved undesignated fund balance should be adequate to handle unexpected decreases in revenues plus a reasonable level for extraordinary unbudgeted expenditures. Achieving and maintaining a fund balance equivalent to one (1) month's operating costs or \$1,941,365 of the general operating budget, at 95% liquidity, is sufficient to provide financing for necessary projects and meet unanticipated contingencies such as lawsuits, natural disasters, severe fluctuations in sales tax, and other fiscal emergencies. The current fund balance of \$2,000,396 was increased and now meets our goal.

Enterprise Funds

The Enterprise Fund will be compensated by the General Fund for the general and administrative services thereby provided such as management, finance, and personnel. All management personnel are paid from the General Fund.

The City will adopt annual utility rates which will generate revenues sufficient to cover operating expenses and meet the legal requirements of bond covenants. Rates will also fund adequate capital replacement of water distribution and sewage collection systems.

Capital Financing and Debt Management

The following is established to provide for the basis of when debt financing may be appropriate for the City of Cleburne and the management of the debt.

1. The City will consider the use of debt financing only for one time capital improvement projects and only under the following circumstances:
 - a. When the projects useful life will exceed the term of the financing.
 - b. When the project revenues or specific resources will be sufficient to service the long term debt.
2. Debt financing will not be considered for any recurring purpose such as current operating and maintenance expenditures. The issuance of short term instruments such as loans or notes is excluded from this limitation.
3. Capital improvements will be financed primarily through user fees, service charges, assessments, developer agreements when the benefits can be specifically attributed to users of the facility. Accordingly, community development permits have been created and implemented at levels sufficient to ensure that new development pays its fair share of the cost of constructing necessary community facilities.
4. The City will use the following criteria to evaluate “pay-as-you-go” vs. long term financing in funding capital projects:
 - a. Factors Favoring “pay-as-you-go” financing:
 1. Current revenues and adequate fund balances are available or project phasing can be accomplished.
 2. Existing debt levels adversely affect the City’s credit rating.
 3. Market conditions are unstable or present difficulties in marketing.
 - b. Factors Favoring long term financing:
 1. Revenues available for debt service are deemed sufficient and reliable so that long term financings can be marketed with investment grade credit ratings.
 2. The project securing the financing is of the type which will support an investment grade credit rating.
 3. Market conditions present favorable interest rates and demand for City financing.
 4. A project is mandated by state or federal requirements and resources are insufficient or unavailable.
 5. The project is immediately required to meet or relieve capacity needs and current resources are insufficient or unavailable.
 6. The life of the project or asset to be financed is 10 years or more.
5. Debt Management:
 - a. The City will not obligate the General Fund to secure long term financings except when marketability can be significantly enhanced.
 - b. An internal analysis will be prepared for each long term financing which analyzes the impact on current and future budgets for debt service and operations. This analysis will also address the reliability of revenues to support debt service.

- c. The City will generally conduct financings on a competitive basis. However, negotiated financings may be used due to market volatility or the use of an unusual or complex financing or security structure.
 - d. The City will seek an investment grade rating on any direct debt and will seek credit enhancements such as insurance when necessary for marketing purposes and cost effectiveness.
 - e. The City will monitor all forms of debt annually with the preparation of the annual budget.
 - f. The City will diligently monitor its compliance with bond covenants and ensure its adherence to federal arbitrage regulations.
 - g. The City will maintain ongoing communications with bond rating agencies about its financial condition and follow a policy of full disclosure on every financial report and official statement.
6. Debt Capacity:
- a. General Purpose Debt Capacity. The City will carefully monitor its level of general purpose debt. Even though general purpose debt capacity is not subject to any legal limitation, issuing of debt will only be used for high priority projects where other financing methods cannot be reasonably used.
 - b. Enterprise Fund Debt Capacity. The City will set Enterprise Fund rates at levels needed to fully cover debt service requirements as well as operations, maintenance, administration and capital improvements costs. The ability to afford new debt for enterprise operations will be evaluated as an integral part of the City's rate review and setting process.
7. The City has and will continue to retain a Financial Advisor in connection with any debt issuance.

Financial Reporting and Budget Administration

The City of Cleburne uses the following policies to set procedures for monitoring the financial status of the City's various funds and cash flow.

1. Annual Reporting. The City will prepare annual financial statements as follows:
 - a. The City will contract for an annual audit by a qualified independent certified public accountant. The City will strive for an unqualified auditor's opinion.
 - b. The city will use generally accepted accounting principles in preparing the annual financial statements and will strive to meet the requirements of the GFOA's Award for Excellence in Financial Reporting program.
 - c. The City will issue audited financial statements within 150 days after year-end.
2. Interim Reporting. The city will prepare and issue timely reports on the City's fiscal status to the Council and staff. This includes the following;
 - a. Monthly budget status reports to all Department Heads.
 - b. Quarterly Investment report to the City Council.
 - c. Monthly budget status and Balance Sheet to the City Manager and Council.
 - d. Mid Year status report of major funds.
3. Budget Administration. The City is required by its Charter to submit to the City Council a proposed budget and an explanatory budget message to be adopted no later than the first regular Council meeting of the last month of the current fiscal year. The City develops and maintains a line-item budget for all functions to provide for effective management and budgetary control of assets and to assist in achieving the objectives that have been set for the community. Each department director is held accountable for meeting program objectives and monitoring the use of budget allocations to ensure

compliance with legal provisions embodied in the annual appropriated budget approved by the City Council. Generally, the appropriations lapse at year-end to the extent they have not been expended or encumbered. Certain expenditures are re-appropriated as part of the following year's budget. Unfinished capital improvement projects are the most significant example of re-appropriated expenditure.

Long Range Financial Planning

With the purchase of needed Budgeting software the City will institute a five year projection of revenues and expenditure of major funds beginning in the fiscal year 2006-2007, and will update the projections on an annual basis, therefore, the City will maintain a five year projection of revenues to assist in long-range financial planning. The process for developing the forecast consists of an annual review of revenue and expenditure assumptions for the five year period. Revenue estimates are based on available financial data such as interest rates, inflation, development activities within the City, state budget actions, and population growth. Expenditure assumptions focus on anticipated costs for law enforcement, fire suppression, number of City staff, growth in General and Water/Wastewater Fund operation costs and needed capital improvements.

The revenue and expenditure assumptions that will be annually updated will not be influenced by an attempt to maintain a certain fund balance level. Estimates will be reasonable and defensible assumptions without considering their impact on fund balance.

In Conclusion

The City Council and staff take the stewardship of public funds seriously. The budget document serves as a "blueprint" of the City's plan for expenditure of public funds. It identifies what services are to be delivered to the residents during the upcoming fiscal year. The manner in which these services are provided to the City residents is described by this document in that it establishes daily operational funds, staffing levels, and capital improvement expenditures. The goals and objectives for FY 2005-2006 are identified in the narrative sections of the budget document for each department. The accomplishments of the prior years (FY 2003-2004 and FY 2004-2005) objectives are also included in that section.

General Fund



CITY OF CLEBURNE

The 2005-2006 Operating Budget

GENERAL FUND

Where it comes from. . . .Where it goes
--

It comes from. . . .

Taxes	
Current & Delinquent Taxes, Franchise Fees and Sales Taxes	58.3%
License & Fees	
All Permits, Fees & Community Development Licenses	1.4%
Municipal Court & Library Fines	4.1%
Charge For Service	
Sanitation, Golf, Cemetery, Civic Center, Rent & Leases, Pool & Miscellaneous	20.8%
Misc. And Interest Income	0.3%
Transfers From Special Revenue, Water & Sewer And Drainage Utility Funds	15.1%
	100.0%

It goes to. . . .

Public Safety	
Police & Fire Protection	43.0%
Public Service	
Golf, Pools, Library, Museum, Civic Center, Cemetery, Community Services, Building Services and Parks & Recreation	16.5%
Public Works	
Street, Inspection, Fleet Maintenance, Engineering, Sanitation, Public Works and Health	25.2%
Administration	
Council, City Manager, City Attorney, Human Resources, Finance, MIS, City Secretary, Municipal Court and Economic Development	15.3%
	100.0%

GENERAL FUND

Summary of Receipts & Disbursements 2005-2006

	ACTUAL 2003-2004	BUDGETED 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
Beginning Unreserved Fund Balance	\$ 1,425,437	\$ 1,228,878	\$ 1,344,349	\$ 1,911,412
<u>Receipts:</u>				
Ad Valorem Taxes	8,610,265	8,584,861	8,563,619	9,656,987
Non-Property Taxes & Fees	6,479,304	6,103,020	5,995,738	5,893,603
Licenses & Fees	356,660	390,500	348,300	378,300
Charges for Service	5,490,555	5,355,500	5,401,150	5,546,200
Fines	1,013,419	970,500	1,001,000	1,089,200
Miscellaneous	50,339	2,047,170	2,446,001	86,400
Total Receipts:	22,000,542	23,451,551	23,755,808	22,650,690
<u>Payment for Services Provided for by General Fund:</u>				
Enterprise Funds	1,652,464	1,750,000	1,780,230	1,814,000
Mineral Leases and Royalties	0	0	0	1,500,000
Special Rev. Funds	413,836	505,310	526,318	726,164
Total Transfer In:	2,066,300	2,255,310	2,306,548	4,040,164
Total Current Receipts	24,066,842	25,706,861	26,062,356	26,690,854
TOTAL FUNDS AVAILABLE	25,492,279	26,935,739	27,406,705	28,602,266
<u>Expenditures:</u>				
Salaries and Wages	10,866,932	11,449,240	11,464,172	11,931,629
Benefits	4,058,388	4,426,198	4,416,936	4,814,570
Supplies and Materials	1,409,930	1,743,531	1,744,692	1,866,489
Maintenance - Building	367,184	874,590	836,199	740,570
Maintenance - Equipment	419,108	665,190	644,626	588,068
Contractual and Misc. Services	4,287,100	3,155,331	3,414,870	3,536,123
Miscellaneous Charges	45,641	58,875	54,750	70,500
Capital - Structures	15,222	53,000	40,000	15,000
Capital - Equipment	692,601	166,500	310,447	57,000
Total Expenditures:	22,162,106	22,592,455	22,926,692	23,619,949
Housing Fund	0	0	0	20,000
Cletrans Fund	0	45,000	45,000	60,000
Garbage Truck Transfer to Fund 03	0	0	0	100,000
Debt Service Fund	1,985,824	2,523,601	2,523,601	2,786,921
Projection Reserve	0	1,700,000	1,557,460	1,807,460
Total Transfer Out:	1,985,824	4,268,601	4,126,061	4,774,381
Contingency Reserve	0	15,000	0	15,000
TOTAL BUDGETED EXPENDITURES	24,147,930	26,876,056	27,052,753	28,409,330
Ending Unreserved Fund Balance	\$ 1,344,349	\$ 59,683	\$ 353,952	\$ 192,936

GENERAL FUND

Revenue By Source

2005-2006

Code No.	Source	ACTUAL 2002-2003	ACTUAL 2003-2004	BUDGETED 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
<u>PROPERTY TAXES</u>						
AD VALOREM TAXES - CURRENT						
0111-6101	Current Taxes	\$ 5,663,385	\$ 8,310,100	\$ 8,309,861	\$ 8,258,619	\$ 9,356,987
0111-6102	Delinquent Taxes	92,453	117,840	125,000	125,000	125,000
0111-6103	Penalty & Interest on Taxes	98,185	99,580	110,000	145,000	140,000
0111-6104	Collection Fees	40,927	37,380	40,000	35,000	35,000
	Total Property Taxes	5,894,950	8,564,900	8,584,861	8,563,619	9,656,987
<u>NON-PROPERTY TAXES</u>						
0111-6110	City Sales Tax	3,069,718	2,872,651	3,262,020	3,377,061	3,444,603
0111-6121	Bingo Franchise Tax	21,833	12,715	20,000	14,000	15,000
0111-6122	Cable TV Franchise Fee	139,981	105,373	150,000	135,000	140,000
0111-6123	Electrical Franchise Fee	1,418,954	1,470,396	1,500,000	1,475,303	1,500,000
0111-6125	Gas Franchise Fee	498,718	1,099,126	550,000	704,374	500,000
0111-6127	Sanitation Franchise Tax	324,516	283,551	350,000	100,000	79,000
0111-6128	Telephone Franchise Fee	194,486	144,124	250,000	155,000	175,000
0111-6140	Mixed Drink Tax	16,224	22,898	21,000	35,000	40,000
	Total Non-Property Taxes	5,684,431	6,010,834	6,103,020	5,995,738	5,893,603
<u>LICENSES & PERMITS</u>						
0113-6305	Garage Sale Permits	12,668	13,042	14,000	14,000	14,000
0113-6306	Registration & Licenses	12,173	10,159	16,000	9,000	12,000
0113-6308	Building Permits	135,741	167,664	180,000	175,000	180,000
0113-6311	Community Development Permits	6,775	0	15,000	5,000	10,000
0113-6318	Electrical Inspection Permits	56,857	37,000	45,000	35,000	40,000
0113-6329	Health Permits	17,321	18,190	25,000	22,000	25,000
0113-6349	Mechanical Permits	30,069	14,101	18,000	18,000	18,000
0113-6351	Moving Permits	1,023	349	500	300	300
0113-6362	Plumbing & Gas Permits	30,661	37,776	42,000	36,000	40,000
0113-6397	Zoning Permits	9,716	9,819	10,000	14,000	14,000
0113-6399	Miscellaneous Licenses & Permits	29,517	24,128	25,000	20,000	25,000
	Total Licenses and Fees	342,521	332,228	390,500	348,300	378,300
<u>CHARGES FOR SERVICE</u>						
0115-6501	Administrative Fees	82,116	99,740	85,000	72,000	70,500
0115-6503	Garbage Bag Sales	25,399	24,594	27,000	32,000	35,000
0115-6507	Golf Course Revenues	273,451	238,615	225,000	275,000	275,000
0115-6509	Cemetery	193,990	163,402	200,000	210,000	250,000
0115-6527	Oil & Gas Lease Revenue	42,657	385,193	0	0	0
0115-6529	Parking Meter Revenue	21,373	41,050	40,000	38,000	30,000
0115-6531	Ambulance	0	22,001	40,000	25,000	25,000
0115-6537	Rental - Civic Center	62,301	51,134	65,000	60,000	65,000
0115-6538	Rental - Senior Center	3,170	2,870	3,500	3,500	3,500
0115-6539	Rental - Other	32,691	29,205	35,000	48,000	45,000
0115-6551	Sani. - Commercial Collection	1,848,067	1,900,637	2,050,000	2,125,000	2,150,000
0115-6552	Sani. - Residential Collection	1,714,025	1,585,116	1,750,000	1,750,000	1,755,000
0115-6555	Incinerator - Electricity	3,041	0	0	0	0

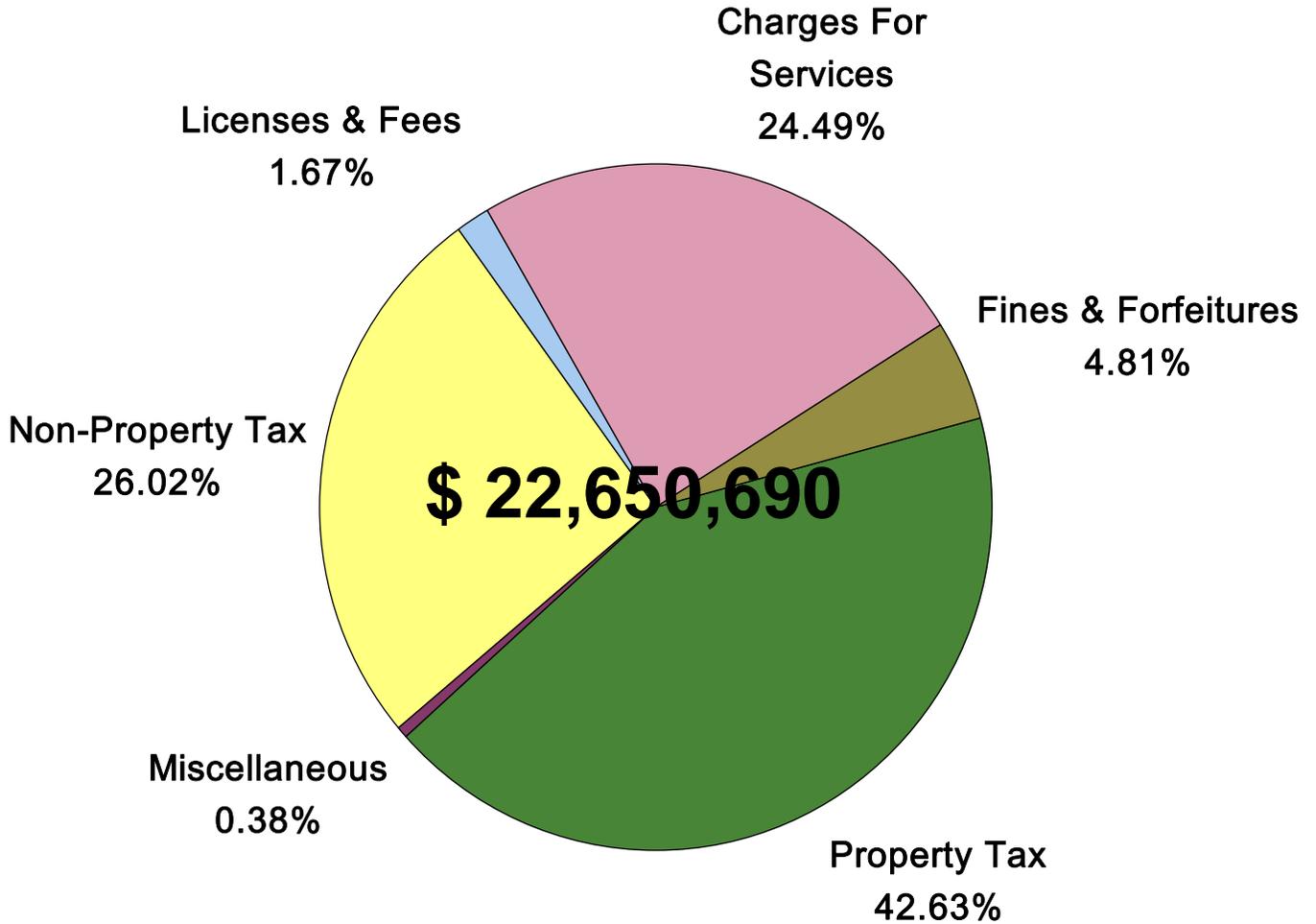
GENERAL FUND

Revenue By Source

2005-2006

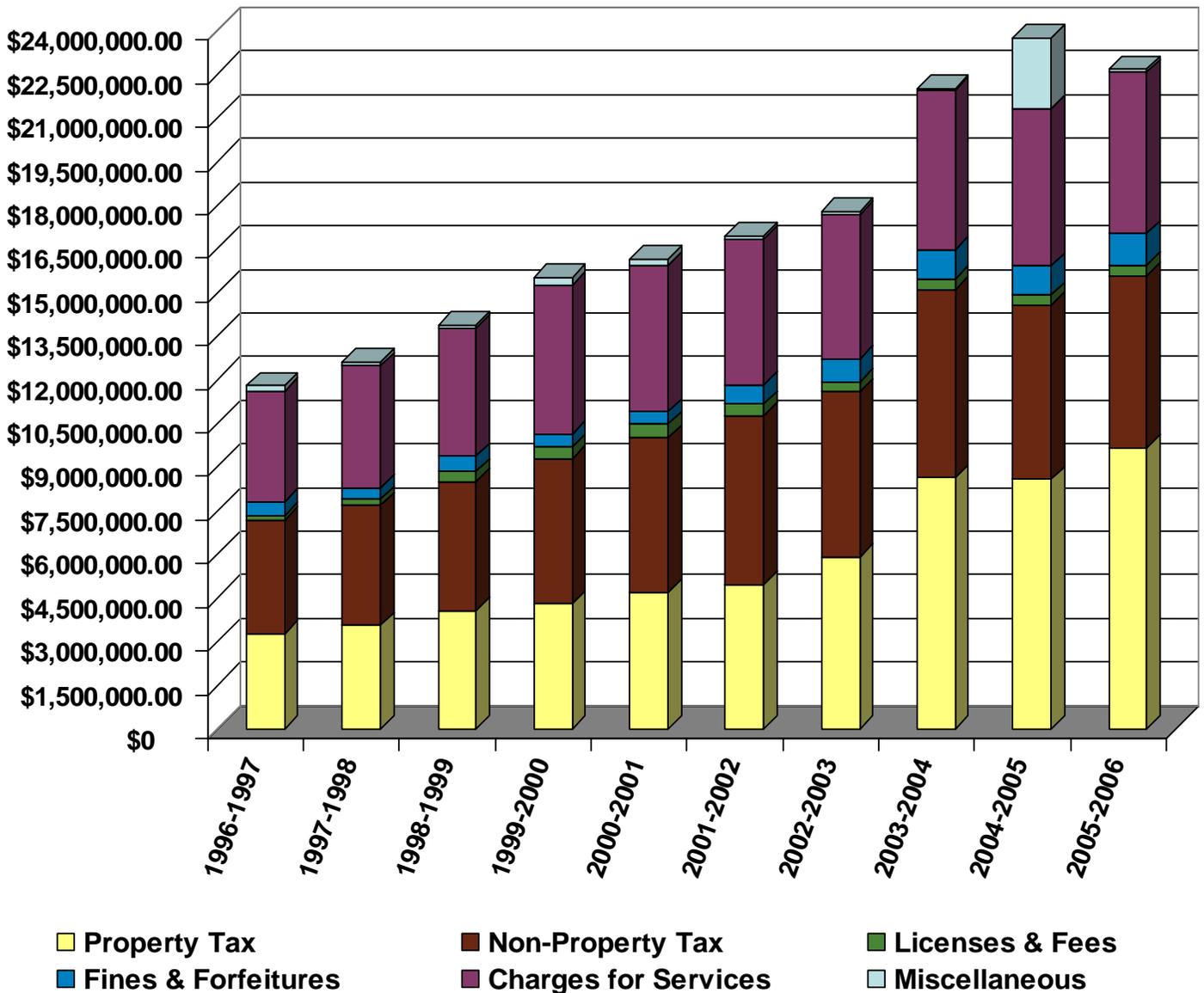
Code No.	Source	ACTUAL 2002-2003	ACTUAL 2003-2004	BUDGETED 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
<u>CHARGES FOR SERVICE (CONTINUED)</u>						
0115-6556	Transfer Station	\$ 537,143	\$ 220,428	\$ 300,000	\$ 175,000	\$ 180,000
0115-6557	Incinerator - Speciality Waste	0	0	0	0	0
0115-6568	Sports Complex Fees	0	0	0	4,600	7,100
0115-6559	Landfill	0	0	0	0	40,000
0115-6561	Pool Admission	23,041	99,127	265,000	250,000	255,000
0115-6562	Pool Baskets	0	1,299	0	50	100
0115-6563	Pool Concession	4,233	29,605	70,000	70,000	70,000
0115-6564	Pool Gift Shop	0	3,609	0	8,000	10,000
0115-6587	Penalty Charges	186	0	0	0	0
0115-6599	Other Miscellaneous Services	98,347	146,149	200,000	255,000	280,000
	Total Charges for Service	4,965,233	5,043,774	5,355,500	5,401,150	5,546,200
<u>FINES AND FORFEITURES</u>						
0116-6611	Municipal Court Fines	740,601	863,570	900,000	940,000	1,025,000
0116-6647	Library Fines & Fees	15,790	13,694	15,000	17,000	17,000
0116-6683	Animal Shelter	12,868	14,400	14,500	16,000	17,200
0116-6687	Parking Fines	14,526	33,630	35,000	14,000	15,000
0116-6699	Other Restitution	5,559	14,629	6,000	14,000	15,000
	Total Fines	789,344	939,923	970,500	1,001,000	1,089,200
<u>MISCELLANEOUS</u>						
0117-6735	Interest - Investments	28,144	10,589	20,000	55,000	50,000
0117-6755	Interest - Notes	0	0	0	0	0
0118-6820	Contributions	0	0	0	0	0
0119-6914	Discounts Earned	1	1,439	1,400	1,200	1,400
0119-6935	Insurance/Damage Recovery	1,850	0	0	0	0
0119-6946	Lien Release or Payment	4,187	10,578	5,770	9,500	5,000
0119-6950	Mineral Leases & Royalties			2,000,000	2,300,000	0
0119-6963	Prior Year Expenses Refunded	11,819	2,084	0	(4,649)	0
0119-6967	Receipts, Short/ (Long)	198	(68)	0	150	0
0119-6999	Other - Misc. Revenue	57,738	19,424	20,000	84,800	30,000
	Total Miscellaneous	103,937	44,046	2,047,170	2,446,001	86,400
GRAND TOTALS		\$ 17,780,416	\$ 20,935,705	\$ 23,451,551	\$ 23,755,808	\$ 22,650,690

General Fund Revenues By Source 2005-2006



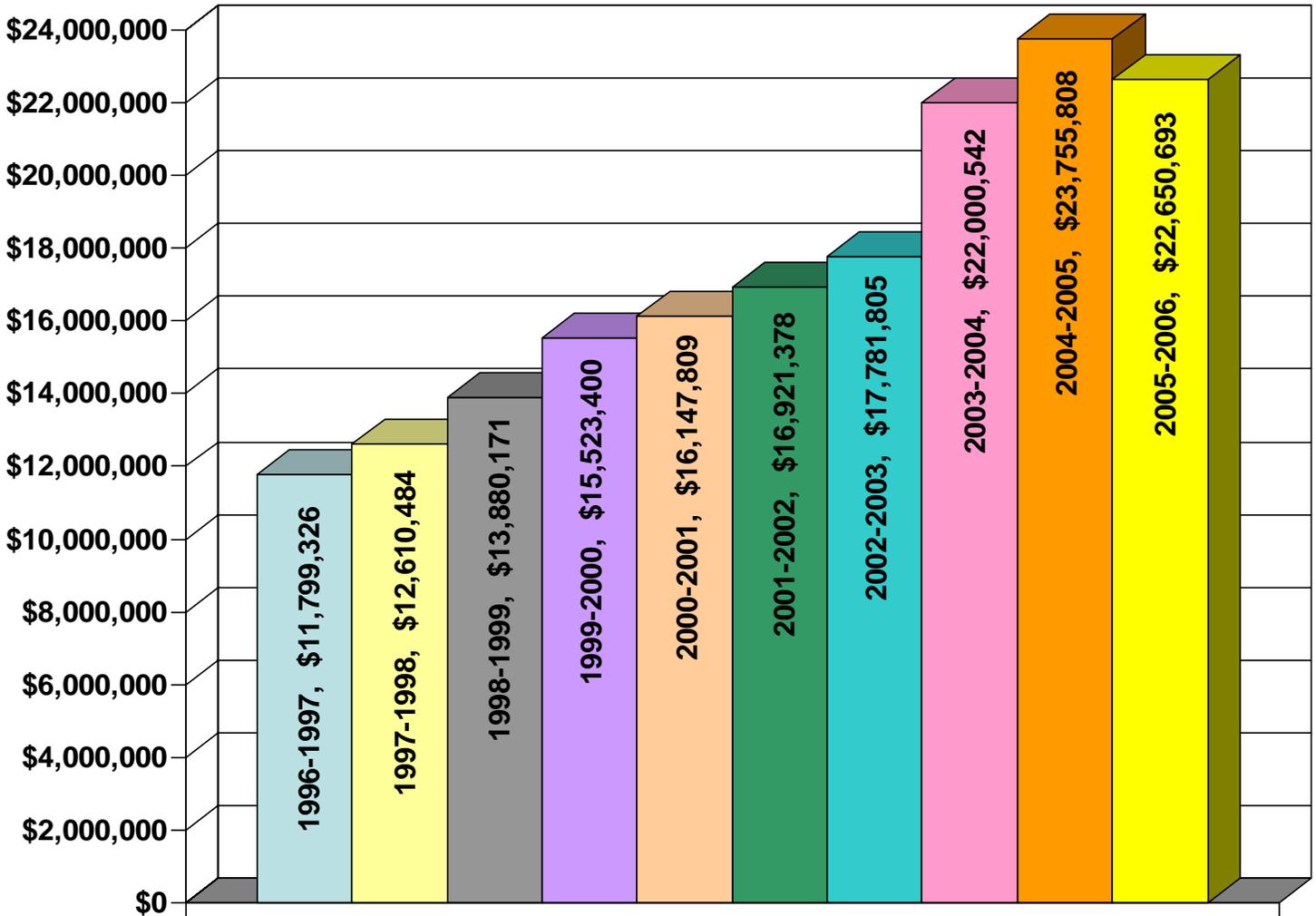
See General Fund-Revenue By Source on pages C-3 and C-4 for related data.

General Fund Revenues By Source Ten Year Period



2003-2004 was the first year property taxes were not reported as a receipt in the General Debt Service Fund. Beginning with the 2003-2004 fiscal year all property taxes were reported as a receipt in the General Fund.

General Fund Total Revenues Ten Year Period



Revenue for 2005-2006 decreased due to the revenue account, Mineral Lease & Royalties, being separated into Fund 21. This will allow the Council to specify which capital projects to fund through Fund 21.

CITY OF CLEBURNE

General Fund Revenues

2005-2006 Budget

PROPERTY TAXES		
0111-6101	CURRENT AD VALOREM TAXES	\$ 9,356,987
<p>Description: Current taxes refer to property taxes which are due during the period Oct. 1, 2005 to June 30, 2006, as opposed to taxes due last year. Property taxes are assessed upon property or real estate, buildings and for businesses on their equipment and inventory. The City, however, exempts some of the value on residential property. Homeowners receive an exemption of \$5,000 or 10% and homeowners over the age of 65 years receive an additional exemption in the amount of \$6,000, with a 65 & older tax freeze. Also, disabled veterans receive exemptions based upon the degree of their disability. Property valuations are established by the Central Appraisal District and given to the City Council from which the tax rate is set. Taxes are due on October 1st of each year and become delinquent on February 1st.</p>		
<p>Assumption: Current taxes have a net assessed value of \$1,191,101,352 with a rate per \$100 valuation of \$.748108. Delinquent tax, penalty and interest, and collection fees amount to \$275,000 for a total budgeted collection of \$8,584,861. This tax rate was increased \$.0291 to equal the effective rate of \$.748108 per \$100 valuation. The budgeted collection rate is 98% with an average percent of levy collected of 98.1% over the last five years.</p>		
0111-6102	DELINQUENT TAXES	\$ 125,000
<p>Description: Delinquent taxes are those properties or ad valorem taxes which were due in prior years. The City collects delinquent taxes through a special "tax attorney".</p>		
<p>Assumption: All delinquent tax collections go to the General Fund.</p>		
0111-6103	PENALTY AND INTEREST ON TAXES	\$ 140,000
<p>Description: Property taxes which are paid after they become delinquent are assessed penalties and interest. The penalty is one (1) percent for each month or portion of a month the tax remains unpaid, and, in addition thereto, a penalty of six (6) percent of the amount of the tax for the first calendar month it is delinquent plus one (1) percent for each additional month or portion of a month the tax remains unpaid prior to July 1st of the year in which it becomes delinquent. However, a tax delinquent on July 1st incurs a total penalty of twelve (12) percent of the amount of the delinquent tax without regard to the number of months the tax has been delinquent.</p>		
<p>Assumption: Penalty and interest collections of \$140,000 will go to the General Fund.</p>		

PROPERTY TAXES (CONTINUED)

0111-6104	COLLECTION FEES	\$ 35,000
Description: The collection fees account is used for the 15% tax attorney fee that is applied on all taxes collected after July 1st each year.		
Assumption: This year's estimate was increased based on the increase of last years collection.		
TOTAL PROPERTY TAXES		\$ 9,656,987

NON-PROPERTY TAXES

0111-6110	CITY SALES TAX	\$ 3,444,603
Description: The sales tax revenue received by the City is the result of both retail and certain industrial purchases. Major exemptions from sales tax include food, drugs, services and equipment or materials used in manufacturing or agricultural procedures. Sales tax revenues are collected by the State Comptroller of Public Accounts and remitted to each city levying the tax on a monthly basis. At the close of each month, the State distributes all available funds specifically deposited to the credit of each city. January 1, 2002, the City's sales tax rate increased to 7.75 cents as a result of the 4B Sales Tax that was passed in an election held August 11, 2001. The City currently collects 1.50 cents and the State 6.25 cents on the total 7.75 cents sales tax in Cleburne.		
Assumption: City sales tax revenue has been estimated based on historical projections using the last ten years data. This is a 2.0% increase over estimated 2004-2005 collections.		

0111-6121	BINGO FRANCHISE FEE	\$ 15,000
Description: The City collects a bingo fee from all legalized charity bingo games within the City limits. The fee is 2% of gross receipts of bingo games within the City.		
Assumption: This year's estimate decreased \$5,000 to match the estimated 2004-2005 collections.		

0111-6122	CABLE TV FRANCHISE FEE	\$ 140,000
Description: The City collects a franchise fee from Charter Communications in exchange for use of City alleys and other public right of ways. Charter Communications assumed the present franchise agreement from Marcus Cable, Inc. The contract terminates October 14, 2008.		
Assumption: Gross sales are estimated at \$2,800,000 with the City receiving 5% of this amount.		

NON-PROPERTY TAXES (CONTINUED)

0111-6123	ELECTRICAL FRANCHISE FEE	\$ 1,500,000
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Description:

The City collects a franchise fee from TXU Electric Delivery and United Cooperative Services from its customers within the corporate limits of the City of Cleburne, in exchange for use of City alleys and right-of-ways. TXU Electric Delivery franchise agreement expires on April 13, 2008 and United Cooperative Services expires on March 1, 2009.

Assumption:

The 1999 Texas Electric Choice Act changed the basis for calculating municipal franchise fees from a percent of gross revenue to a cents/kwh sold in the municipality. Gross kwh sales of electricity are estimated at 637,213,254 kwhs delivered to the City by TXU Electric Delivery and United Cooperative Services.

0111-6125	GAS FRANCHISE FEE	\$ 500,000
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Description:

The City collects a franchise fee from Atmos Energy based on reported sales in exchange for use of City alleys and other public right-of-ways. This fee includes domestic, commercial, and industrial consumers within the corporate limits of the City excluding receipts derived from sales to governmental users, Atmos Energy franchise agreement expires on December 10, 2005.

Assumption:

Gross sales of gas are estimated at \$12,500,000 with the City receiving 4% of this amount.

0111-6127	SANITATION FRANCHISE FEE	\$ 79,000
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Description:

The City collects a franchise fee from any commercial sanitation hauler in the city limits.

Assumption:

This represents a decrease of \$20,000 from the 2004-2005 estimate. This decrease is due to completion of the transfer station.

0111-6128	TELEPHONE FRANCHISE FEE	\$ 175,000
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Description:

The city collects a franchise fee from all telecommunication providers that use of City alleys and right-of-ways. The Texas Legislature, with HB 1777, changed the way a certificated telecommunications provider will pay for the use of that right-of-way. Under the new law, all providers will pay based on a fee-per-access line method with 1998 acting as a base year for the fee.

Assumption:

The City will receive a base fee of \$125,000 for 1998 and future years will be adjusted by a growth factor each year. The estimated growth factor is 6% per year.

NON-PROPERTY TAXES (CONTINUED)

0111-6140	MIXED DRINK TAX	\$	40,000
Description:			
The tax is derived from the City's portion of the mixed beverage tax allocation. The statutes levy a tax of twelve percent (12%) on the gross receipts from the sales of mixed beverages in Texas. Each city is entitled to receive an allocation of 12½% of taxes collected within the City on a quarterly basis.			
Assumption:			
This year's estimate reflects sales estimated at \$333,333 with the City receiving 12% of this amount.			
TOTAL NON-PROPERTY TAXES			\$ 5,893,603

LICENSE AND FEES

0113-6305	GARAGE SALE PERMITS	\$	14,000
Description:			
Any person desiring to have a garage sale requires a garage sale permit. Each permit is \$7.50.			
Assumption:			
Garage sale permit revenue is estimated to remain the same.			

0113-6306	REGISTRATION & LICENSES	\$	12,000
Description:			
Electrical license - annual license fee for electrician, \$93.75 for master and \$31.75 for a journeyman (\$37.50 master renewal and \$12.50 journeyman renewal).			
Assumption:			
This year's estimate increased \$3,000 over the 2004-2005 estimate do to an increase in construction in the City.			

0113-6308	BUILDING PERMITS	\$	180,000
Description:			
Buildings which undergo structural alterations or new construction require a building permit. Permit fees are based on square footage set forth by the City Council in December 1998.			
Assumption:			
This year's estimate is the same as the prior year.			

0113-6311	COMMUNITY DEVELOPMENT FEE	\$	10,000
Description:			
Revenue received for community development is 2% of the cost of development. This is for new subdivisions only.			
Assumption:			
This estimate depends on the amount of development within the City and is used to accomplish the testing necessary approve projects being built in the City.			

LICENSE AND FEES (CONTINUED)

0113-6318	ELECTRICAL INSPECTION PERMITS	\$ 40,000
Description:		
Buildings which undergo electrical alterations or new construction require an electrical permit. Permit fees are based on square footage with a minimum fee of \$22.00.		
Assumption:		
This revenue source has remained the same because the number of housing and remodeling starts during the year has continued at approximately the same rate.		
0113-6329	HEALTH PERMITS	\$ 25,000
Description:		
Any person desiring to operate a food establishment requires a health permit. Annual permit fees depend on square footage of establishment. This is \$62.50 and up.		
Assumption:		
Health permits are estimated to remain the same.		
0113-6349	MECHANICAL PERMITS	\$ 18,000
Description:		
Permits for installation of heating, air conditioning and ventilation systems in new or remodeled buildings. Fees are based on size and number of units, plus \$22.00 permit fee.		
Assumption:		
Mechanical permits are expected to remain the steady.		
0113-6351	MOVING PERMITS	\$ 300
Description:		
Fee for the moving of houses in or out of the City limits. The fee is to cover the cost of notifying property owners and for police escorts.		
Assumption:		
Mechanical permits remain the same as last year.		
0113-6362	PLUMBING & GAS PERMITS	\$ 40,000
Description:		
Buildings which undergo plumbing alterations or new construction require a plumbing permit. Permit fees are based on fixture count, furnace or burner count with a minimum of a \$22.00 fee for each permit.		
Assumption:		
This number is estimated to increase \$4,000 over the 2004-2005 estimate due to increased construction.		

LICENSE AND FEES (CONTINUED)

0113-6397	ZONING FEES	\$ 14,000
Description:		
The zoning board of adjustment fee for a rezoning fee is \$150. The replat application fee is \$250 plus \$10 per lot. The preliminary plat and final plat fee is \$250. The special use permit fee is \$150.		
Assumption:		
In 1996, the City passed a Comprehensive Zoning Ordinance, Title 15 Land Use - Chapter 155. Revenue is expected to remain the same as the 2004-2005 estimate.		

0113-6399	MISCELLANEOUS FEES	\$ 25,000
Description:		
Miscellaneous licenses include the following: curb/gutter permits - for the inspection of modified curb - \$37.50 (plus a \$20 administration fee); demolition assessment permit - \$37.50 residential and \$62.50 commercial (plus a \$20 administration fee); fire protection license - any person desiring to do fire protection work requires a fire protection license. Annual license fees are based on the work to be done; amusement permit - annual license fee for amusement machine operation. Annual license fee is \$100. Solicitor permit - any person desiring to go door to door to solicit requires a solicitor permit. Fees are \$35 for 90 days, \$70 for 6 months and \$100 for a year.		
Assumption:		
This estimate has remained the same as last year.		
TOTAL LICENSE AND FEES		\$ 378,300

CHARGES FOR SERVICES

0115-6501	ADMINISTRATIVE FEES	\$ 70,500
Description:		
Administrative fees are collected from the 4B Sales Tax fund 09, Court Security Fund 46, and Cletran Fund 08.		
Assumption:		
We collect administrative fees from other funds for those employees that are paid out of the General Fund. (\$60,000 from 4B Sales Tax, \$12,000 from Cletran, and \$13,000 from Court Security Fund)		

0115-6503	GARBAGE BAG SALES	\$ 35,000
Description:		
Sale of garbage bags to the public. Bags sell for \$7.65 per a roll of 50 bags.		
Assumption:		
Sales are estimated to increase 9%.		

CHARGES FOR SERVICES (CONTINUED)

0115-6507	GOLF COURSE REVENUES	\$ 275,000
Description: Golf Course fees are as follows: Green fee \$9.00 on weekdays and \$11.00 on weekends and holidays (for Cleburne residents); annual memberships to senior citizens are \$370 and a regular membership is \$493; cart fee \$17.00/18 holes and \$8.50/9 holes; annual trail fee \$204 and daily trail fee is \$8.00.		
Assumption: The revenue projection is equal to the 2004-2005 estimated collections.		
0115-6509	CEMETERY	\$ 250,000
Description: Sale of cemetery lots and interment fees. Lots start at \$750 and the minimum interment fee of \$700.		
Assumption: The estimate has increased due to an change in the fee structure.		
0115-6529	PARKING METER REVENUE	\$ 30,000
Description: The downtown of the City has parking meters to regulate parking. This revenue is derived from those meters.		
Assumption: Revenue has decreased due to the court house closing for renovations.		
0115-6531	AMBULANCE	\$ 25,000
Description: This is the second year for the City of Cleburne to have its own ambulance service. We are the backup to Care-flight, our city wide ambulance service.		
Assumption: Our revenue is expected to remain steady.		
0115-6537	RENTAL - CIVIC CENTER	\$ 65,000
Description: The City operates a civic center that has an auditorium and five rooms that it rents. Fees are based on a classification of uses as follows: Class I, meeting only; Class II, meeting & meal; Class III, commercial dances, Class IV, private parties, Class V, commercial uses; Class VI, non-commercial fund raising.		
Assumption: Revenue has stayed the same for the last few years.		

CHARGES FOR SERVICES (CONTINUED)

0115-6538	RENTAL - SENIOR CENTER	\$	3,500
Description: The City operates a Senior Citizens Center for the enjoyment of that segment of our population. The City just completed a 5,000 sq. ft. facility which opened in March, 2002 that can be rented by the public when not used by the senior citizens.			
Assumption: Revenue for the center has stayed the same for the last few years.			

0115-6539	RENTAL - OTHER	\$	45,000
Description: Rental from Hill Junior College of \$3,000 per year for use of the City's library. Other rentals are agriculture land, airport grounds, lake lots, and office spaces.			
Assumption: Rental fees are expected to increase \$10,000 for this fiscal year.			

0115-6551	SANITATION COMMERCIAL COLLECTION	\$	2,150,000
Description: Revenue for the collection of commercial and industrial refuse inside the City limits. This service has been contracted out to Waste Management.			
Assumption: The fees have increased \$100,000 over last year's due to more business openings inside the City limits.			

0115-6552	SANITATION RESIDENTIAL COLLECTION	\$	1,755,000
Description: Revenue for the collection of residential refuse inside the City limits. The City operates the residential collection portion of refuse collection. Sanitation rates are \$16.80 per month for each residential customer.			
Assumption: Revenue remained the same as last year.			

0115-6556	TRANSFER STATION	\$	180,000
Description: Fees collected at the transfer station for citizens and businesses to dispose of trash.			
Assumption: Estimated revenues are expected to increase \$5,000 over the estimated 2004-2005 collection.			

0115-6558	SPORTS COMPLEX FEES	\$	7,100
Description: User fees are collected from area sports organizations.			
Assumption: The number of participants will increase due to completion of the facility.			

CHARGES FOR SERVICES (CONTINUED)

0115-6559	LANDFILL	\$ 40,000
Description: Fees collected for landfill use.		
Assumption: This service began this fiscal year.		
0115-6561	POOL ADMISSION	\$ 255,000
Description: Revenue generated through the operations of our new Aquatic Water Park.		
Assumption: Admissions are expected to increase 2% over last year.		
0115-6563	POOL CONCESSION	\$ 70,000
Description: This revenue account tracks the sale of food items at the new Aquatics Water Park.		
Assumption: Concessions are expected to remain the same.		
0115-6564	POOL GIFTSHOP & BASKETS	\$ 10,100
Description: This revenue account tracks the sale of food items at the new Aquatics Water Park.		
Assumption: Giftshop sales are expected to remain steady.		
0115-6599	OTHER MISCELLANEOUS SERVICES	\$ 280,000
Description: Derived from fees or charges for other items which do not fall under a specific code. Examples		
Assumption: Revenue for this item has increased \$80,000 due to two full time resource officers in the schools.		
TOTAL CHARGES FOR SERVICES		\$ 5,546,200

FINES

0116-6611	MUNICIPAL COURT FINES	\$ 1,025,000
Description: The collection of fines for violation of traffic laws, Class C misdemeanors, City ordinances, and the forfeiture of bonds.		
Assumption: Revenue is expected to increase as a result of a full time warrant officers added to the police department.		

FINES (CONTINUED)

0116-6647	LIBRARY FINES & FEES	\$	17,000
Description: The collection of fines for overdue or lost books. Cost of a fine is \$.10 per day, per book.			
Assumption: This revenue account has remained the same for the last few years.			

0116-6683	ANIMAL SHELTER	\$	17,200
Description: Animal shelter fees are as follows: \$23 for the first 3 days, \$4 for each additional day and \$2 per year for dog tags.			
Assumption: This revenue account has remained the same for the last few years.			

0116-6687	PARKING FINES	\$	15,000
Description: The downtown areas of the City have parking meters to regulate parking. The charges are as follows: (older meters) \$.05 per 12 minutes, \$.10 per hour or \$.25 per 2 hours. New meters at Courthouse \$.10 per 20 minutes, \$.25 per 1 hour. New meters in various other locations \$.10 per 30 minutes, \$.25 per 2 hours.			
Assumption: The revenue projection has decreased due to the closure of the court house for renovations.			

0116-6699	OTHER RESTITUTION	\$	15,000
Description: This account is used to account for revenue from fines that do not go through municipal court.			
Assumption: This account has increased 50% from last year's due to an increase in the use of bonds.			
TOTAL FINES			\$ 1,089,200

MISCELLANEOUS

0117-6735	INTEREST ON INVESTMENTS	\$	50,000
Description: Interest revenue on the City's invested funds. We currently have accounts in four pools: Local Government Investment Cooperative (LOGIC), Texpool, TexStar and MBIA.			
Assumption: This revenue account has decreased due to lower interest rates and less excess funds to invest.			

MISCELLANEOUS (CONTINUED)

0117-6755	INTEREST ON NOTES	\$	1,400
Description: Interest revenue on the City's notes receivable.			
Assumption: This revenue account has decreased due to lower interest rates and less excess funds to			

0119-6946	LIEN RELEASE PAYMENT	\$	5,000
Description: Receipts from property owners for demolition, mowing, or other lien held against their property located within the City.			
Assumption: This revenue account varies each year. This estimate is similar to previous years.			

0119-6999	OTHER - MISCELLANEOUS REVENUE	\$	30,000
Description: Revenue not accounted for in any of the categories above, such as fuel refunds, rebates, co-op dividends, and insurance rebates.			
Assumption: This revenue account varies each year. This estimate is similar to previous years.			

TOTAL MISCELLANEOUS		\$	86,400
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TOTAL RECEIPTS		\$	22,650,690
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GENERAL FUND

Expenditures By Department 2005-2006

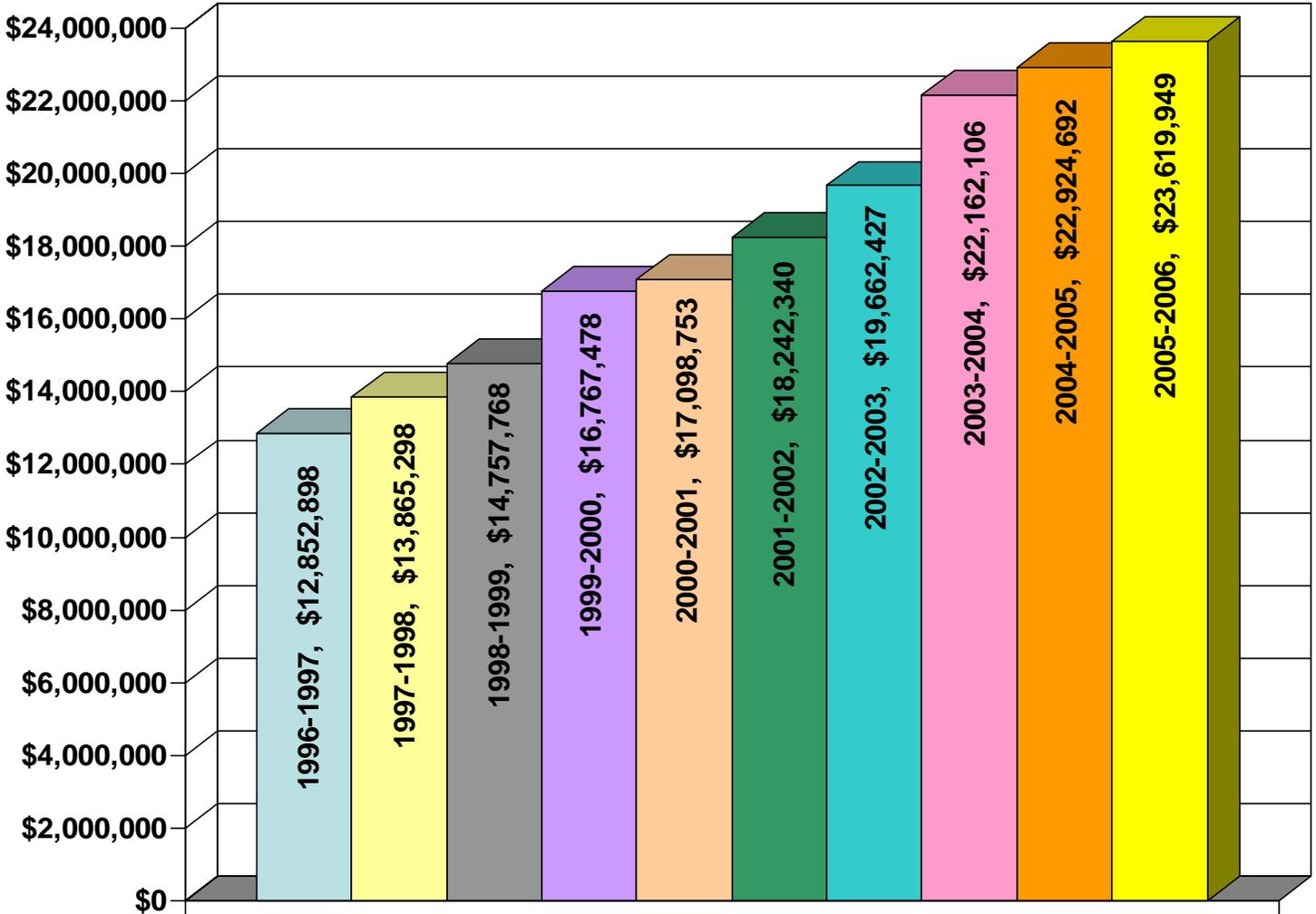
	ACTUAL 2002-2003	ACTUAL 2003-2004	ESTIMATED 2004-2005	PROPOSED 2005-2006
<u>GENERAL GOVERNMENT</u>				
0131 City Council	\$ 26,374	\$ 46,822	\$ 36,750	\$ 35,950
0132 City Manager	322,348	390,330	443,274	451,908
0133 City Attorney	189,331	128,700	228,700	163,700
0134 City Secretary	253,673	280,588	313,321	335,439
0135 Finance	529,166	695,159	577,718	560,237
0136 Human Resources	333,675	404,893	335,378	406,071
0137 Municipal Court	218,382	268,589	298,630	320,605
0138 MIS	157,728	238,204	291,345	384,976
0139 Non-Departmental	908,165	792,104	928,000	804,848
0140 Economic Development	38,147	125,956	141,866	152,973
Total General Government	2,976,990	3,371,345	3,594,982	3,616,707
<u>PUBLIC SAFETY</u>				
0141 Police Services	4,174,587	4,638,208	4,768,984	5,268,503
0143 Animal Services	139,253	188,197	202,356	207,748
0147 Fire Services	3,542,613	3,943,456	4,436,075	4,676,811
Total Public Safety	7,856,453	8,769,861	9,407,415	10,153,062
<u>PUBLIC SERVICES - COMMUNITY</u>				
0151 Community Services	169,520	172,227	185,728	183,410
0152 Cemetery	417,678	399,908	434,057	475,859
0161 Building Services	353,059	365,642	499,503	438,604
0162 Civic Center	94,817	151,544	124,160	127,170
0163 Library	345,107	332,826	348,179	355,872
0165 Museum	146,799	147,897	172,388	168,430
Total Public Services - Community	1,526,980	1,570,044	1,764,015	1,749,345
<u>PUBLIC SERVICES - PARKS</u>				
0153 Parks and Recreation	517,883	585,646	683,106	630,234
0155 Municipal Golf	423,608	507,540	497,623	518,602
0156 Municipal Swimming Pools	69,999	284,650	462,330	548,690
0157 Sports Complex	0	0	342,038	462,574
Total Public Services - Parks	1,011,490	1,377,836	1,985,097	2,160,100
<u>PUBLIC WORKS</u>				
0171 Public Works	366,899	390,544	425,250	450,203
0172 Engineering	158,383	239,405	366,010	386,367
0175 Health	172,513	178,284	181,368	185,896
0176 Inspections	190,732	284,459	218,913	241,349
0178 Fleet Maintenance	516,728	524,460	481,837	504,431
0179 Street Maintenance	1,096,407	1,125,336	1,688,644	1,400,587
Total Public Works	2,501,662	2,742,488	3,362,022	3,168,833
<u>SANITATION</u>				
0191 Refuse Collection	2,962,518	3,518,482	1,387,460	1,269,575
0193 Transfer and Disposal Facility	468,488	514,357	1,092,077	1,143,345
0194 Landfill	139,733	152,688	185,729	190,941
0195 Shredding Facility	115,634	145,005	147,895	168,041
0196 Storm Drainage	102,479	0	0	0
Total Sanitation	3,788,852	4,330,532	2,813,161	2,771,902
TOTAL	\$ 19,662,427	\$ 22,162,106	\$ 22,926,692	\$ 23,619,949

GENERAL FUND

How City Budgets Its Operating Dollar

Department	2004-2005 Cents Out of A Dollar	2005-2006 Cents Out of A Dollar	% Change
Police Services	20.80	22.31	7.23%
Fire Services	19.35	19.80	2.33%
Street Maintenance	7.37	5.93	-19.49%
Refuse Collection	6.05	5.38	-11.18%
Transfer and Disposal Facility	4.76	4.84	1.62%
Non-Departmental	4.05	3.41	-15.82%
Parks and Recreation	2.98	2.67	-10.45%
Finance	2.52	2.37	-5.87%
Municipal Swimming Pools	2.02	2.32	15.20%
Municipal Golf	2.17	2.20	1.16%
Fleet Maintenance	2.10	2.14	1.62%
Cemetery	1.89	2.01	6.41%
Sports Complex	1.49	1.96	31.27%
City Manager	1.93	1.91	-1.04%
Public Works	1.85	1.91	2.76%
Building Services	2.18	1.86	-14.77%
Human Resources	1.46	1.72	17.52%
Engineering	1.60	1.64	2.46%
MIS	1.27	1.63	28.26%
Library	1.52	1.51	-0.79%
City Secretary	1.37	1.42	3.92%
Municipal Court	1.30	1.36	4.21%
Inspections	0.95	1.02	7.01%
Animal Services	0.88	0.88	-0.35%
Landfill	0.81	0.81	-0.21%
Health	0.79	0.79	-0.51%
Community Services	0.81	0.78	-4.15%
Museum	0.75	0.71	-5.16%
Shredding Facility	0.65	0.71	10.29%
City Attorney	1.00	0.69	-30.52%
Economic Development	0.62	0.65	4.66%
Civic Center	0.54	0.54	-0.58%
City Council	0.16	0.15	-5.05%
	100.00	100.00	

General Fund Total Expenditures Ten Year Period



Fiscal Year 2004-2005 is an estimated amount, and 2005-2006 is a budgeted amount.
All other years are actual.

See General Fund-Expenditures By Department on page C-19 for related data.

General Fund Expenditures By Division 2005-2006

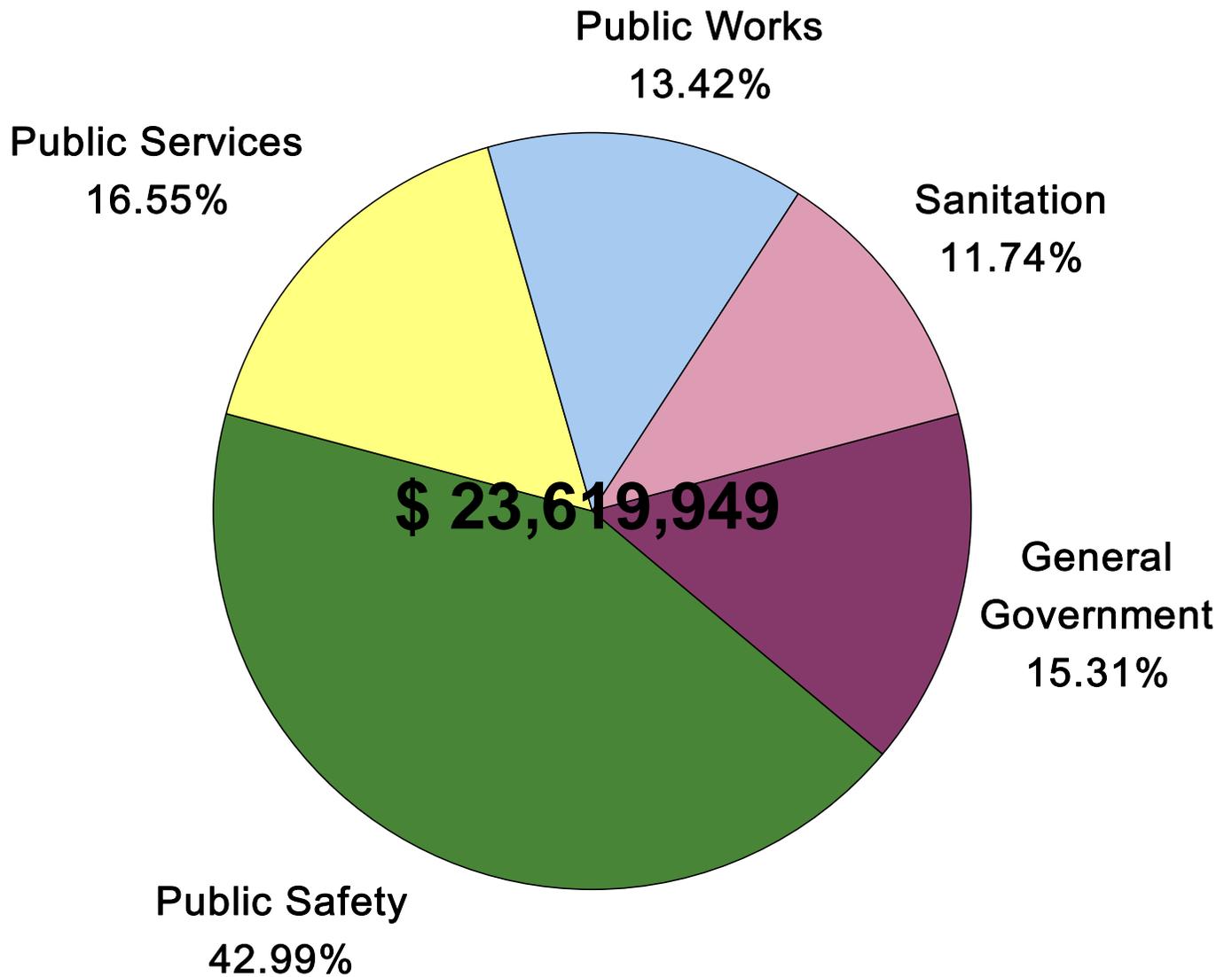
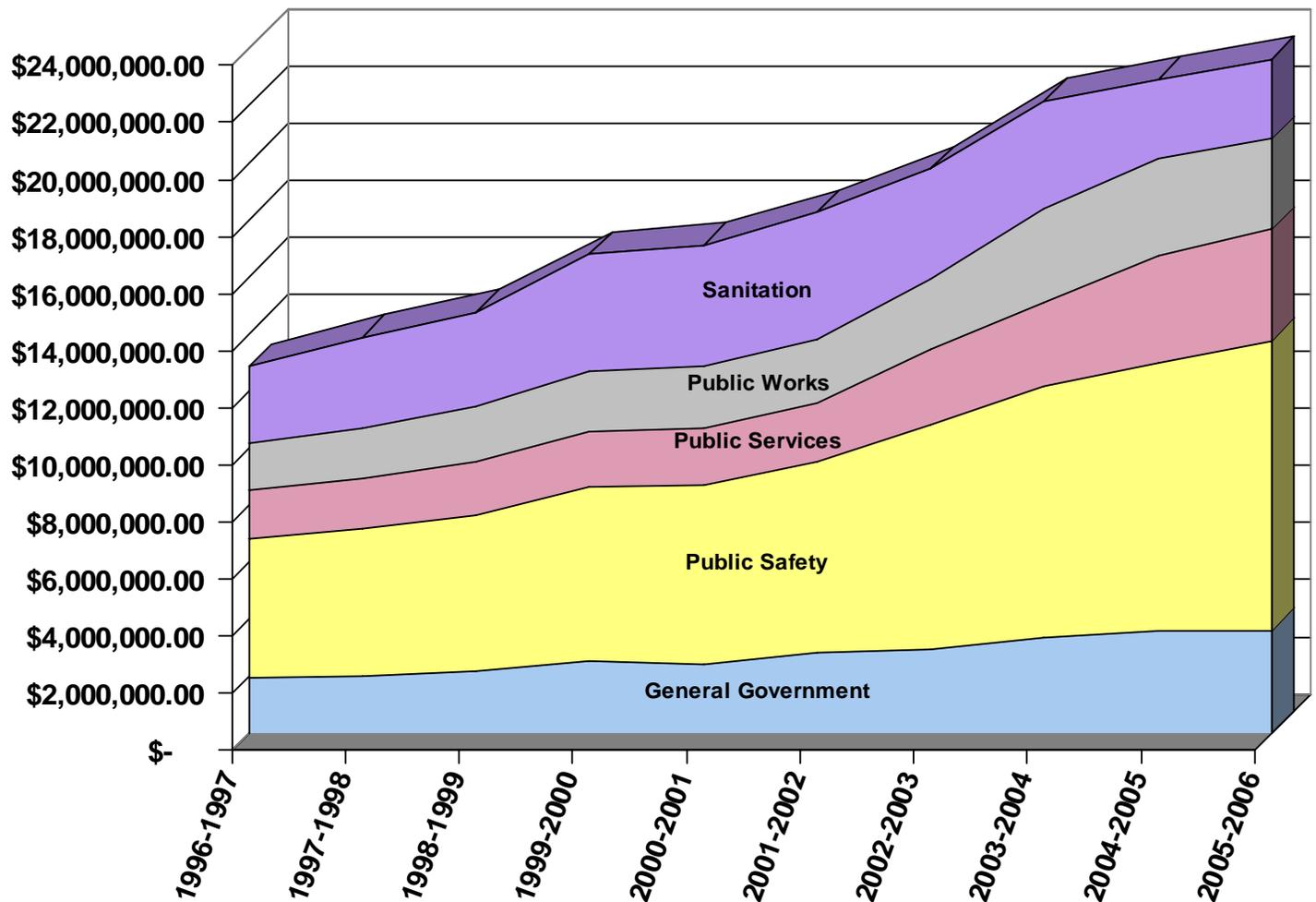


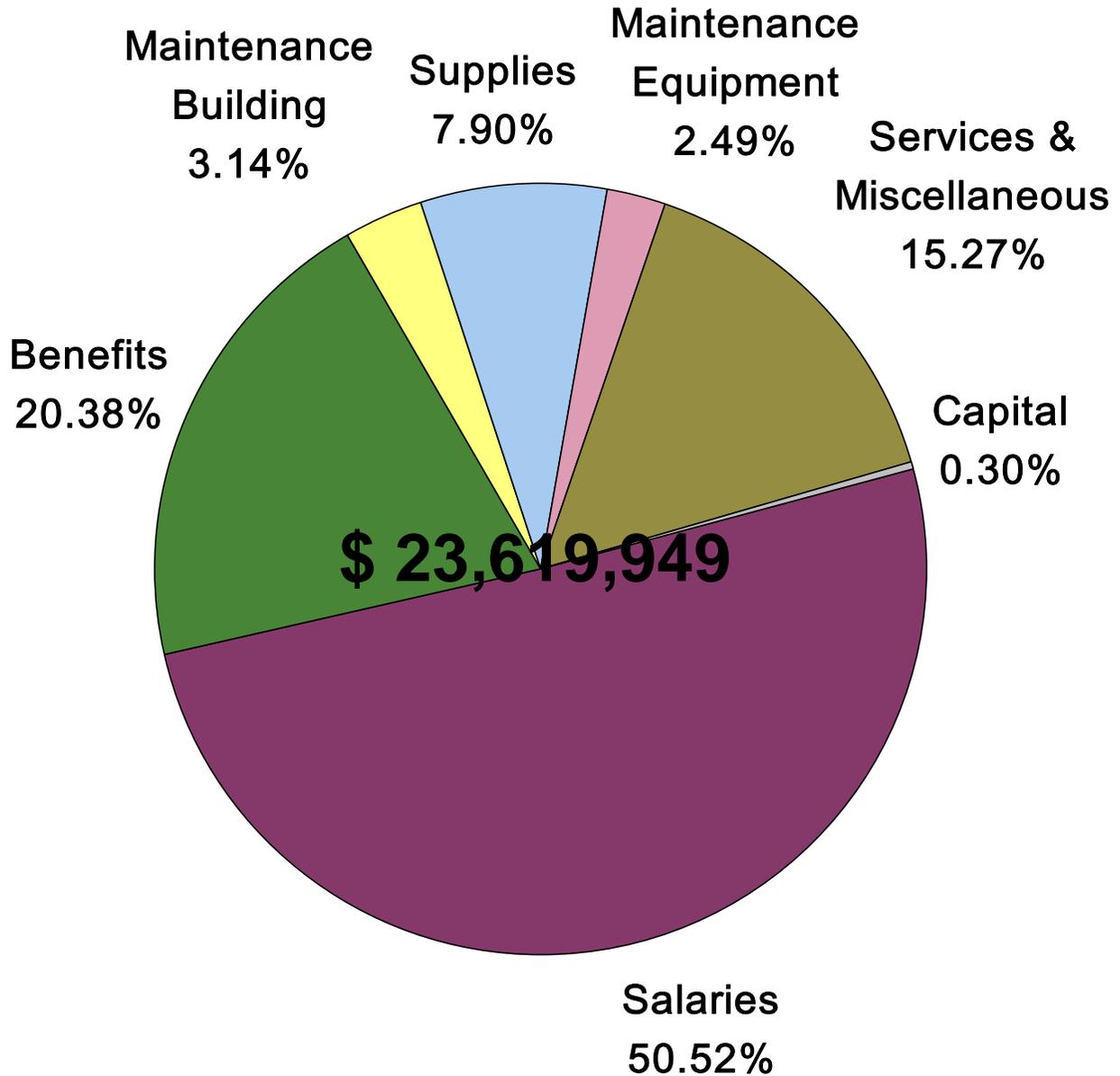
Chart represents the division of total expenditures among divisions.
See page C-19 for related data.

General Fund Expenditures By Division Ten Year Period



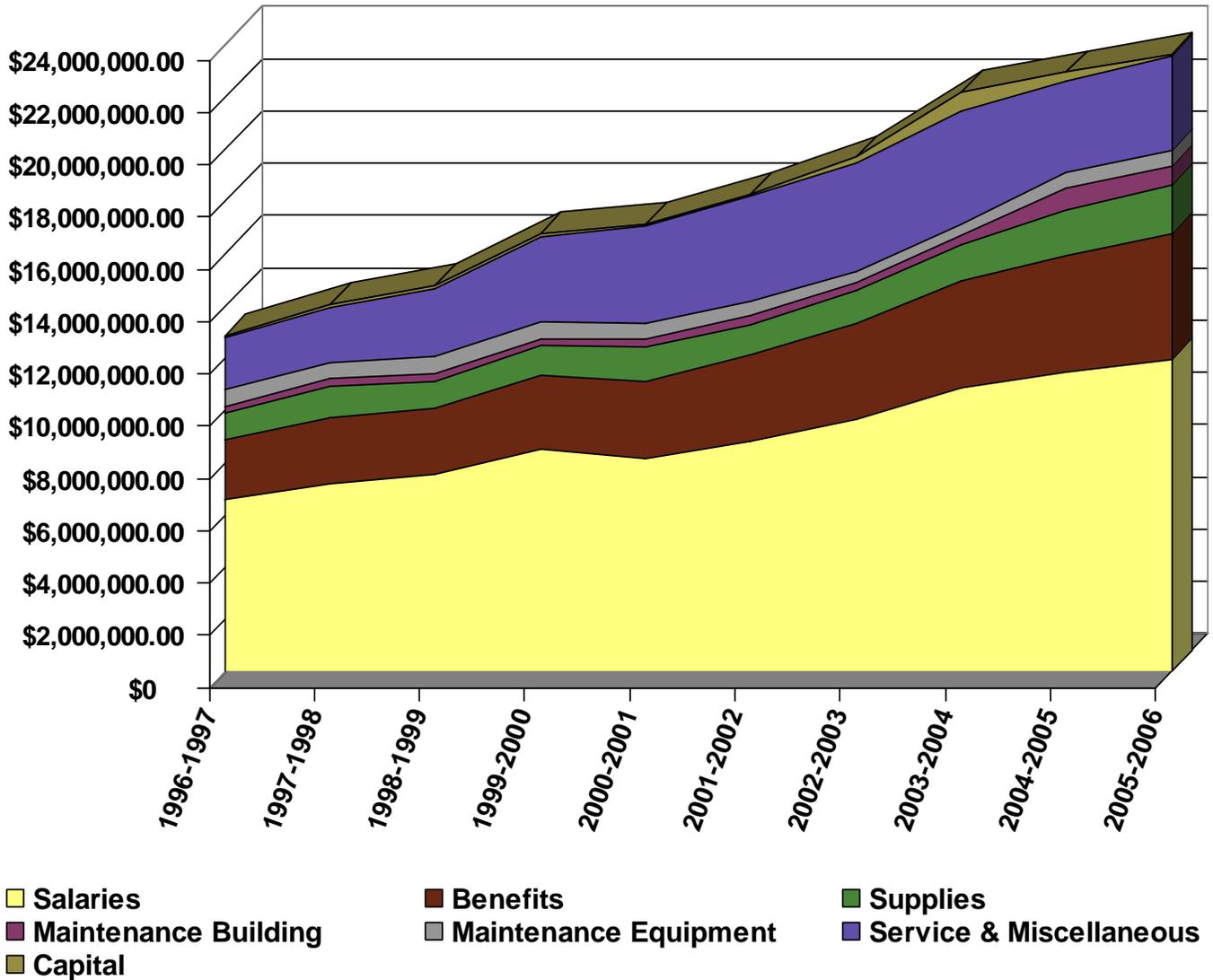
Historical data comes from Audits. The 2004-2005 data is an estimated amount, and the 2005-2006 data is the budgeted amount.

General Fund Expenditures By Category 2005-2006



See General Fund-Summary of Receipts & Expenditures on page C-2

General Fund Expenditures By Category Ten Year Period



Historical data comes from Audits. The 2004-2005 data is an estimated amount, and the 2005-2006 data is the budgeted amount.

Department Detail



CITY COUNCIL SUMMARY



DEPARTMENT
City Council

0131

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ -	\$ -	\$ -	8100 Salaries & Wages	\$ -
-	-	-	8200 Benefits	-
13,478	17,000	17,000	8300 Supplies and Materials	12,500
-	-	-	8400 M&R - Land, Structures & Streets	-
660	1,000	1,000	8500 M&R - Equipment & Vehicles	1,000
32,684	21,500	18,750	8600 Contractual & Miscellaneous Services	22,450
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 46,822	\$ 39,500	\$ 36,750	TOTAL	\$ 35,950

MISSION STATEMENT

The City of Cleburne is primarily responsible for maintaining a safe, pleasant environment within the community by providing effective governance and the efficient delivery of public services.

PROGRAM DESCRIPTION

Cleburne is a community incorporated in 1871 with a current population of approximately 29,500 persons.

The City of Cleburne is a "home-rule" city operating under the City Charter originally adopted in 1871, with the present charter adopted on March 28, 1950. The City is operated by a Council-Manager form of government with a Mayor, four Council Members and a City Manager. The Council Members are elected from four single-member districts, with the Mayor elected at-large.

The City Council meets in regular sessions at 7:00 p.m. on the 2nd Tuesday and the 4th Tuesday of each month. Additionally, the Council conducts regularly scheduled work sessions with the Professional Staff at 4:30 p.m. on the 2nd Tuesday and the 4th Tuesday of each month.

GOALS

1. Delivery of critical public services in an efficient, professional, and timely manner.
2. The preservation of community physical and aesthetic assets.
3. Provide for the efficient management and equitable allocation of community fiscal resources.
4. Identify and anticipate the delivery of critical public services in an efficient, professional, and timely manner.
5. Cultivate a healthy business climate within the community through encouragement of business expansion, retention, and development.

OBJECTIVES

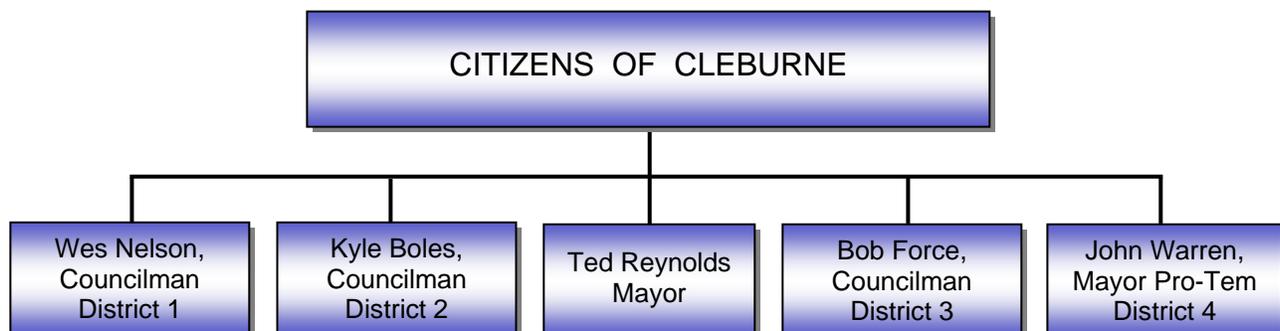
To responsibly enact local legislation, adopt budgets, determine policies, and employ the City Manager, who shall execute the laws and administer the government of the City. Exercise all the powers of the City in the manner prescribed by the City Charter.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Number of meetings of the City Council	28	28	28
2. Number of meetings with the various boards/commissions	30	30	30
3. Number of meetings with other bodies of elected officials	12	12	12

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Mayor	N/A	1.0	1.0	1.0
Council Members	N/A	4.0	4.0	4.0
TOTAL		5.0	5.0	5.0



CITY MANAGER SUMMARY



DEPARTMENT
City Manager

0132

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 273,073	\$ 323,281	\$ 325,144	8100 Salaries & Wages	\$ 329,604
81,444	97,144	97,630	8200 Benefits	101,442
6,744	6,750	4,400	8300 Supplies and Materials	5,250
-	-	-	8400 M&R - Land, Structures & Streets	-
811	1,750	500	8500 M&R - Equipment & Vehicles	1,000
28,258	14,050	15,600	8600 Contractual & Miscellaneous Services	14,612
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 390,330	\$ 442,975	\$ 443,274	TOTAL	\$ 451,908

MISSION STATEMENTS

Ensure the implementation of policies established by the City Council as fairly, effectively and efficiently as possible. Provide management leadership to the staff and organization, and communicate organizational goals and values to the public.

PROGRAM DESCRIPTION

The City Manager is the Chief Executive Officer of the City. It is his duty, under the City Charter, to execute policies as established by the City Council. Coordinate the City's governmental activities, and efficiently operate the City of Cleburne.

GOALS

To coordinate Council activities, negotiate contracts, and supervise the staff in such a way as to provide efficient and effective municipal services to the citizens of Cleburne.

OBJECTIVES

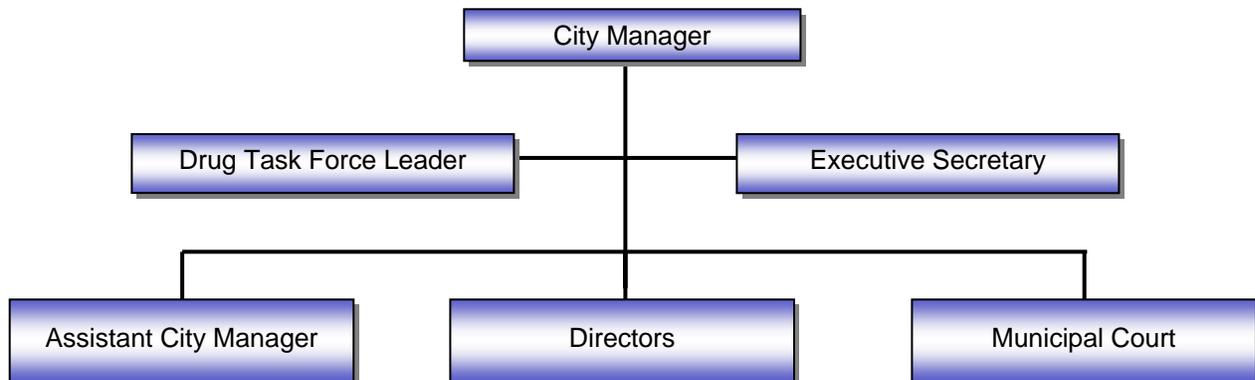
1. Provide Council with timely and sufficient information.
2. Maintain up-to-date policies and regulations.
3. Encourage an innovative approach to problems.
4. Efficiently and effectively negotiate contracts for the City.
5. Supervise and coordinate the staff and review all departmental operations.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1 Council Meetings	28	28	28
2 Director's Meetings Held	52	52	52

PERSONNEL SCHEDULE

Elected Officials	PAY GRADE	2003-2004	2004-2005	2005-2006
City Manager	N/A	1.0	1.0	1.0
Assistant City Manager	N/A	1.0	1.0	1.0
Drug Task Force Leader	N/A	0.0	1.0	1.0
Executive Secretary	15	1.0	1.0	1.0
Total		3.0	4.0	4.0
Part Time		0.0	0.0	0.0



CITY ATTORNEY SUMMARY



DEPARTMENT
City Attorney

0133

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ -	\$ -	\$ -	8100 Salaries & Wages	\$ -
-	-	-	8200 Benefits	-
1,106	1,600	1,600	8300 Supplies and Materials	1,600
-	-	-	8400 M&R - Land, Structures & Streets	-
-	-	-	8500 M&R - Equipment & Vehicles	-
127,593	142,700	227,100	8600 Contractual & Miscellaneous Services	162,100
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 128,700	\$ 144,300	\$ 228,700	TOTAL	\$ 163,700

MISSION STATEMENTS

The City contracts out all litigation and legal advisory services.

PROGRAM DESCRIPTION

The contracted attorney provides the City Council and staff legal guidance and assistance, drafts ordinances and resolutions, and represents the City in the event of litigation. This firm also acts as the Chief Legal Advisor for the City Council, all City Departments, boards and commissions. The attorney is responsible for the preparation and prosecution of all cases in Municipal Court, for securing right-of-ways, and for any other legal activities as may be required.

GOALS

Provide cost effective, accurate and up-to-date legal service and advice to the staff, Council, and various boards.

OBJECTIVES

1. Advise Council and staff on program changes needed as a result of 2005 Regular Session of the Texas Legislature.
2. Provide effective prosecution in Municipal Court.
3. Provide timely preparation of legal documents.
4. Assist all areas of Code Enforcement to develop programs to achieve effective enforcement of ordinances.
5. Aid departments in Environmental Law compliance.
6. Maintain a long-range outlook and provide Council with recommendations for the future.

CITY SECRETARY SUMMARY



DEPARTMENT
City Secretary

0134

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 156,611	\$ 174,566	\$ 173,015	8100 Salaries & Wages	\$ 185,095
57,274	62,473	61,506	8200 Benefits	65,634
5,383	10,500	9,000	8300 Supplies and Materials	7,200
-	-	-	8400 M&R - Land, Structures & Streets	-
803	5,000	3,400	8500 M&R - Equipment & Vehicles	5,300
60,517	69,200	66,400	8600 Contractual & Miscellaneous Services	72,210
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 280,588	\$ 321,739	\$ 313,321	TOTAL	\$ 335,439

MISSION STATEMENT

The mission of the City Secretary's Department is to utilize management practices and stay abreast of the latest laws and the newest technology to ensure the integrity of the records and history of our local government. To prepare, safeguard, and make accessible all public records and documents of the City as required by the City Charter and the laws of the State of Texas. Manage all City elections in a professional and legal manner according to the City Charter and the Election Code of the State of Texas. To implement a professional Records Management Program as required by the City Code and the laws of the State of Texas. To perform all duties assigned by the City Manager, work with the City Council, work with all City Departments, and serve the citizens of Cleburne in all assigned areas.

PROGRAM DESCRIPTION

The City Secretary's Department is responsible for providing legal and proper notice of all official meetings of the City Council as authorized by the City Charter. The City Secretary is the official custodian of the City seal and attests all legislative documents and other official records approved by City Council, and executed by the Mayor. Attest official documents of other City departments as required. The City Secretary's department is required to attend meetings of the City Council, to make all preparations for the meetings, keep a record of the minutes of all City Council meetings, prepare all agendas and packets for the City Council, and all correspondence pertaining thereto. Prepare all proclamations, certificates, plaques, and other honorary documents for Office of the Mayor, City Council, and other City departments.

PROGRAM DESCRIPTION (CONTINUED)

Other duties include: official public record information office for the City, custodian of official City records, charitable solicitation permits, coordinates citizens' complaints to members of City Council, codification of all City ordinances, accepts all sealed bids and attends all bid openings, schedules meeting rooms for City staff, maintains all board and commission applications. The City Secretary is the Elections Administrator for all City elections and is responsible for all election preparation, operation, and documentation as mandated by the Charter of the City of Cleburne and the State of Texas Election Code.

GOALS

1. Remain knowledgeable of Open Meetings and Public Information laws through continual training and networking with professional municipal clerk organizations; thereby assisting the City Council and City Manager in the legislative process and professional function of City Council meetings.
2. Remain abreast of current record management laws and latest technology insuring the integrity of City records, as well as the history of our local government.
3. Streamline office practices and procedures; improve personnel skills to better serve the City Council, other City departments, and the citizens of Cleburne.
4. Maintain a professional and legal municipal election process through election training seminars and education of Cleburne's election judges and clerks.
5. Reorganize and implement the City's Records Management Program, including in-house training programs for Records Management and Public Information; relocate vital documents to secure off-site records storage facility.
6. Scan all vital documents into indexing program providing for a more efficient and cost effective document retrieval process..
7. Preserve City's historic documents.
8. Prepare information for current and future board and commission members to better prepare them for service.

OBJECTIVES

1. City Secretary – To ensure the integrity of the records and history of our local government. Use sound management practices, stay abreast of the latest laws and newest technology by networking with other cities and professional organizations such as the International Institute of Municipal Clerks, the Texas Municipal League, the Texas Municipal Clerks Association, and the Association of Records Managers and Administrators. Remain abreast of Local, State, and Federal laws as applicable to the City of Cleburne.
2. Elections Administrator – To remain abreast of current election legislation through study of the Texas Election Code and attendance of training seminars and completion of other educational opportunities. To provide annual election training for the City's election judges and clerks.
3. Records Manager – To implement and administer a professional records management program for the City in cooperation with the Records Management Committee, Department Heads, and Department Liaison Officers as mandated by the Texas Local

OBJECTIVES (CONTINUED)

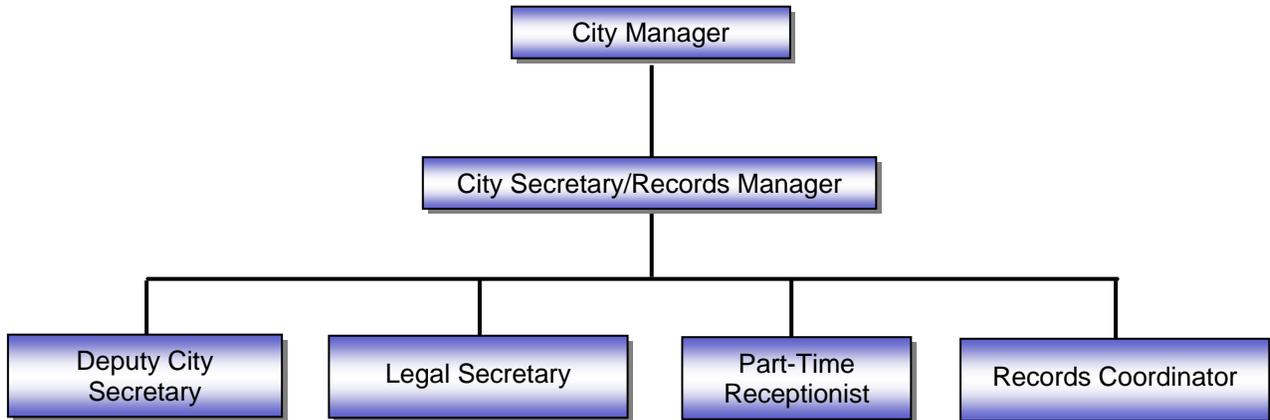
Government Code and the Code of Ordinances. To maintain a records index for efficient and practical management of vital records. To continually strive to obtain the latest technology and equipment for the most efficient maintenance, preservation and retrieval of public information.

INDICATORS

	Actual 2003-04	Estimated 2004-05	Budgeted 2005-06
1. Annexation Correspondence & Certifications, Dept. of Justice Submissions.	10	10	10
2. Council/Special Meetings, Regular/Special Workshops, Retreats, Joint Meetings, and 4B Economic Development Board Meetings	75	50	50
3. Agenda Packets prepared for Council, Directors & Press	1,200	1,200	1,200
4. Plaques, Certificates and Proclamations prepared	100	150	150
5. Bid Openings Attended	45	45	45
6. Specific Use Permits, Certificates of Public Convenience (Ambulance & Wrecker Services),	69	70	70
7. Legal Notices posted and/or published	160	160	160
8. Resolutions and Ordinances written and processed	260	200	200
9. Penalty Ordinances written and processed	75	75	75
10. Official Documents Scanned, Indexed, and Filed	5,000	3,000	3,000
11. Elections Held	3	2	2
12. Open Records Requests Processed	550	500	600
13. Calls and Citizen Inquiries Handled by Receptionist	21,000	24,000	25,000
15. Meals ordered & served for Council/Special Meetings, Regular/Special Workshops, Retreats & Joint	50	30	30
16. Notices of Claims Processed	36	40	40
17. Mowing/Demolition Liens Prepared and Filed	288	200	250
18. Bankruptcy Claims Processed	9	6	10
19. Translations	24hr	24hr	30hr
20. Other Legal Documents Prepared	20	20	20
21. Sister Cities Projects		10hr	20hr
22. 19th Century Minutes transcribed		11yr	11yr

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
City Secretary/Records Manager	29	1.0	1.0	1.0
Deputy City Secretary	14	1.0	1.0	1.0
Records Coordinator	12	1.0	1.0	1.0
Receptionist	10	1.0	1.0	0.0
Legal Secretary	14	0.0	0.0	1.0
TOTAL		4.0	4.0	4.0
Part Time		1.0	1.0	1.0



FINANCE SUMMARY



DEPARTMENT
Finance

0135

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 499,600	\$ 354,090	\$ 366,982	8100 Salaries & Wages	\$ 359,419
160,978	129,595	134,471	8200 Benefits	140,470
7,485	17,200	8,550	8300 Supplies and Materials	13,350
-	-	-	8400 M&R - Land, Structures & Streets	-
11,509	14,570	14,570	8500 M&R - Equipment & Vehicles	26,950
15,587	18,255	18,145	8600 Contractual & Miscellaneous Services	20,048
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	35,000	35,000	8900 Capital Outlay - Equipment	-
\$ 695,159	\$ 568,710	\$ 577,718	TOTAL	\$ 560,237

MISSION STATEMENTS

The Finance Department provides complete and accurate financial information and advice to the Council, management, the general public, the investment community, governmental agencies, and others.

PROGRAM DESCRIPTION

The Finance Department is responsible for the financial affairs of the City. Financial management involves the administration of bonded debt, the investment of idle monies, and the preparation and monitoring of an annual budget and audit.

GOALS

1. Maintain the City's accounting system in such a way as to minimize the time and money spent in the preparation of the Comprehensive Annual Financial Report.
2. Maintain an annual budget format for the City that is informative, concise, and easily understood.
3. Maximize interest earned on City monies, while insuring that all investments are fiscally sound.
4. Maintain a record of all fixed assets owned by the City.
5. Gather, classify, summarize, and report accounting records in compliance with laws, regulations, and generally accepted accounting principles.

OBJECTIVES

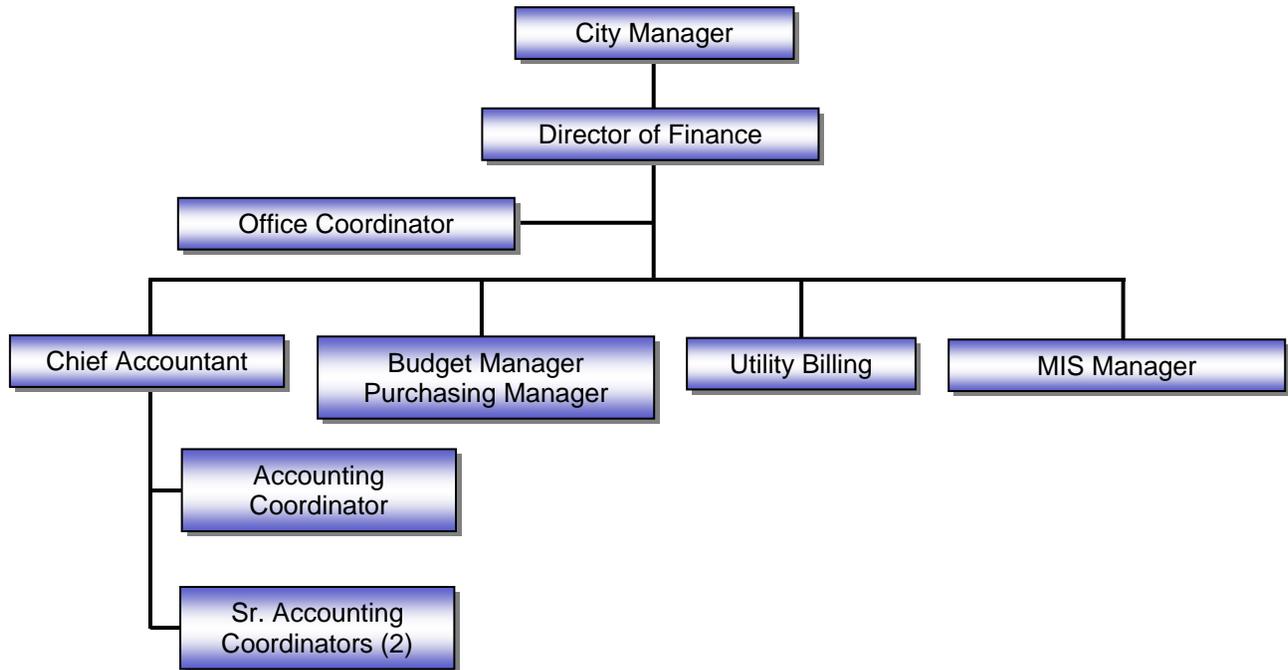
1. Advise the City staff of proper procedures and instructions on financial matters.
2. Be available and willing to answer any question by departments as education process progresses.
3. Make provisions for staff development through training seminars which pertain to each staff member's duties.
4. Maintain a computerized database in order to chart monthly revenue and expenditure trends to assist in future budget forecasting.
5. Continue to standardize budget formats, and where possible, enhance readability and clarity of the presentation.
6. Gather statistics and additional facts about the City as a whole, and about revenues and expenditures for each fund, to upgrade the informative nature of the annual program of services.
7. Review departmental expenditures and the general ledger each month.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Dollars Generated Through Investment Return	12	12	12
2. A/P Checks Issued	11,360	10,000	11,000
3. Journal Entries Made	1,153	1,160	600
4. Fixed Assets Maintained	1,120	1,130	1,135
5. Bid Openings	44	34	40
6. Special Projects Handled	18	19	20
7. Grants Received	14	14	15
8. Bond Issues Processed	2	2	0
9. Payroll Checks Issued (Direct Deposit)	8,404	9,000	9,100
10. Number of Funds Maintained	51	52	50

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Director of Finance	N/A	1.0	1.0	1.0
Chief Accountant	27	1.0	1.0	1.0
Purchasing Manager	23	1.0	1.0	0.0
Budget Mgr. / Purchasing Manager	24	0.0	0.0	1.0
Office Coordinator	15	1.0	1.0	1.0
Senior Accounting Coordinator	14	2.0	2.0	2.0
Accounting Coordinator	12	1.0	1.0	1.0
TOTAL		7.0	7.0	7.0
Part Time		0.0	0.0	0.0



HUMAN RESOURCES SUMMARY



DEPARTMENT
Human Resources

0136

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 264,247	\$ 203,597	\$ 206,038	8100 Salaries & Wages	\$ 209,856
80,853	68,240	61,340	8200 Benefits	73,280
29,716	28,430	27,700	8300 Supplies and Materials	34,750
-	-	-	8400 M&R - Land, Structures & Streets	-
3,955	2,950	5,150	8500 M&R - Equipment & Vehicles	4,600
26,122	38,980	35,150	8600 Contractual & Miscellaneous Services	83,585
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 404,893	\$ 342,197	\$ 335,378	TOTAL	\$ 406,071

MISSION STATEMENTS

The Human Resource Department is committed to assisting the City Manager, department management, and City Council with maintaining quality employees and locating quality applicants that support the business function and other employees. This mission is accomplished by being proactive in the field of human resources management and striving each and every day to build an employee base with strong work ethic, integrity, and excellence.

PROGRAM DESCRIPTION

The Human Resources Department serves the employees as a group in areas of recruitment, retention, benefits (including medical, dental, life plans), compensation administration, retirement program assistance, equal employment opportunities, risk management (including safety, workers' compensation administration and property/liability insurance issues), civil service administration, training, and other related services.

The City of Cleburne is committed to providing equal employment opportunities for current employees and applicants. In addition, all federal, state and local laws related to employment issues are an administrative priority for the Human Resources Department.

GOALS

1. Create an environment throughout City departments of cooperation, commitment to quality performance, and equal opportunities for all employees and applicants.
2. Work to redesign health and other insurance programs to be more prevention minded and cost effective.

GOALS (Continued)

3. Value the employees by investing in their development, safety, and training.
4. Work to develop a wider diversity in the work force.
5. Assist management in administering human resources policies, procedures, and benefits programs in a fair and equitable manner for employees.
6. Develop and refine the Risk Management program during.
7. Implement software for Human Resources via Incode.

OBJECTIVES

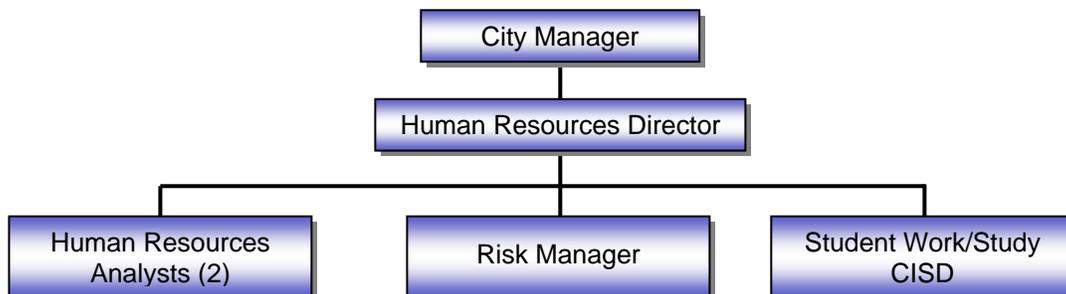
To maximize the City's most valuable resource – the human resource, by setting a standard and an expectation of quality and excellence from all employees in each department. The Human Resource department works to maintain industry related knowledge regarding employee rights, related legislation, benefits issues, and other matters that are critical to keeping the City of Cleburne up-to-date as it relates to managing people and benefits.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Applications Received	2803	3000	2000
2. Open Positions	92	140	130
3. Civil Service Tests	4	4	4
4. Grievances	1	2	0

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Human Resources Director	N/A	1.0	1.0	1.0
Risk Manager	27	1.0	1.0	1.0
Human Resources Analyst	19	0.0	2.0	2.0
Benefits Specialist	19	1.0	0.0	0.0
Human Resources Generalist	15	1.0	0.0	0.0
TOTAL		4.0	4.0	4.0
Part Time	10	1.0	1.0	1.0



MUNICIPAL COURT SUMMARY



DEPARTMENT
Municipal Court

0137

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 143,520	\$ 163,491	\$ 159,000	8100 Salaries & Wages	\$ 172,144
62,422	72,391	71,230	8200 Benefits	78,701
3,638	6,900	6,000	8300 Supplies and Materials	3,200
-	-	-	8400 M&R - Land, Structures & Streets	-
6,817	7,350	9,200	8500 M&R - Equipment & Vehicles	9,085
52,193	46,050	53,200	8600 Contractual & Miscellaneous Services	57,475
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 268,589	\$ 296,182	\$ 298,630	TOTAL	\$ 320,605

MISSION STATEMENTS

The Municipal Court Provides for the fair and impartial disposition of all cases presented to the Municipal Court.

PROGRAM DESCRIPTION

The Municipal Court of the City of Cleburne is responsible for hearing misdemeanor cases and violation of City Ordinances and State Statutes under its jurisdiction.

GOALS

1. To prepare for fair and impartial proceedings through the expedient and efficient handling of office procedures and citizen inquiries.
2. To be fair and impartial in the disposition of cases handled.
3. To assure that the best interest of the public is served through administering justice which has a deterring effect on violators.

OBJECTIVES

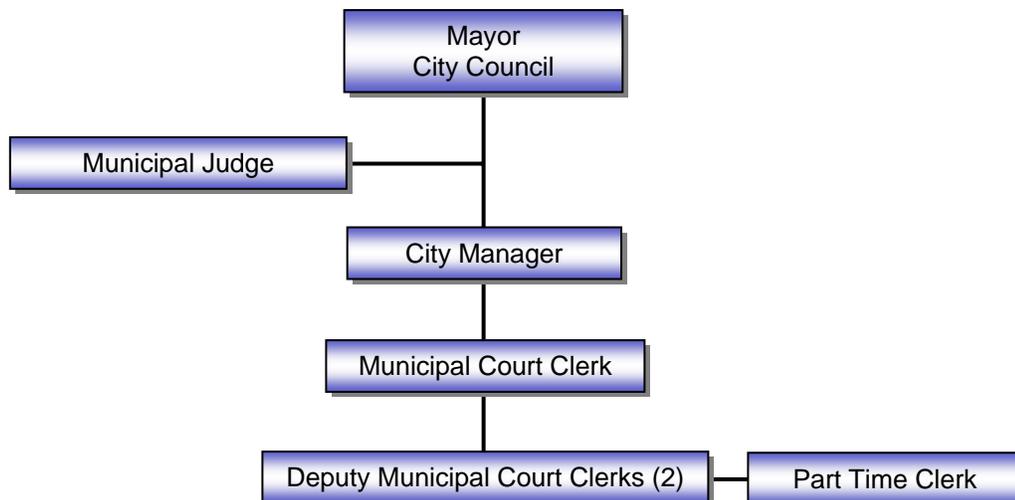
1. Achieve a conviction and penalty ratio conducive to reducing violations.
2. Achieve case dispositions within 30 days with exception of Defensive Driving Courses and requests for trials.
3. Scheduling trials within 60 days of requests for trials.
4. Issuance of warrants within 10 days of failure to appear for court hearing, and the serving of warrants within 30 days after date of issuance.
5. Assure release of prisoners with jail time served within 24 hours.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Total Cases Filed	14,000	14,500	15,000
2. Total Convictions	9,000	9,000	9,500
3. Total Dismissals	3,000	3,500	3,500
4. Outstanding Warrants	2,000	2,000	2,000
5. Fines Collected	\$ 900,000	\$ 940,000	\$ 1,025,000

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Municipal Judge	N/A	1.0	1.0	1.0
Municipal Court Clerk	16	1.0	1.0	1.0
Deputy Municipal Court Clerk	12	2.0	2.0	2.0
TOTAL		4.0	4.0	4.0
Part Time	10	0	1.0	1.0



MIS SUMMARY



DEPARTMENT
MIS

0138

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 146,276	\$ 169,152	\$ 168,717	8100 Salaries & Wages	\$ 174,111
52,470	60,219	60,955	8200 Benefits	64,275
6,487	9,865	9,123	8300 Supplies and Materials	5,020
-	-	-	8400 M&R - Land, Structures & Streets	-
23,341	41,150	37,025	8500 M&R - Equipment & Vehicles	56,470
9,631	17,050	15,525	8600 Contractual & Miscellaneous Services	70,100
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	15,000
\$ 238,204	\$ 297,436	\$ 291,345	TOTAL	\$ 384,976

MISSION STATEMENTS

The Management Information Systems (MIS) Department provides computerized information processing services and support to all departments.

PROGRAM DESCRIPTION

The Management Information Systems (MIS) Department is responsible for maintaining network wiring and equipment needed to keep connectivity reliable in all buildings and between buildings; maintaining system servers to keep optimum performance and reliability in software and hardware as needed; maintaining system workstations to keep optimum performance and reliability in software and hardware as needed; maintaining system software such as anti-virus, form servers, and web servers; investigating new applications to improve workflow and/or efficiency; and investigating, recommending, and implementing solutions for other hardware, such as copiers, visual aids, and portable equipment.

GOALS

1. Maintain system performance and reliability of computer network systems and connectivity.
2. Keep desktop system optimized for speed within a cost effective envelope.
3. Provide data integrity for all applications.
4. Set up and maintain security of intranet and internet systems.

OBJECTIVES

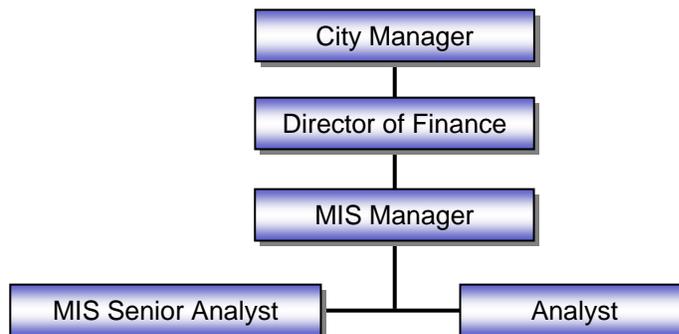
1. Maintain a system uptime of 99%, excluding prearranged system maintenance.
2. Integrate applications City-wide for uniformity and for utilization of network system.
3. Investigate and implement cost reducing technologies.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Number of total computers	209	215	215
2. Number of servers	12	16	16
3. Total network devices	220	225	225
4. Number of new computers	6	2	2
5. Hours on used computer repair	2,000	2,000	1,000
6. Software support - hours	2,000	2,000	3,000
7. New projects - hours	1,250	2,580	2,800
8. Special projects handled	40	60	60
9. Network support hardware - hours	200	200	200
10. Phone system support - hours	50	40	90
11. Software system upgrades - hours	100	100	200

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
MIS Manager	N/A	1.0	1.0	1.0
MIS Senior Analyst	25	1.0	1.0	1.0
MIS Analyst	21	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0
Part Time		0.0	0.0	0.0



NON-DEPARTMENTAL SUMMARY



DEPARTMENT
Non-Departmental

0139

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ -	\$ -	\$ -	8100 Salaries & Wages	\$ -
187,616	196,000	245,900	8200 Benefits	191,000
17,932	6,770	16,400	8300 Supplies and Materials	2,500
-	-	-	8400 M&R - Land, Structures & Streets	-
2,129	1,800	3,800	8500 M&R - Equipment & Vehicles	3,500
570,279	703,318	645,650	8600 Contractual & Miscellaneous Services	582,348
14,148	20,375	16,250	8700 Miscellaneous and Sundry Charges	25,500
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 792,104	\$ 928,263	\$ 928,000	TOTAL	\$ 804,848

MISSION STATEMENTS

To account for those items that benefit all departments.

PROGRAM DESCRIPTION

This program accounts for expenditures not specifically related to any other operating department in the General Fund. Those items are as follows: copier supplies, unemployment, liability and fire insurance, audit and budget.

GOALS

To maintain an accounting of the insurance, audit, and services provided for all departments.

OBJECTIVES

None

INDICATORS

None

PERSONNEL SCHEDULE

None

ECONOMIC DEVELOPMENT



DEPARTMENT
Economic Development

0140

DIVISION
General Government

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 88,104	\$ 95,451	\$ 96,010	8100 Salaries & Wages	\$ 99,432
27,378	31,065	28,236	8200 Benefits	34,551
1,082	2,300	1,420	8300 Supplies and Materials	1,860
-	-	-	8400 M&R - Land, Structures & Streets	-
633	600	400	8500 M&R - Equipment & Vehicles	400
8,759	13,700	15,800	8600 Contractual & Miscellaneous Services	16,730
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 125,956	\$ 143,116	\$ 141,866	TOTAL	\$ 152,973

MISSION STATEMENTS

The mission of the Economic Development Office is to actively and progressively retain and locate businesses and industries in the City of Cleburne.

PROGRAM DESCRIPTION

Cleburne's economic development strategy was adopted to address economic growth, expansion, and issues while providing business development assistance to businesses and industry. Local incentives may include tax abatements, utilization of the Enterprise Zones and the Tax Incremental Finance Districts. By contributing to the local economy through local purchases, various taxes, and by providing payroll dollars, these businesses are great assets to the local economy. These businesses and industries are also very active in community service organizations, civic projects, and support worthwhile organizations such as United Way and the Chamber of Commerce.

GOALS

1. Develop tools and incentives that aid business attraction, expansion, and retention.
2. Expand job training and skills development for the "new economy," and connecting jobs to the training.
3. Coordinate the development and re-development programs that impact the local economy with smart growth goals.
4. Promote the conservation of resources and related measures.
5. Proactively market Cleburne to new businesses and industries.

OBJECTIVES

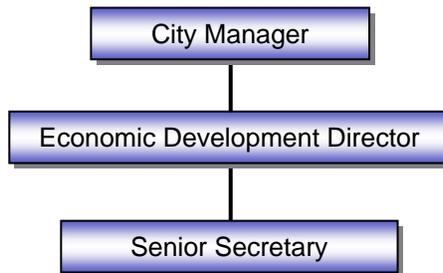
Our primary objective is to expand Cleburne's tax base and to provide adequate, quality job opportunities for the citizens of the community while maximizing the use of city resources and infrastructure.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Size of annual tax base or investment in Cleburne	1,508,027,179	1,559,300,048	1,625,661,129
2. Total number employed in Cleburne's workforce	12,960	13,059	12,888
3. Total number of unemployed in Cleburne's workforce	1,389	1,276	688
4. Community and legislative relations with the public and elected officials.	30	30	30

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Economic Development Director	N/A	1.0	1.0	1.0
Secretary	11	1.0	1.0	0.0
Senior Secretary	13	0.0	0.0	1.0
TOTAL		2.0	2.0	2.0
Part Time		0.0	0.0	0.0



POLICE SERVICES SUMMARY



DEPARTMENT
Police Services

0141

DIVISION
Public Safety

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$2,969,730	\$ 3,019,757	\$ 3,100,530	8100 Salaries & Wages	\$ 3,293,544
1,154,251	1,190,286	1,197,150	8200 Benefits	1,309,816
168,069	184,565	176,254	8300 Supplies and Materials	220,280
-	-	-	8400 M&R - Land, Structures & Streets	-
82,187	100,610	104,950	8500 M&R - Equipment & Vehicles	110,173
256,671	205,423	190,100	8600 Contractual & Miscellaneous Services	334,690
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
7,300	-	-	8900 Capital Outlay - Equipment	-
\$4,638,208	\$4,700,641	\$4,768,984	TOTAL	\$5,268,503

MISSION STATEMENT

To protect life and property and to provide community-oriented police services in the most effective and efficient manner possible while achieving maximum results.

PROGRAM DESCRIPTION

Provide effective and efficient service to all citizens while treating them with dignity and respect. To protect individual rights as provided for in Federal, State, and local laws. To provide public safety duties during man-made or natural disasters. To protect, aid, rescue, and restore individual and community safety. To provide a liaison with other criminal justice agencies, and maintain files and statistics on police-related matters. In order to achieve these ambitions, we shall explore every concept, seek out the latest technology, train a professional force, and promote an understanding interaction between members of the department and the community. In so doing, we shall utilize effectively and efficiently the resources allocated to us by the City of Cleburne and shall report accurately and honestly our progress toward achieving our mission.

GOALS

1. To provide citizens with the most cost effective, courteous and professional service possible. This goal will be achieved through an intensive training program. We are seeking to provide more training to our officers using an in-house training program that will be partly run through our Community Awareness and Protections Services Unit. The members of this unit will be used to train our officers to more effectively interact with citizens and they will also provide training on crime reduction methods.
2. To increase communications and interaction with citizen groups using innovative programs through the creation of the Community Awareness and Protection Services Unit. The officers assigned to the CAPS Unit will participate in and host community programs, including programs aimed at children, senior citizens, and other community groups. The programs will include business inspections, educational programs, sex offender monitoring and safety programs.
3. To reduce the crime rate and increase the crime clearance rate. We will seek to reduce the crime rate through community education programs, by providing our community with crime prevention techniques geared toward businesses and home owners. We seek to increase crime clearance rates through complete and in-depth criminal investigations.
4. To decrease the number of traffic accidents through aggressive enforcement of traffic enforcement. We intend to reach this goal through the purchase of two replacement motorcycles. Motorcycles will increase the time that our traffic unit is in full operation, thereby allowing them to provide more intensive traffic enforcement.
5. To reduce the number of narcotics related offenses committed and increase the number of narcotics related arrests and property seizures.

OBJECTIVES

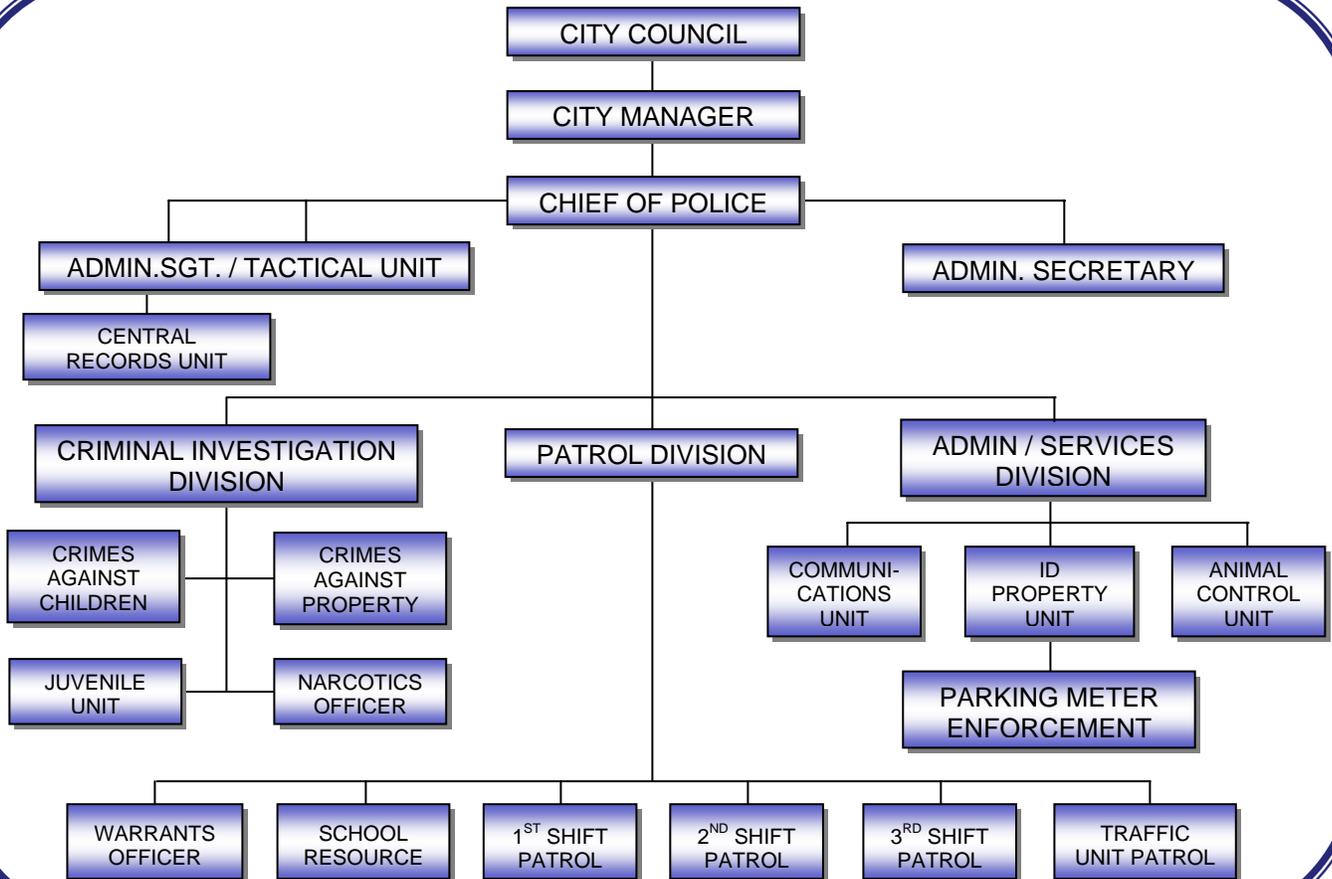
1. Continue aggressive training programs.
2. Initiate community-based meetings to identify and solve community problems.
3. Upgrade level of certification for police officers.
4. Provide state-of-the-art equipment to all Police personnel to increase efficiency and decrease liability.
5. Pursue continued Emergency Operation Center training and obtaining proper facilities and equipment including communications and computerization.
6. Improve mobile communication capabilities.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Calls for Service	30,000	41,760	42,800
2. Arrests	1,800	2,750	2,825
3. Traffic Citations Issued	8,000	14,978	15,350
4. U.C.R. Part 1 Offenses	1,500	1,500	N/A
5. Accidents Investigated	800	847	1,150

PERSONNEL SCHEDULE

Commander	N/A	3.0	3.0	3.0
Sergeants	N/A	5.0	5.0	5.0
Corporals	N/A	9.0	11.0	12.0
Officers	N/A	33.0	31.0	30.0
Warrant Officer	N/A	0.0	0.0	1.0
NON-CIVIL SERVICE PERSONNEL				
Chief	N/A	1.0	1.0	1.0
Telecommunications Supervisor	20	1.0	1.0	1.0
Crime Scene Technician	19	1.0	1.0	1.0
Senior Secretary	14	1.0	1.0	1.0
Telecommunicator	14	9.0	9.0	9.0
Secretary - CID	12	1.0	1.0	1.0
Senior Records Clerk	11	3.0	3.0	3.0
Meter Enforcement Officer	11	1.0	1.0	1.0
TOTAL		68.0	68.0	69.0
Regular Part Time	N/A	1.0	1.0	2.0
Part Time Total	N/A	1.0	1.0	2.0



ANIMAL SERVICES SUMMARY



DEPARTMENT
Animal Services

0143

DIVISION
Public Safety

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 94,600	\$ 103,844	\$ 103,844	8100 Salaries & Wages	\$ 106,119
42,447	46,263	46,018	8200 Benefits	49,679
22,606	23,300	26,900	8300 Supplies and Materials	26,300
1,252	9,500	8,024	8400 M&R - Land, Structures & Streets	6,000
2,912	5,350	4,275	8500 M&R - Equipment & Vehicles	4,850
13,101	10,360	13,295	8600 Contractual & Miscellaneous Services	14,800
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
11,280	5,000	-	8900 Capital Outlay - Equipment	-
\$ 188,197	\$ 203,617	\$ 202,356	TOTAL	\$ 207,748

MISSION STATEMENT

Provide for the enhancement of the quality of life within the City of Cleburne through the enforcement of the ordinances regulating the keeping of animals inside the City limits.

PROGRAM DESCRIPTION

This program is responsible for the enforcement of the Animal Control Ordinances of the City of Cleburne. It is designed to investigate animal related complaints, enforce the animal leash law, the state rabies vaccination law, and pickup and eradicate the city of stray and unwanted animals.

GOALS

1. To provide effective and efficient service to the citizens of Cleburne in relation to animals at-large. We strive to reach this goal by responding as promptly as possible to each call that is received.
2. To encourage pet owners to spay and neuter animals in order to decrease the population of unwanted animals in our city. We have a low cost spay and neuter clinic operated out of the animal shelter in order to further this goal.
3. To provide for the safe and humane treatment of animals. This goal is reached by educating our community about the responsibilities of pet owners to provide adequate food, water, and shelter for their pets.
4. To decrease the possibility of a rabies outbreak by insuring dogs and cats are properly vaccinated and that the wild animal population is controlled. We work toward this goal by enforcing state and local laws concerning the vaccination of pets. The animal shelter also offers low cost rabies vaccination for all Cleburne residents.

OBJECTIVES

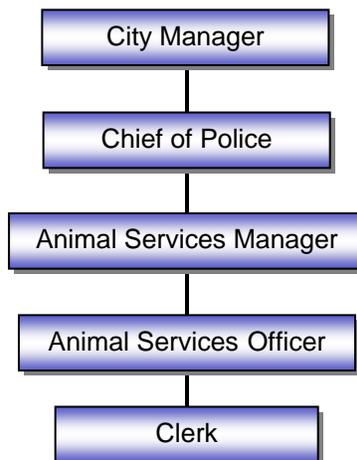
1. To respond to animal complaints as promptly as possible.
2. Improve citizen awareness of their responsibilities as pet owners to provide adequate food, water, and shelter for their pets.
3. To decrease the possibility of a rabies outbreak by insuring dogs and cats are properly vaccinated and the wild animal population is controlled.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Requests for service	3,071	3,200	3,300
2. Animals impounded	785	1,100	800
3. Animals surrendered	1,407	800	1,000
4. Animals euthanized	1,337	825	1,000
5. Animal carcasses picked up	762	850	650
6. Animals adopted	396	525	325
7. Animals spayed/neutered	N/A	N/A	925
8. Revenue collected	N/A	17,500	17,200

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Animal Services Manager	18	1.0	1.0	1.0
Animal Services Officer	12	1.0	1.0	1.0
Clerk	11	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0
Part Time	N/A	0.0	0.0	0.0



FIRE SERVICES SUMMARY



DEPARTMENT
Fire Services

0147

DIVISION
Public Safety

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 2,792,258	\$ 3,047,291	\$ 3,037,431	8100 Salaries & Wages	\$ 3,107,263
874,636	1,011,821	1,008,821	8200 Benefits	1,172,388
148,904	148,500	184,623	8300 Supplies and Materials	195,200
5,070	4,500	4,600	8400 M&R - Land, Structures & Streets	6,200
32,607	57,000	57,300	8500 M&R - Equipment & Vehicles	66,000
89,981	125,900	122,000	8600 Contractual & Miscellaneous Services	129,760
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	30,000	21,300	8900 Capital Outlay - Equipment	-
\$ 3,943,456	\$ 4,425,012	\$ 4,436,075	TOTAL	\$ 4,676,811

MISSION STATEMENT

“Preservation of life and property” is the mission of the Cleburne Fire Department.

PROGRAM DESCRIPTION

The Cleburne Fire Department strives to accomplish its mission by providing fire suppression services, emergency medical services, emergency management operations, specialized rescue services, fire prevention services, investigation of fires, and mitigation of hazardous materials incidents.

The City of Cleburne operates and maintains three (3) fire stations on a 24-hour basis, with Fire Administration offices located in the downtown district. The Fire Department is comprised of an Operations Division, an Emergency Management Division and a Fire Prevention Division.

The Operations Division performs firefighting activities, emergency medical operations, specialized rescue operations, hazardous materials operations, citizen assistance, fire education, pre-fire control inspections, maintenance of fire hydrants and all training activities necessary to become proficient in the delivery of these services.

PROGRAM DESCRIPTION

The Emergency Management Division prepares for coordinated response and recovery activities to mitigate all disasters or large-scale incidents. These activities may involve Federal, State, County and City governmental agencies, as well as local industries and business entities.

The Fire Prevention Division investigates all fire causes; conducts fire code enforcement; coordinates fire education programs in public and private schools, industrial and commercial occupancies, institutional occupancies and day care centers; reviews all building plans for fire safety features for new and rehabilitated structures; inspects all commercial and industrial buildings for fire safety features within the City; inspects and participates in licensing of all institutional occupancies; and participates in the alleviation of substandard structures.

GOALS

1. Establish and maintain Department operations founded on the philosophy of superior customer service.
2. Establish and provide comprehensive safety services of the highest quality.
3. Continue to improve quality of life for the citizens by providing professional and dedicated service to the public.
4. Establish and maintain a proactive fire prevention program to reduce loss of life and property.
5. Improve the quality of life for the citizens of the City of Cleburne.

OBJECTIVES

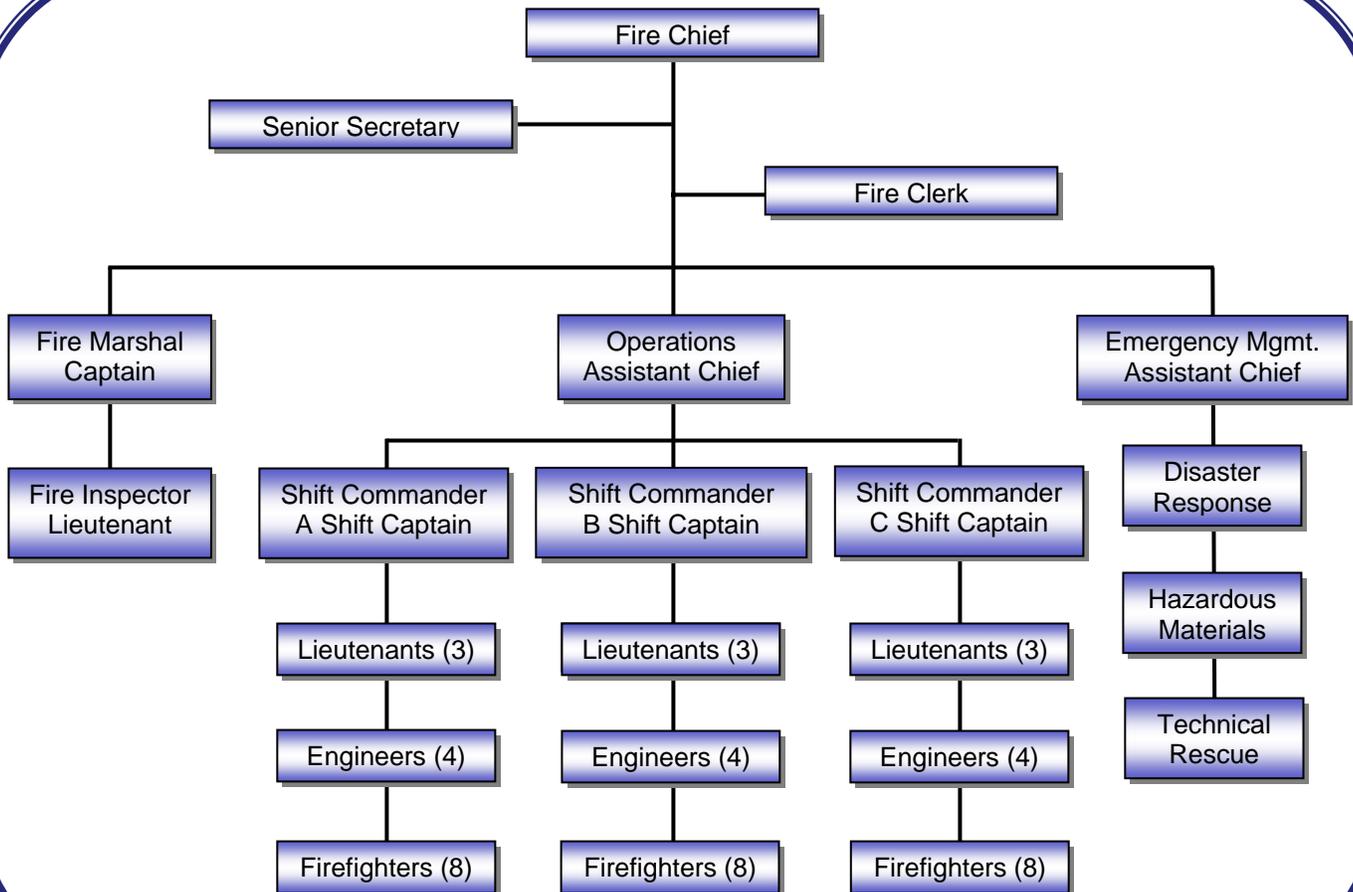
1. Develop and maintain procedures, policies, and organizational environment that support critical thinking, problem solving, and customer service.
2. Attract, educate, and retain a qualified workforce to provide superior fire suppression, emergency medical, hazardous materials and rescue services.
3. Maintain excellence in operations by constantly improving skills, researching technological and tactical advancements and implementing continuous quality improvement programs.
4. Provide and maintain reliable equipment necessary to perform all operations and insure safety of firefighters.
5. Establish and provide professional growth and opportunity programs for all personnel.
6. Improve building safety through plan review and code enforcement.
7. Maintain an effective fire-safety education program to educate children and adults on the hazards of fire.
8. Investigate all fires to determine cause and aggressively prosecute suspected arsonist.
9. Improve safety and reduce property loss by completing pre-fire plans on target hazards.
10. Collect, analyze and disseminate information to insure accountability and implement changes necessary to improve customer service.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Incidents			
a. Fires	188	162	170
b. Explosion / Rupture	2	5	6
c. Emergency Medical Incidents	2,207	2,339	2,520
d. Hazardous Conditions	247	183	190
e. Service Call	315	363	375
f. Good Intent	194	323	350
g. False Call	111	128	135
h. Special Incident	15	9	12
TOTAL INCIDENTS	3,279	3,512	3,758
2. Inspections			
a. Fire Code Inspections	426	477	500
b. Building Standards Inspections	548	620	700
TOTAL INSPECTIONS	974	1097	2071
3. Tests			
a. Alarm Test	6	8	10
b. Fixed System Test	6	7	10
c. Sprinkler Test	7	8	10
d. Pressure Test	6	7	10
e. Fire Drills	48	50	55
4. Other Significant Indicators			
a. Plan Reviews	51	54	65
b. Number of Employees	55	55	55
c. Training Hours	3052	3652	4500
d. Referral / Complaint / Consultation	306	334	350
5. Public Education			
a. Adults	500	755	800
b. Children	2500	3460	3550

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
COMMISSIONED OFFICERS				
Assistant Chief	N/A	2.0	2.0	2.0
Captains	N/A	4.0	4.0	4.0
Lieutenants	N/A	10.0	10.0	10.0
FF Engineer	N/A	9.0	12.0	12.0
Firefighter	N/A	27.0	24.0	24.0
NON-CIVIL SERVICE PERSONNEL				
Fire Chief	N/A	1.0	1.0	1.0
Senior Secretary	14	1.0	1.0	1.0
Fire Clerk	11	1.0	1.0	1.0
TOTAL		55.0	55.0	55.0
Part Time	N/A	0.0	0.0	0.0



COMMUNITY SERVICES SUMMARY



DEPARTMENT
Community Services

0151

DIVISION
Public Services - Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 123,237	\$ 134,260	\$ 133,988	8100 Salaries & Wages	\$ 135,854
39,591	42,745	41,685	8200 Benefits	42,851
2,113	11,700	5,950	8300 Supplies and Materials	1,100
-	-	-	8400 M&R - Land, Structures & Streets	-
604	700	600	8500 M&R - Equipment & Vehicles	700
6,681	3,800	3,505	8600 Contractual & Miscellaneous Services	2,905
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 172,227	\$ 193,205	\$ 185,728	TOTAL	\$ 183,410

MISSION STATEMENT

To supervise and administer efficient, effective, and City-wide community services programs which involve citizens of all ages and physical capabilities.

PROGRAM DESCRIPTION

Planning, organizing, developing, and coordinating all community services programs. Maintaining community services facilities, and working with and through community organizations, groups, and the general public.

GOALS

1. Ascertain community needs, interests, and develops programs accordingly.
2. Plans, organizes, develops, and coordinates all community services programs including Airport, Cemetery, Civic Center, Library, and Museum.

OBJECTIVES

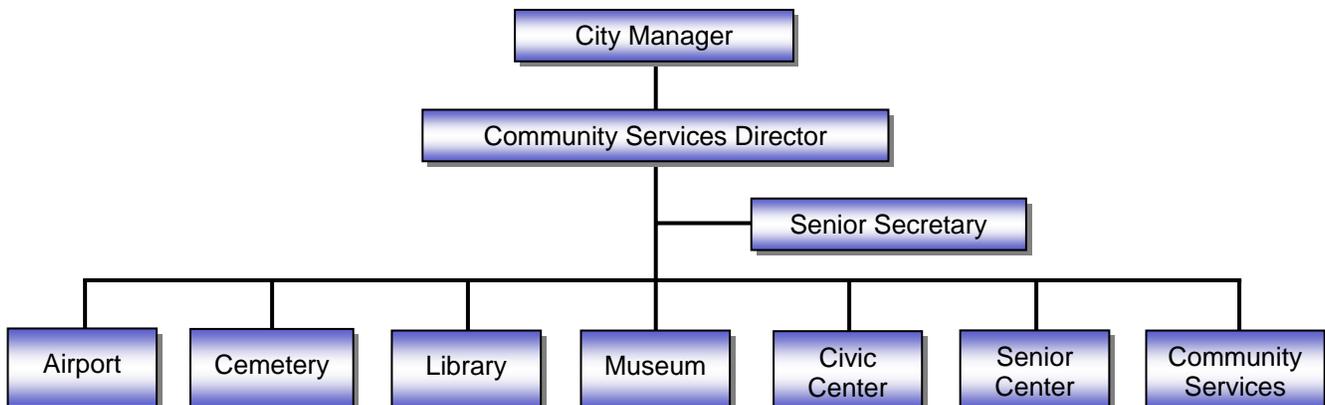
1. Administers or supervises all grant programs related to community services.
2. Purchases or oversees the purchasing of equipment and supplies.
3. Maintains or supervises the maintenance of records and reports.
4. Prepares and reviews budgets within the division.
5. Prepares or reviews various reports to local, state and federal agencies.
6. Establishes or recommends policies.
7. Investigates citizen complaints and takes or recommends appropriate action.
8. Fosters positive City government-community relations through contacts with citizens, community organizations and groups, and the news media.
9. Cooperates with schools, community organizations, and a variety of public agencies on matters of mutual interest.

INDICATORS

None

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Community Services Director	N/A	1.0	1.0	1.0
Senior Secretary	14	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0
Part Time		0.0	0.0	0.0



CEMETERY SUMMARY



DEPARTMENT
Cemetery

0152

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 222,519	\$ 259,835	\$ 259,345	8100 Salaries & Wages	\$ 265,988
96,171	108,609	108,612	8200 Benefits	114,761
37,677	35,600	33,450	8300 Supplies and Materials	29,850
7,477	12,500	12,500	8400 M&R - Land, Structures & Streets	48,000
13,968	13,950	13,250	8500 M&R - Equipment & Vehicles	14,360
22,097	3,000	1,900	8600 Contractual & Miscellaneous Services	2,900
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	5,000	5,000	8900 Capital Outlay - Equipment	-
\$ 399,908	\$ 438,494	\$ 434,057	TOTAL	\$ 475,859

MISSION STATEMENT

Maintain the City cemeteries in a professional and attractive manner and provide for and develop quality cemeteries for all citizens of Cleburne.

PROGRAM DESCRIPTION

Mowing, weeding, leveling off gravesites, removing old flowers and wreaths from gravesites, and hauling dirt, are among the many jobs performed by these crews. The main City cemetery is Rose Hill Cemetery on the Island Grove Road.

GOALS

1. Mow, trim, and etc. to keep four cemeteries in an attractive and professional manner. To maintain clean, attractive, and safe cemetery grounds and to be cost efficient in the operation of the aforementioned.
2. Work in all types of weather maintaining the cemeteries, including opening and closing of graves.
3. Be cost effective and productive with up-to-date equipment.

OBJECTIVES

1. Open and close approximately 325 graves each year.
2. Haul dirt away from gravesites.
3. Set up burial tents and remove them.
4. Mow and trim 131 acres of cemetery property.
5. Apply herbicides around all tombstones, along with application of pesticides, particularly for fire ants.
6. Sell cemetery plots. Maintain burial records and keep updated.

INDICATORS

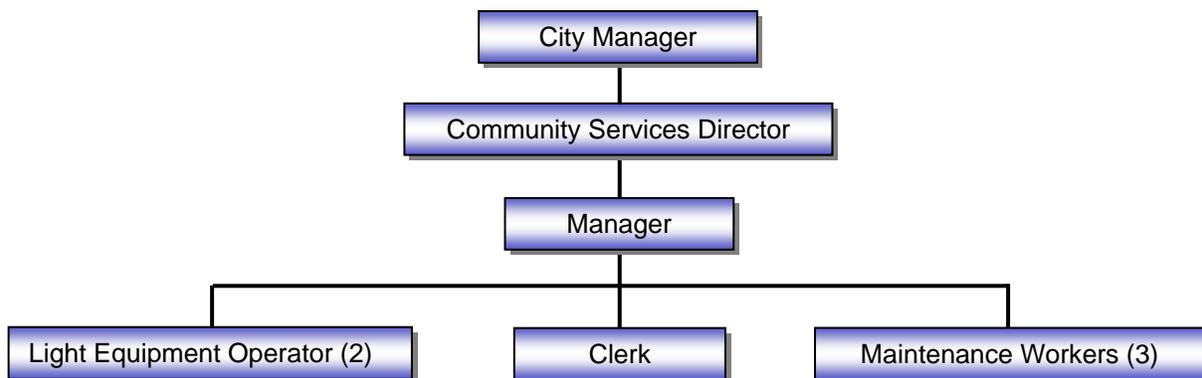
	Actual 2003-04	Estimated 2004-05	Budgeted 2005-06
1. Grave Openings	300	300	400
2. Spaces Sold	200	200	300

DESIGNATED CEMETERIES LISTED BELOW

Cleburne Memorial	47 acres
	40 acres developed
Rosehill	30 acres undeveloped
Greenlawn	2 acres
Chambers Memorial	12 acres

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Manager	21	1.0	1.0	1.0
Clerk	11	1.0	1.0	1.0
Light Equipment Operator	11	2.0	2.0	2.0
Maintenance Worker	9	3.0	3.0	3.0
TOTAL		7.0	7.0	7.0
Part Time	N/A	5.0	5.0	5.0



PARKS AND RECREATION SUMMARY



DEPARTMENT
Parks and Recreation

0153

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 258,157	\$ 383,656	\$ 354,706	8100 Salaries & Wages	\$ 281,962
88,011	124,406	113,100	8200 Benefits	115,572
110,092	133,425	110,000	8300 Supplies and Materials	116,700
36,594	52,500	41,875	8400 M&R - Land, Structures & Streets	52,500
20,657	23,950	15,000	8500 M&R - Equipment & Vehicles	20,000
71,852	51,250	41,700	8600 Contractual & Miscellaneous Services	28,500
-	-	-	8700 Miscellaneous and Sundry Charges	-
281	-	-	8800 Capital Outlay - Land & Structures	15,000
-	-	6,725	8900 Capital Outlay - Equipment	-
\$ 585,646	\$ 769,187	\$ 683,106	TOTAL	\$ 630,234

MISSION STATEMENT

To maintain the City parks and grounds in an attractive manner and provide for and develop quality parks and recreational facilities with the hope of improving the quality of life for all citizens of Cleburne.

PROGRAM DESCRIPTION

Mowing, weeding, and maintaining all City facilities and park grounds. To provide the best maintenance as possible for 393 acres of dedicated parklands and to improve and offer new recreational programs so as to enrich the quality of life for all citizens of Cleburne.

GOALS

1. To maintain clean, attractive and safe parklands, playgrounds, athletic fields, and playing courts and to be cost efficient in the operation of the aforementioned.
2. To provide the youth and adult citizens of the community with recreational activities and continue developing new programs. Also, we wish to provide quality areas for these specified activities.
3. Work in all types of weather maintaining the parks.
4. Be cost effective and productive with up-to-date equipment.

OBJECTIVES

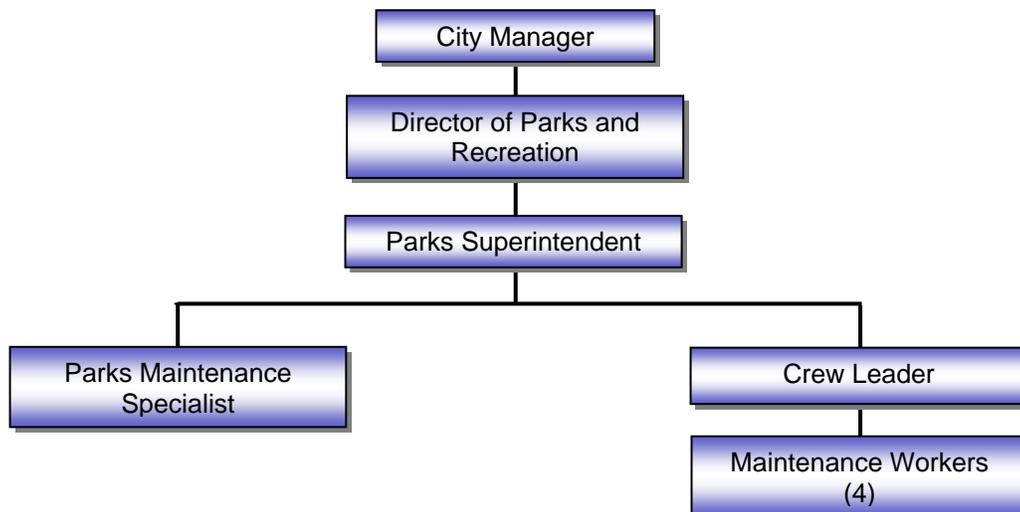
1. To maintain all City parks, ball fields, soccer fields, camping sites, and lake areas within the City limits. This crew also maintains all grounds at all City facilities.
2. 7,000 man hours are given to mowing and trimming grass.
3. 600 man hours are given to removing trash.
4. 1,200 man hours are spent working out of the department each year.
5. Develop summer youth programs and sponsor tennis programs year round.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Maintaining and mowing of City facilities	1,000	1,000	1,000
2. Mowing - man hours	12,000	12,000	12,000
3. Hauling trash - man hours	1,000	1,000	1,000
4. Herbicide, pesticides, and fertilizing hours	300	300	300
5. Building, maintenance, painting, general repair hours	1,000	1,000	1,000
6. Non-related park hours	1,500	1,500	1,500
7. Winter month hours for tree removal & trimming, general repair and miscellaneous maintenance	4,000	4,000	4,000

PERSONNEL SCHEDULE

Personnel	PAY GRADE	2003-2004	2004-2005	2005-2006
Director of Parks & Recreation	N/A	1.0	1.0	1.0
Parks Superintendent	24	0.0	1.0	1.0
Parks Maintenance Specialist	13	1.0	1.0	1.0
Crew Leader	12	1.0	1.0	1.0
Maintenance Worker	9	4.0	4.0	4.0
TOTAL		7.0	8.0	8.0
Part Time		0.0	6.0	6.0



City Parks

Park	Acreage	Location
Hulen	19.36	West Buffalo Creek between Westhill Dr. and Country Club Road <u>Activities:</u> 17 Picnic tables, 21 benches, 3 pavilions, 2 restrooms, 400,000 gallon swimming pool with wading area and concession stand, 4 lighted tennis courts, playground area, physical fitness jogging path, and 1 basketball court
Don Moore Park	15	Walnut Street and Second Street <u>Activities:</u> 1 full size softball field, 2 restrooms, and 7 picnic tables
Carver	19	On the East fork of Buffalo Creek at the East end of Park Street <u>Activities:</u> 7 Picnic tables, 2 covered pavilions, 90,000 gallon swimming pool with wading area, playground equipment, activity center, 3 bleachers, lighted baseball field and basketball court
Kirtley	65	On the East side of Lake Pat Cleburne <u>Activities:</u> 12 picnic tables, 2 covered areas, 1 pavilion, 2 boat ramp areas, and 1 boat dock
Buddy Stewart	248	North of Highway 67 West on Lake Pat Cleburne <u>Activities:</u> 12 Soccer fields, 14 picnic tables, 18 bleachers, 2 climbing areas, 2 pavilions, and 8 camping sites
Westhill	1	Crestview Drive in the Westhill Addition <u>Activities:</u> 1 picnic table, 2 swings, playground, 1 half basketball court, and 2 baseball practice fields
Cooke	1	Adjacent to C. C. Cooke Elementary School on Phillips Street
P. D. Lacewell	1/2	North Granbury Street <u>Activities:</u> 5 benches, activity center, and 1 climbing area.
John S. Butner	1/2	Corner of N. Buffalo Street and W. Wilson Street on the banks of the West fork of Buffalo Creek <u>Activities:</u> Picnic area and barbecue grills
J. E. Stanley	1/4	McAneer Creek on Westhill Drive <u>Activities:</u> 1 picnic table and flower bed
Baseball Complex	17	Located on E. Washington Street <u>Activities:</u> 5 lighted baseball fields and 1 pee-wee football field, 1 concession building, 2 restrooms, and 290 1,000 watt lights
Bradshaw	1	308 Robbins <u>Activities:</u> 1 basketball court, 2 picnic benches, 1 horseshoe pit, and 1 rock barbeque grill
Winchester Park	1/8	Hyde Park in Winchester Addition - lot with a tree
Olive Street Bridge	5	E. Buffalo Creek / Olive Street - borders Carver Park & Santa Fe St.: maintenance of easement

MUNICIPAL GOLF SUMMARY



DEPARTMENT
Municipal Golf

0155

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 238,124	\$ 254,360	\$ 266,933	8100 Salaries & Wages	\$ 247,798
78,930	87,092	87,415	8200 Benefits	88,424
60,241	58,725	54,525	8300 Supplies and Materials	83,275
18,125	16,500	14,250	8400 M&R - Land, Structures & Streets	22,500
23,178	10,500	17,000	8500 M&R - Equipment & Vehicles	8,200
64,944	42,005	57,500	8600 Contractual & Miscellaneous Services	68,405
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
24,000	-	-	8900 Capital Outlay - Equipment	-
\$ 507,540	\$ 469,182	\$ 497,623	TOTAL	\$ 518,602

MISSION STATEMENTS

To provide a golf facility that caters to individuals who want to have fun, fellowship, exercise and friendly competition. We also strive to be a safe and friendly place to learn the sport of golf and related life lessons.

PROGRAM DESCRIPTION

Cleburne Municipal Golf Course is constructed in a manner that makes the golf course most suitable and enjoyable for moderate to beginning skill level players. We believe our primary audience is in the arena of recreational rather than highly competitive golf. We want to provide a good quality product and stay in an affordable price range that will allow access to all golfers, but at a price that allows the City of Cleburne to cover the operational expense of providing this service.

GOALS

1. Provide high quality customer service.
2. Provide adequate personnel and equipment to maintain good quality service and agronomic conditions for our customers.
3. Implement a capital improvement plan for making course improvements within our mission and niche.
4. To develop fees, charges, and policies that provides fair pricing for customers and allows the City to operate in the black.

FEE STRUCTURE

1. Daily Green Fees (Cleburne Residents Only)	\$9.00
2. Weekend/Holiday Green Fees (Cleburne Residents Only)	\$11.00
3. Annual Memberships (Cleburne Residents Only)	
a. Seniors	\$370.00
b. Regular	\$493.00
4. Annual Trail Fee	\$204.00
5. Daily Trail Fee	\$8.00
6. Daily Cart Rental (9 holes)	\$8.50
7. Daily Cart Rental (18 holes)	\$17.00

OBJECTIVES

1. Emphasize customer service and training for all golf course employees.
2. Install new irrigation system as first phase of capital improvement plan.
3. Remove all substandard structures and replace with safe, attractive, and functional facilities.
4. Obtain equipment that will allow staff to meet basic agronomic needs.
5. Begin a tree planting program.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Members rounds of golf played	5,600	6,000	6,100
2. Public rounds of golf played	18,000	23,000	24,000

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Golf Course Manager	27	1.0	1.0	1.0
Greens Manager	25	1.0	1.0	1.0
Assistant Manager	17	1.0	2.0	1.0
Maintenance Technician	17	0.0	0.0	1.0
Pro Shop Coordinator	11	1.0	1.0	1.0
Maintenance Worker	9	3.0	2.0	2.0
TOTAL		7.0	7.0	7.0
Part Time	N/A	3.0	1.0	1.0



MUNICIPAL SWIMMING POOLS SUMMARY



DEPARTMENT
Municipal Pools

0156

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 170,546	\$ 197,008	\$ 250,000	8100 Salaries & Wages	\$ 282,636
16,862	33,036	40,315	8200 Benefits	44,879
39,128	93,655	105,875	8300 Supplies and Materials	135,900
3,669	5,750	6,550	8400 M&R - Land, Structures & Streets	7,750
1,372	1,645	1,645	8500 M&R - Equipment & Vehicles	4,675
21,580	22,205	19,445	8600 Contractual & Miscellaneous Services	27,850
31,493	38,500	38,500	8700 Miscellaneous and Sundry Charges	45,000
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 284,650	\$ 391,799	\$ 462,330	TOTAL	\$ 548,690

MISSION STATEMENT

Provide a safe, clean, and enjoyable experience for leisure, and competitive aquatic activities.

PROGRAM DESCRIPTION

The Municipal Swimming Pools department is established to operate the Splash Station. Hours of operation differ in order to support year round swimming programs. Season Passes are available to both residents and non-residents. Admission is also available at the entrance gate of the facility.

GOALS

1. To provide a high quality aquatic experience.
2. To provide a safe and clean aquatic facility.
3. To provide customer service to patrons in a timely and professional manner.

OBJECTIVES

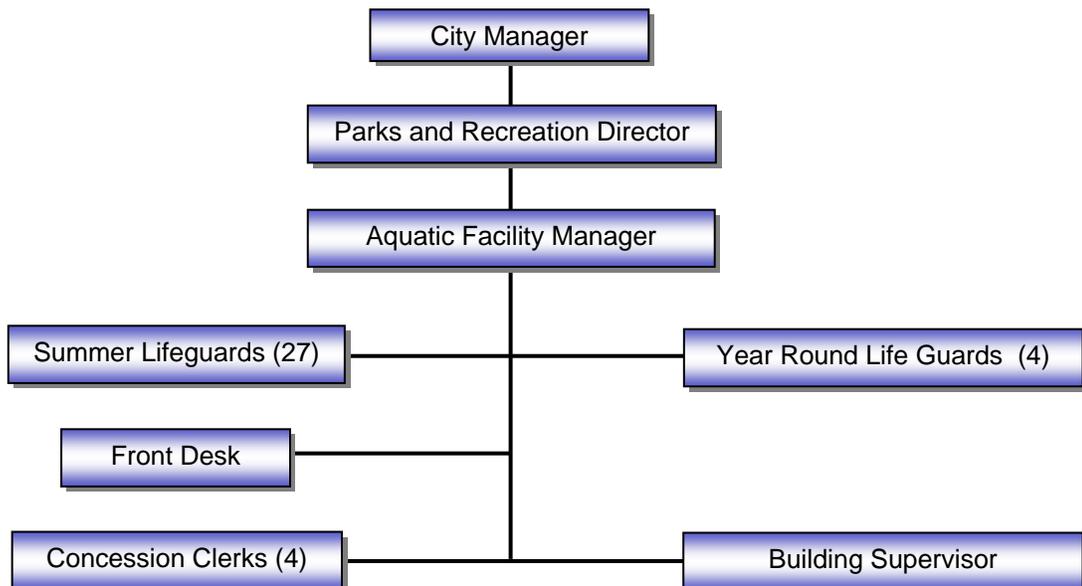
1. Provide a high level of customer service to patrons.
2. Conduct ongoing training for all employees concerning life safety of patrons.
3. Regularly clean and sanitize facility for patrons.
4. Conduct regular and preventative maintenance for aquatic facility in an efficient manner.

INDICATORS

	Actual 2003-04	Estimated 2004-2005	Budgeted 2005-2006
1. Attendance at Water Facilities	21,000	50,000	50,000
2. Number of Passes Issued (summer & annual)	500	1,000	1,000
3. Number of Party Rentals	150	250	250
4. Number os Swim Team Rentals	10	10	10
5. Number of Summer Swim Lessons	500	1,000	500
6. Number of Winter Swim Lessons	N/A	1,000	500

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Aquatic Facility Manger	20	1.0	1.0	1.0
Clerk	12	1.0	0.0	1.0
TOTAL		2.0	1.0	2.0
Part Time				
Year Round Lifeguard	\$8.00/hr.	4.0	4.0	2.0
Building Supervisor	\$10.50/hr.	1.0	1.0	1.0
Concession Clerk	7.50/hr.	0.0	0.0	1.0
TOTAL		5.0	5.0	4.0
Seasonal				
Front Desk	\$7.50/hr.	1.0	1.0	12.0
Summer Lifeguard	\$7.50/hr.	27.0	27.0	50.0
Concession Clerk	\$7.50/hr.	4.0	4.0	11.0
TOTAL		32.0	32.0	73.0
TOTAL FULL TIME, PART TIME AND SEASONAL		39.0	38.0	79.0



SPORTS COMPLEX SUMMARY



DEPARTMENT
Parks and Recreation

0157

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ -	\$ 123,280	\$ 44,000	8100 Salaries & Wages	\$ 150,778
-	47,440	13,470	8200 Benefits	58,093
-	144,851	114,500	8300 Supplies and Materials	176,358
-	14,640	4,000	8400 M&R - Land, Structures & Streets	23,020
-	3,500	1,600	8500 M&R - Equipment & Vehicles	5,600
-	4,800	3,545	8600 Contractual & Miscellaneous Services	28,725
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	160,923	8900 Capital Outlay - Equipment	20,000
\$ -	\$ 338,511	\$ 342,038	TOTAL	\$ 462,574

MISSION STATEMENTS

Provide quality sports and recreational opportunities to children and youth.

PROGRAM DESCRIPTION

The Cleburne Sports Complex offers soccer, baseball and football facilities for use primarily by young people on a new 91 acre site in southeast Cleburne. There are twenty soccer fields, seven baseball/softball fields and two football fields. The complex is served by four complexes of restrooms and concession buildings.

GOALS

1. To provide facilities that will allow volunteer organizations to organize youth sport leagues and opportunities.
2. To provide quality maintenance of facilities.
3. To utilize water conservation techniques and resources.

OBJECTIVES

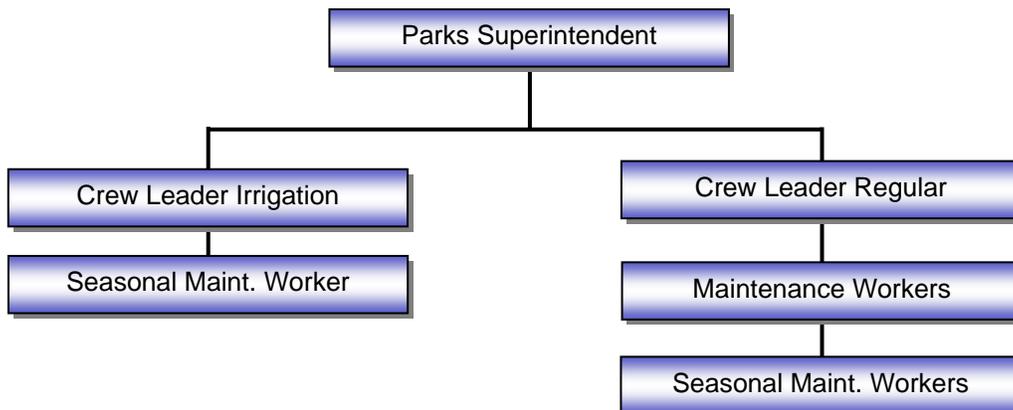
1. Develop definitive working agreements with various sport organizations.
2. Maintain facilities through use of whatever resources that proves to be the most beneficial to the City of Cleburne.
3. Review departmental expenditures and the general ledger each month.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Numbers of individuals participating in sports leagues and events	N/A	N/A	N/A
2. Quality of maintenance performed through grading systems	N/A	N/A	N/A
3. Number of events hosted	N/A	N/A	N/A
4. Number of tournament and events stimulating economic development.	N/A	N/A	N/A

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Crew Leader	12	0.0	2.0	2.0
Maintenance workers	9	0.0	4.0	5.0
TOTAL		0.0	6.0	7.0
Part Time	N/A	0.0	0.0	2.0



BUILDING SERVICES SUMMARY



DEPARTMENT
Building Services

0161

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 106,264	\$ 111,488	\$ 114,613	8100 Salaries & Wages	\$ 118,371
54,197	56,459	56,900	8200 Benefits	68,508
124,310	128,650	131,650	8300 Supplies and Materials	136,845
64,136	90,500	90,500	8400 M&R - Land, Structures & Streets	92,000
8,560	13,650	14,200	8500 M&R - Equipment & Vehicles	14,250
8,174	9,500	51,640	8600 Contractual & Miscellaneous Services	8,630
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	40,000	40,000	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 365,642	\$ 450,247	\$ 499,503	TOTAL	\$ 438,604

MISSION STATEMENTS

To provide regular maintenance and custodial service to City owned and operated facilities in a timely and professional manner.

PROGRAM DESCRIPTION

The Building Services Department provides regular maintenance and professional custodial services to all city owned and operated buildings and facilities.

GOALS

1. To provide regular and preventative maintenance to City owned and operated buildings and facilities.
2. To provide professional custodial service to all City owned and operated buildings and facilities.
3. To provide customer service in a timely and professional manner.

OBJECTIVES

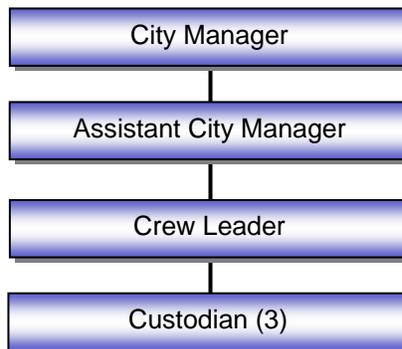
1. Maintain all buildings and facilities on a regular schedule.
2. Ensure buildings and facilities are kept in a clean and sanitary condition.
3. Provide for maintenance in a safe and efficient manner.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Numbers of Buildings Serviced	18	18	18
2. Preventative Maintenance Program			
a. Hours spent servicing HVAC equipment	500	510	525
b. Number of HVAC units maintained	85	90	95
c. Number of filters changed per year	1,480	1,700	1,750
d. Hours spent on plumbing	450	500	450
e. Hours spent on electrical repairs	450	550	600
f. Event cleaning and setup	1,560	1,650	1,700
g. Carpentry and painting (in hours)	525	550	540
h. Floor maintenance (in hours)	540	580	600

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Crew Leader	17	1.0	1.0	1.0
Custodian	9	3.0	3.0	3.0
TOTAL		4.0	4.0	4.0



CIVIC CENTER SUMMARY



DEPARTMENT
Civic Center

0162

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 72,943	\$ 36,350	\$ 36,850	8100 Salaries & Wages	\$ 37,628
22,104	14,651	14,630	8200 Benefits	15,242
36,959	38,200	52,700	8300 Supplies and Materials	54,200
15,289	7,700	10,200	8400 M&R - Land, Structures & Streets	8,300
707	4,580	4,580	8500 M&R - Equipment & Vehicles	6,500
3,543	3,700	5,200	8600 Contractual & Miscellaneous Services	5,300
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 151,544	\$ 105,181	\$ 124,160	TOTAL	\$ 127,170

MISSION STATEMENTS

The department seeks to utilize its buildings to maximum capacity, manage operations in a financially responsible manner, and to meet all Civic Center and Senior Citizen Center needs pertaining to the care of the public and the facilities.

PROGRAM DESCRIPTION

The department operates and maintains the Civic Center and Senior Citizen Center. The Civic Center hosts conventions, banquets, arts/crafts events, small meeting groups and other similar events. The Senior Citizen Center is utilized in promoting functions of interest to the senior citizens, such as dances, aerobics, craft classes, financial and/or medical seminars, etc.

GOALS

1. Utilize the Civic Center extensively through local and regional promotions, and provide meeting facilities to the public. Utilize the Senior Citizen Center foremost for our senior citizens and their events. Secondly, utilize the facility on dates that the Civic Center is booked.
2. Strive to keep complaints at a very minimal number.
3. Maintain good housekeeping standards.
4. Become one of the most recognized Civic Centers/Senior Citizen Centers around our State.

OBJECTIVES

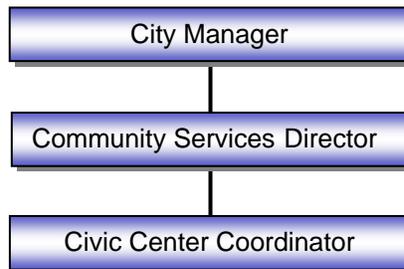
1. Increase use of Civic Center facilities by advertising and marketing techniques.
2. Clean Civic Center daily and maintain grounds.
3. Properly train the janitors for use of Civic Center equipment.
4. Update Civic Center equipment on an annual basis.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Number of events held	650	670	700
2. Total money collected	51,134	60,000	65,000
3. Hours spent on reservations	1,350	1,350	1,375

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Civic Center Coordinator	17	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0
Part Time	N/A	0.0	0.0	0.0



CLEBURNE PUBLIC LIBRARY SUMMARY



DEPARTMENT
Clebune Public Library

0163

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 184,678	\$ 198,367	\$ 195,226	8100 Salaries & Wages	\$ 218,199
67,271	71,214	68,718	8200 Benefits	73,623
23,099	26,175	22,900	8300 Supplies and Materials	24,800
-	-	-	8400 M&R - Land, Structures & Streets	-
4,694	7,385	6,785	8500 M&R - Equipment & Vehicles	6,975
9,815	11,325	9,550	8600 Contractual & Miscellaneous Services	12,275
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
43,268	45,000	45,000	8900 Capital Outlay - Equipment	20,000
\$ 332,826	\$ 359,466	\$ 348,179	TOTAL	\$ 355,872

MISSION STATEMENT

Clebune Public Library's mission is to provide library service to Clebune and Johnson County residents. This includes acquisitions and the maintenance of non-fiction and fiction print, and non-print materials. The library will have materials in various subject areas available for use. Library materials provided will meet the needs of patrons at all levels of education and all age groups.

PROGRAM DESCRIPTION

The program of the Clebune Public Library will provide Clebune and Johnson County residents with print and non-print materials to enhance the quality of life, elevate the level of education and make available facilities for self-education, improve the business and industrial climate, and furnish cultural opportunities and recreational pursuits for all eligible citizens.

GOALS

1. To provide a pleasant environment for patrons of all ages, wherein they can obtain educational, informational and recreational materials which meet their needs.
2. To obtain and process new print and non-print materials to enhance and balance the collection for the benefit of the public.

OBJECTIVES

1. Purchase additional reference books and some high technology materials.
2. Purchase adult materials, print and non-print fiction as well as non-fiction in the coming year.
3. Purchase additional juvenile materials, print and non-print, fiction and non-fiction.
4. Maintain a periodical collection for both adult and juvenile patrons.
5. Provide pre-school story times, Summer Reading programs for 1-6 grades, a weekly family program during summer, hours and make deliveries of print materials to homebound patrons.
6. Provide and maintain a public-access microcomputer and the necessary software for use during library hours.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Circulation	128,368	155,642	176,200
2. Internet Use	14,395	17,510	19,786
3. Interlibrary Loan	875	768	980
4. Registrations	2,094	2,084	2,500
5. Microfilm Usage	1,422	1,602	1,930
6. Materials Added	3,974	3,806	4,200
7. Materials Withdrawn	1,734	2,614	2,500
8. Programs Attendance	3,245	3,419	3,950

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Library Manager	29	1.0	1.0	1.0
Associate Librarian	18	1.0	1.0	1.0
Library Assistant	12	3.0	3.0	4.0
TOTAL		5.0	5.0	6.0
Part Time	N/A	2.0	2.0	0.0



MUSEUM SUMMARY



DEPARTMENT
Museum

0165

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 77,082	\$ 74,080	\$ 73,700	8100 Salaries & Wages	\$ 75,464
29,828	29,222	28,948	8200 Benefits	30,566
15,936	30,500	29,280	8300 Supplies and Materials	20,350
6,690	13,500	16,500	8400 M&R - Land, Structures & Streets	15,000
180	1,000	750	8500 M&R - Equipment & Vehicles	2,500
17,329	22,100	23,210	8600 Contractual & Miscellaneous Services	22,550
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
852	-	-	8900 Capital Outlay - Equipment	2,000
\$ 147,897	\$ 170,402	\$ 172,388	TOTAL	\$ 168,430

MISSION STATEMENTS

The Layland Museum collects, preserves, and interprets information and artifacts relating to the culture of American everyday home life in the southwestern United States in general, and in Johnson County in particular.

Museum's holdings are maintained for the benefit, education, and enjoyment of the public at large. The management of the Museum bears responsibility for the collections, which it holds in trust for the benefit and enlightenment of citizens present and future.

PROGRAM DESCRIPTION

The Layland Museum provides educational and cultural enrichment programs and preservation services for regional audiences. Objects documenting everyday home and family life and items of local history are preserved in the Museum.

OBJECTIVES

1. To create and adhere to standard written collection policies, and the disaster plan.
2. To continue staff training, use of professional consultants, and community assistance in order to provide the highest quality of collection care, exhibits, and patron access.
3. To achieve recognition as a vital contributor to community life.

GOALS

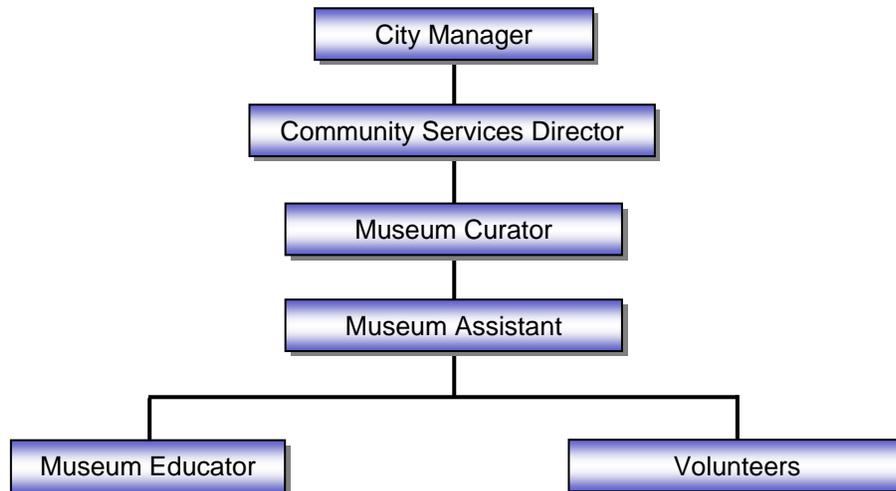
1. To collect articles of material culture, photographs, and documents.
2. To preserve the collections using accepted standards of the museum profession.
3. To increase knowledge through research, exhibits, programs, and publications.
4. To attract an inclusive, diverse audience without regard to age, religion, ethnicity, or physical ability.
5. To maintain cordial relationships with staff of the City of Cleburne, other educational institutions, and those dedicated to historic preservation as partners in improving the quality of life.
6. To further a reputation of public trust dedicated to the people of Cleburne.

INDICATORS

	2003-2004	2004-2005	2005-2006
1. Artifact Accessions	205	537	500
2. Visitors/Attendance	12,767	11,298	12,000
3. Special Events	92	103	110
4. Researchers	290	171	200
5. Facility use	107	165	175
6. Volunteer Hours	1,851	2,165	2,500

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Museum Curator	22	1.0	1.0	1.0
Museum Assistant	11	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0



PUBLIC WORKS SUMMARY



DEPARTMENT
Public Works

0171

DIVISION
Public Works

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 274,883	\$ 292,702	\$ 297,395	8100 Salaries & Wages	\$ 312,260
78,534	88,270	87,300	8200 Benefits	97,498
6,792	10,690	8,665	8300 Supplies and Materials	8,955
-	-	-	8400 M&R - Land, Structures & Streets	-
4,945	4,000	1,450	8500 M&R - Equipment & Vehicles	2,450
25,390	34,730	30,440	8600 Contractual & Miscellaneous Services	29,040
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 390,544	\$ 430,392	\$ 425,250	TOTAL	\$ 450,203

MISSION STATEMENTS

To support, coordinate and assist the sixteen operating departments within the Division of Public Works in their efforts to attain and maintain an acceptable level of service to the community.

To ensure streets, drainage systems, water and sewer systems, and solid waste facilities are designed and constructed to operate and function properly, safely and efficiently.

PROGRAM DESCRIPTION

The Public Works Division has the responsibility to provide essential services to the entire community that is utilized every day by every citizen. This includes producing and distributing a safe drinking water supply; collecting and safely treating the generated wastewater; and collecting and safely disposing of all the solid waste generated by the citizens of Cleburne.

The Public Works Division also provides the necessary services of street maintenance, environmental health inspections, building code inspections, GIS technical mapping, engineering support services for all City operations, storm water drainage, reuse water facilities and administrative assistance to City Council appointed boards and commissions.

GOALS

1. To meet all Federal and State mandated rules and regulations in the area of solid waste management.
2. To assemble adequate manpower and equipment necessary to establish an effective street maintenance program.
3. To develop a continuous capital improvements program in the areas of drainage, streets, and water and sewer utilities.
4. To develop and implement new water sources to supply water to residential and industrial users into the year 2030.
5. To meet State and Local mandates relating to building and health codes and

OBJECTIVES

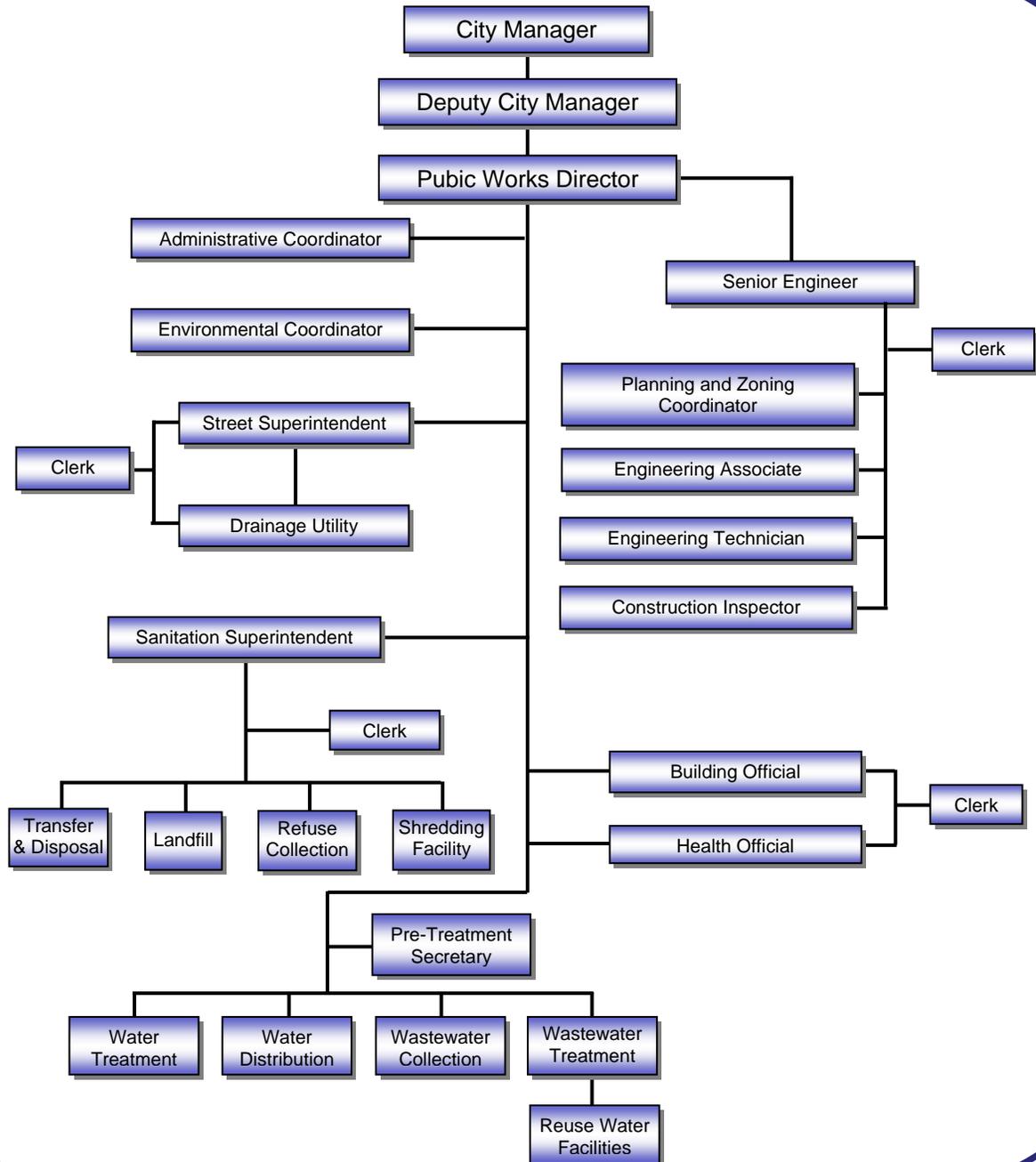
To effectively work with developers, industries, and the citizens of Cleburne to resolve problems and complaints in a timely manner and plan for the future growth of the City by long range planning for water, wastewater, solid waste, streets, and storm drainage, to defend against major cost increases.

INDICATORS

None

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Director of Public Works	N/A	1.0	1.0	1.0
Deputy Public Works Director	N/A	1.0	0.0	0.0
Deputy City Manager	N/A	0.0	1.0	1.0
Planning & Zoning Coordinator	19	1.0	1.0	1.0
Senior Secretary	15	1.0	0.0	0.0
Administrative Coordinator	17	0.0	1.0	1.0
TOTAL		4.0	4.0	4.0
Part Time	N/A	0.0	1.0	1.0



ENGINEERING SUMMARY



DEPARTMENT
Engineering

0172

DIVISION
Public Works

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 136,192	\$ 203,831	\$ 190,410	8100 Salaries & Wages	\$ 210,781
47,813	72,863	67,350	8200 Benefits	76,960
4,994	17,600	14,900	8300 Supplies and Materials	7,511
-	-	-	8400 M&R - Land, Structures & Streets	21,800
9,033	12,400	5,350	8500 M&R - Equipment & Vehicles	69,315
27,086	75,520	60,000	8600 Contractual & Miscellaneous Services	-
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
14,288	33,500	28,000	8900 Capital Outlay - Equipment	-
\$ 239,405	\$ 415,714	\$ 366,010	TOTAL	\$ 386,367

MISSION STATEMENTS

To ensure streets, drainage systems, water and sewer systems, and the landfill are designed and constructed to operate and function properly, safely and efficiently. Provide for the orderly, safe, and healthful development of the City. Promote the health, safety, morals, and general welfare of the community through the enforcement of the zoning and subdivision ordinances. Ensure that City mapping is maintained accurately, up-to-date, and to develop a GIS for the City.

PROGRAM DESCRIPTION

1. **Public Works Projects:** This includes the design and development of plans, and specifications, bidding, contract administration and inspection for streets, water, sewer, landfill, and storm drainage construction projects.
2. **Community Development Projects (New Subdivisions):** This includes review of the plats, engineering plans and inspection for all new community facilities being developed.
3. **Base Mapping:** This includes maintaining all streets, water and sewer lines, subdivisions, lots and blocks, etc. on the computer mapping system.
4. **GIS:** Develop and maintain an accurate GIS for the City.
5. **Thematic Mapping:** Making special use maps from the base maps.
6. **Engineering Records Maintenance:** Plats, construction plans, surveys, etc.
7. **Flood Plan Administration:** This includes enforcing the Flood Damage Prevention Ordinance and providing information to the public.
8. **Staff Support:** This includes engineering support for the street, water, and sewer departments as needed
9. **Planning and Zoning (P&Z):** This includes:
 - a. Answering questions from the public on zoning and subdivision ordinance.
 - b. Assisting the P&Z and ZBA Commissions.
 - c. Setting up the P&Z and ZBA meetings.

GOALS

1. To ensure all public works projects and standard specifications are designed to produce a product which will have low maintenance cost and low front end cost.
2. To ensure all public works projects and all community development projects are constructed in accordance with City ordinances and standard specifications.
3. To ensure all new development conforms to the Master Plan and all other ordinances.
4. Maintain geographical data and be able to make a variety of maps.
5. Ensure the Flood Damage Prevention Ordinance is enforced.
6. Provide assistance to the public on flood information.

OBJECTIVES

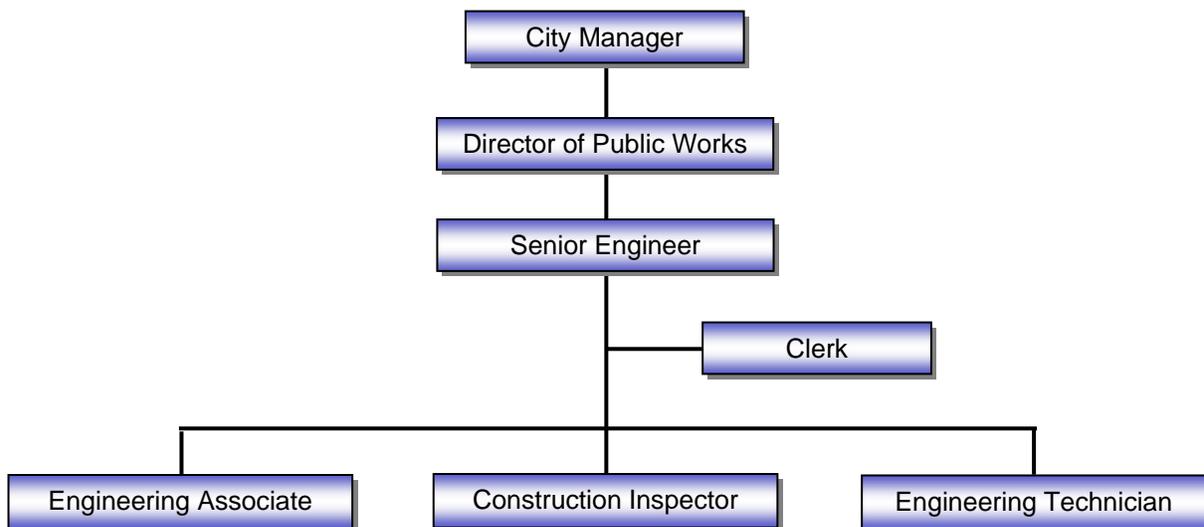
1. Update standard specifications so that it reflects the latest technology and construction practice.
2. Place as much valuable information as possible on the computer mapping system, expanding the GIS.
3. Develop new macros which produce thematic maps which will assist other departments.
4. Place all new plats on the mapping system within one month of being filed.
5. Provide assistance in developing a capital improvements program for streets, water, sewer, and drainage when required.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Queries from the Public			
a. Storm Drainage	40	40	40
b. Flood Plain Determinations	25	25	60
c. Determining Zoning for the Public	400	350	60
d. General Maps	150	200	100
2. Construction Projects	5	5	15
3. Street Projects	4	4	5
4. Storm Drainage Design	2	4	5
5. Water & Sewer Design	2	4	4
6. Surveying	90 hours	450 hours	300 hours
7. Master Plan	24 hours	30 hours	5 hours
8. Flood Plain Administration	80 hours	80 hours	30 hours
9. Mapping Zoning	80 hours	80 hours	100 hours
10. Thematic Mapping	250 hours	250 hours	60 hours
11. Map Updates	250 hours	250 hours	100 hours
12. Planning & Zoning			
a. Rezoning	34	35	100
b. Specific Use Permits	-	3	5
c. Preliminary Plats	3	10	10
d. Final Plats	5	15	10
e. Replats	10	15	10
f. Minor Plats	5	15	10
g. Request for Variances	7	10	5
13. Development of GIS	200 hours	200 hours	300 hours

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Senior Engineer	N/A	1.0	1.0	1.0
Engineering Associate	26	1.0	1.0	1.0
Construction Inspector	20	N/A	1.0	1.0
Engineering Technician	18	1.0	1.0	1.0
Clerk	11	1.0	1.0	1.0
TOTAL		4.0	5.0	5.0
Part Time	N/A	0.0	0.0	0.0



HEALTH SUMMARY



DEPARTMENT
Health

0175

DIVISION
Public Works

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 93,140	\$ 99,068	\$ 100,607	8100 Salaries & Wages	\$ 102,730
33,141	34,865	34,836	8200 Benefits	36,521
5,737	7,800	8,675	8300 Supplies and Materials	5,175
-	-	-	8400 M&R - Land, Structures & Streets	-
1,140	1,800	950	8500 M&R - Equipment & Vehicles	1,550
45,126	34,980	36,300	8600 Contractual & Miscellaneous Services	39,920
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 178,284	\$ 178,513	\$ 181,368	TOTAL	\$ 185,896

MISSION STATEMENTS

Provide for the enhancement of the quality of life within the City of Cleburne through the enforcement of ordinances regulating the health codes inside the city limits.

PROGRAM DESCRIPTION

This program is designed to make routine inspections and investigate complaints on all food-borne illness outbreaks. This department is responsible for insuring compliance of local and state laws governing public swimming and bathing facilities. It is also responsible for investigating general sanitation complaints concerning weed lots, substandard housing, rodent, vectors, and refuse and sewage on private property and seeking compliance of these violations. This department is responsible for location, identification and removal of junk vehicles on private property. This department performs routine inspections of all daycare and foster home facilities within the City limits, as an agent for Texas Department of Protective & Regulatory Services.

OBJECTIVES

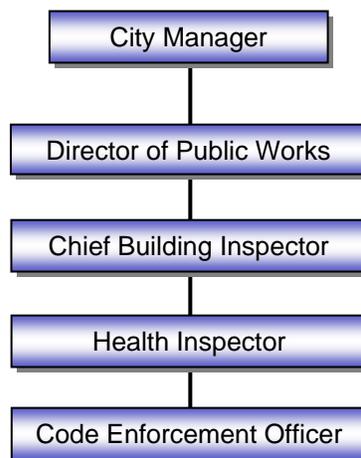
1. Seek compliance of the Health Codes through bi-annual inspections of food service and sales establishments.
2. Present, for consideration, revised ordinances governing all health codes, such as nuisance abatement of junk & debris, grass & weeds, junk vehicles, grease traps, and food inspections.
3. Respond to code violation complaints within twenty-four hours.
4. Maintain an accurate computerized tracking system of all complaints for more thorough investigations and time efficient follow-ups.
5. Adopt state Public Swimming Pool Code and implement inspection program.
6. Assist building Inspector with coordinating the Building Standards Commission.
7. Reduce number of abandoned properties by working with tax attorneys.

GOALS

1. Seek compliance with ordinances providing for health and welfare of the citizens of Cleburne by the following means:
 - a. Inspecting all food service establishments twice a year; restaurants, cafeterias, grocery stores, convenience store, concession stands, bed & breakfast establishments, mobile food vendors, and temporary food events.
 - b. Regulating high grass and weed.
 - c. Regulating garbage, trash, and refuse.
 - d. Combating rodent and pest infestations by regulating the accumulation of junk & debris.
 - e. Abating sewer problems on public and private properties.
 - f. Inspecting all public schools, day care and child care facilities.
 - g. Inspecting all public swimming pools including apartment complexes, hotel/motels, neighborhood associations, public physical fitness centers, and municipal swimming pools.
 - h. Inspecting registered foster homes.
 - i. Eliminating abandoned and/or junk vehicles.
 - j. Eliminate substandard properties and structures.

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Health Inspector	22	1.0	1.0	1.0
Code Enforcement Officer	19	1.0	1.0	1.0
TOTAL		2.0	2.0	2.0



INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
<u>Complaints:</u>			
Day Care	0	1	1
Grass & Weed	1203	1205	1200
Illegal Dumping	13	6	10
Junk Debris	281	374	380
Junk Vehicles	693	653	680
Public Schools	1	0	1
Substandard Structures	78	72	70
Zoning	45	40	40
Sanitary Sewer/Unsanitary Conditions	59	46	50
Food Safety Complaints	20	16	12
Misc.	21	7	5
<u>Inspections:</u>			
Day Care Inspections	0	2	2
Grass & Weed Inspection Trips	3619	3615	3600
Junk Debris Inspection Trips	843	1122	1140
Junk Vehicle Inspection Trips	2079	1959	2040
Public Schools	2	0	2
Substandard Housing Inspections	200	240	250
Substandard Housing Repair Notices Only	75	100	120
Zoning Inspections	135	120	120
Illegal Dumping Inspection Trips	39	18	30
Sanitary Sewer/Unsanitary Conditions Trips	177	138	150
Food Safety Complaints	60	48	36
<u>Misc. Annual Inspections:</u>			
Construction Plan Reviews	65	80	200
Day Care Inspections	12	12	12
Foster Homes	4	2	4
Specific Use Permit Inspections	54	54	54
Certificate of Occupancy	26	10	20
Public School Facilities	11	18	18
Public Swimming Pools	4	10	10
<u>Food Services:</u>			
Food Establishments Health Permits	295	300	300
Food Inspections	117	179	200
Temp. Health Permits	25	45	50
Temp. Food Inspections	25	56	50
<u>Meetings & Required Training Hours:</u>			
Substandard Building Standards Meeting	24	48	48
Plan Reviews	24	24	24
Municipal Court Hearings	12	48	48
Required Training Hours	160	180	200

INSPECTIONS SUMMARY



DEPARTMENT
Inspections

0176

DIVISION
Public Works

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 167,118	\$ 148,326	\$ 136,496	8100 Salaries & Wages	\$ 154,021
48,947	54,185	48,875	8200 Benefits	56,903
11,217	12,920	14,042	8300 Supplies and Materials	8,250
-	-	-	8400 M&R - Land, Structures & Streets	-
1,772	4,250	2,000	8500 M&R - Equipment & Vehicles	7,000
55,405	21,500	17,500	8600 Contractual & Miscellaneous Services	15,175
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 284,459	\$ 241,181	\$ 218,913	TOTAL	\$ 241,349

MISSION STATEMENTS

The Building Inspection Department strives for excellent public relations while ensuring compliance with all adopted building codes and ordinances. This department continues to ensure the health, safety, and welfare of the public by the enforcement of the codes for all construction and the removal of unsafe structures in order to provide a safe and suitable environment.

PROGRAM DESCRIPTION

1. Review each of the following as it is updated by the major codes: building, electrical, plumbing, mechanical, zoning and various other codes, and make recommendations to the respective boards that oversee them.
2. Encourage preliminary plan review with interested parties with respect to the codes, zoning, and subdivision rules.
3. Administer the permitting procedure, record keeping, legal issues, and the enforcement of the codes.
4. Coordinate all administrative requirements, commission hearings, and court proceedings of the Building & Standards Commission regarding unsafe or dangerous structures.

GOALS

1. To provide maximum service within minimum costs.
2. To efficiently deal and better inform the public of code enforcement processes.
3. To maintain current knowledge of the ever changing codes.
4. To maintain current accurate records of all permit inspections.
5. To eliminate unsafe structures within the City limits.

OBJECTIVES

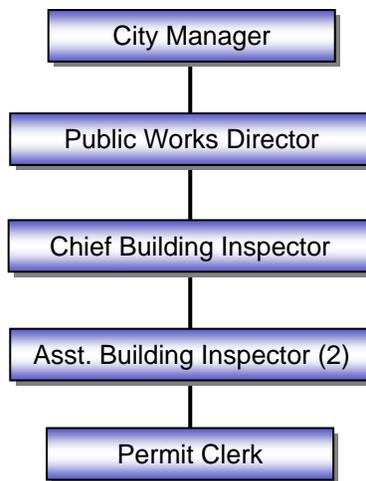
1. Upgrade computer program to maintain permits and achieve efficient data entry and retrieval.
2. Adopt current codes and keep all ordinances updated as necessary.
3. Acquire professional knowledge through educational seminars regarding legal issues & code changes.
4. Establish a thorough plan review program.
5. Ensure all building codes are enforced through appropriate inspections.
6. Respond to inspections in a timely manner.
7. Ensure enforcement of the zoning ordinance.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Permits Issued	2,141	2,440	2,499
a. Building	566	607	598
B. Electrical	295	381	437
c. Plumbing	510	574	536
d. Heating and Air Conditioning	306	364	295
e. Other (Signs, Driveways, etc.)	274	311	371
2. Certificates of Occupancy	190	203	262
3. Total Inspection Trips	4,488	3,894	3,944
4. Building Standards Agenda: Total	50	60	78
a. Repaired	20	30	31
b. Condemned	20	20	43
c. In Progress	10	10	4
5. Substandard Structures: Repair Notice	30	30	3
a. Repaired	20	20	3
b. In Progress	10	10	-
Total Trips: Substandard Building	300	350	486
6. Board Meetings Attended - Hours			
a. Planning & Zoning Commission	36	36	36
b. Substandard Housing Commission	24	24	36
c. Zoning Board of Adjustments	10	10	12
d. Electrical Board	6	6	-
7. Plan Reviews	65	80	200
8. Specific Use Permit Inspections	90	90	95

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Chief Building Inspector	27	1.0	1.0	1.0
Assistant Building Inspector	19	1.0	2.0	2.0
Clerk	11	1.0	1.0	1.0
TOTAL		3.0	4.0	4.0
Part Time	N/A	0.0	0.0	0.0



FLEET MAINTENANCE SUMMARY



DEPARTMENT
Fleet Maintenance

0178

DIVISION
Public Services - Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 258,004	\$ 279,729	\$ 276,509	8100 Salaries & Wages	\$ 284,291
118,525	125,448	121,678	8200 Benefits	135,860
70,713	52,850	46,100	8300 Supplies and Materials	36,700
9,894	10,500	2,000	8400 M&R - Land, Structures & Streets	7,500
16,987	27,850	27,300	8500 M&R - Equipment & Vehicles	30,980
17,605	8,250	8,250	8600 Contractual & Miscellaneous Services	9,100
-	-	-	8700 Miscellaneous and Sundry Charges	-
14,941	13,000	-	8800 Capital Outlay - Land & Structures	-
17,790	-	-	8900 Capital Outlay - Equipment	-
\$ 524,460	\$ 517,627	\$ 481,837	TOTAL	\$ 504,431

MISSION STATEMENTS

To repair all City rolling stock as quickly as possible, and provide the quality of service as could be received from the private sector, at the lowest possible cost.

PROGRAM DESCRIPTION

The purpose of this program is to provide proper maintenance of all operational equipment for the safety of all City vehicles and equipment, within a reasonable period of time.

GOALS

1. To have all City equipment back on the street and operating as soon as possible.
2. Provide quality maintenance to all City equipment at the lowest possible cost.
3. To provide the best quality preventative maintenance program in order to extend life expectancy of all City equipment.

OBJECTIVES

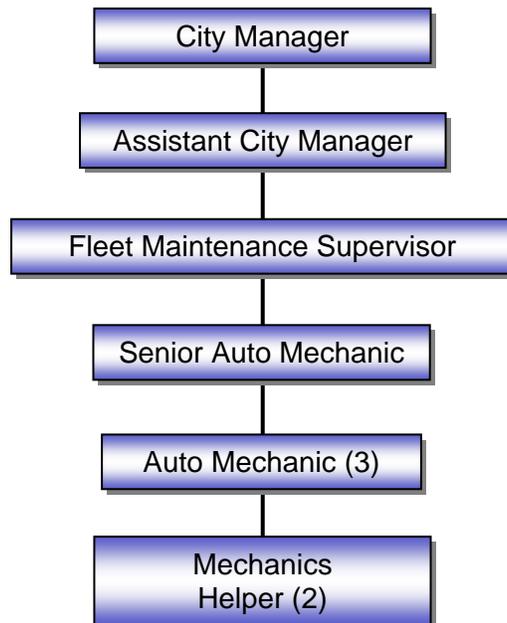
1. To make as safe and dependable as possible all City equipment.
2. To do as many in-house repairs as are cost effective and maintain accurate computer records of all services performed.
3. To extend the life of all City vehicles and equipment by 50% of current life expectancy.
4. Maintain a Preventative Maintenance Program to help reduce down time and service calls.
5. Meet all EPA regulations, such as recycling oils, anti-freeze, batteries, freon, and tires.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Number of vehicles serviced	3,250	3,285	3,300
2. Number of vehicles repaired (Mechanical)	2,600	3,000	3,100
3. Number of tires repaired	2,200	2,400	2,450
4. Number of tires changed	1,550	1,650	1,675
5. After hours and emergency calls	500	500	500

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Fleet Maintenance Supervisor	26	1.0	1.0	1.0
Senior Auto Mechanic	19	1.0	1.0	1.0
Auto Mechanic	16	3.0	3.0	3.0
Mechanic's Helper	9	2.0	2.0	2.0
TOTAL		7.0	7.0	7.0



STREET MAINTENANCE SUMMARY



DEPARTMENT
Street Maintenance

0179

DIVISION
Public Works

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 366,552	\$ 395,272	\$ 396,457	8100 Salaries & Wages	\$ 402,504
163,700	184,565	181,937	8200 Benefits	182,758
267,811	292,380	267,100	8300 Supplies and Materials	280,275
176,882	623,400	613,400	8400 M&R - Land, Structures & Streets	440,300
60,058	212,100	215,800	8500 M&R - Equipment & Vehicles	61,800
90,333	7,620	7,950	8600 Contractual & Miscellaneous Services	32,950
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	6,000	6,000	8900 Capital Outlay - Equipment	-
\$ 1,125,336	\$ 1,721,337	\$ 1,688,644	TOTAL	\$ 1,400,587

MISSION STATEMENTS

To ensure safe and efficient passage on all streets and roads inside Cleburne City limits.

PROGRAM DESCRIPTION

The purpose of this program is the maintenance of all streets, storm sewers, and City traffic installations. The following meanings for maintenance shall apply:

1. The preservation of a street and all of its elements as nearly as practicable in its original, as constructed, or subsequently improved condition.
2. The process of keeping streets at their maximum utility, at a minimum cost, and with the least inconvenience to traffic.

GOALS

To maintain all streets, City-owned traffic signals and signs, and drainage in Cleburne.

OBJECTIVES

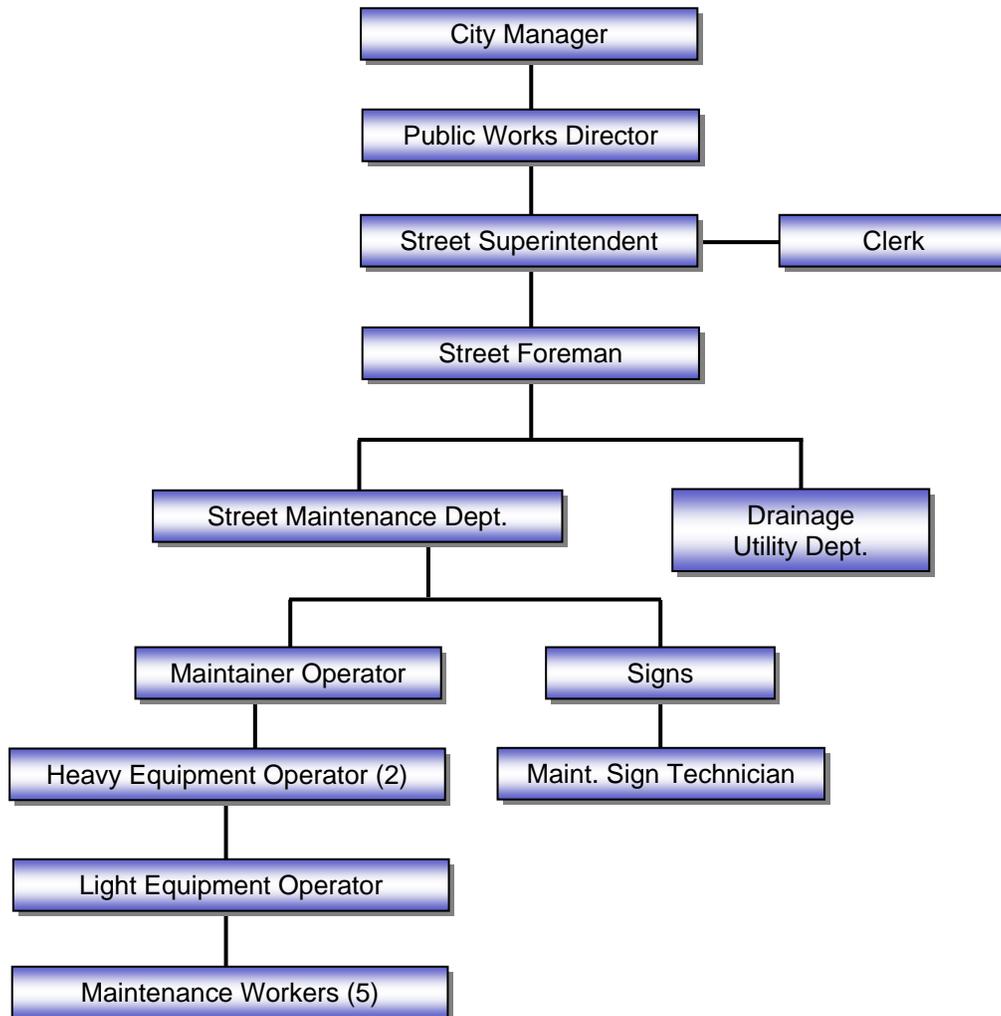
1. To patch pot holes and utility ditch cuts within 3 days of receiving notice of said problem, either by call in or visual inspections.
2. To blade unpaved streets once per year, plus within one week of a rain storm.
3. To set up a preventative maintenance program for all streets within our City limits.
4. To upgrade City-owned traffic signals, street signs and regulatory signs within the City.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Miles of hot mix overlaid	6.97	7.50	8.00
2. Miles of chip seal	0.00	0.00	0.00
3. Tons of patch material used	300.00	300.00	150.00
4. Miles of streets swept	5,000.00	10,000.00	8,000.00
5. Drainage cleaned sites			
a. Storm inlets (456)	456.00	456.00	456.00
b. Miles of creeks cleand	1.60	2.00	2.00
c. Miles of creeks sprayed	13.50	14.68	15.00
6. Signs replaced			
a. Street signs	400.00	350.00	300.00
b. Stop signs	250.00	250.00	300.00
c. Other signs	400.00	400.00	250.00
7. Miles of streets striped	8.90	8.90	8.90

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Street Superintendent	26	1.0	1.0	1.0
Street Foreman	17	1.0	1.0	1.0
Maintainer Operator	14	1.0	1.0	1.0
Heavy Equipment Operator	13	2.0	2.0	2.0
Sign Technician	12	1.0	1.0	1.0
Patch Crew Leader	11	1.0	0.0	0.0
Light Equipment Operator	11	0.0	1.0	1.0
Clerk	11	1.0	1.0	1.0
Maintenance Worker	9	5.0	5.0	5.0
TOTAL		13.0	13.0	13.0



REFUSE COLLECTION SUMMARY



DEPARTMENT
Refuse Collection

0191

DIVISION
Sanitation

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 335,236	\$ 370,179	\$ 363,474	8100 Salaries & Wages	\$ 365,947
148,872	181,323	174,070	8200 Benefits	181,018
123,949	141,200	185,410	8300 Supplies and Materials	158,610
-	-	-	8400 M&R - Land, Structures & Streets	-
36,110	37,900	26,746	8500 M&R - Equipment & Vehicles	32,500
2,874,315	410,100	637,760	8600 Contractual & Miscellaneous Services	531,500
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 3,518,482	\$ 1,140,702	\$ 1,387,460	TOTAL	\$ 1,269,575

MISSION STATEMENTS

The mission of the Sanitation Collection Department is to provide the citizens of Cleburne efficient and dependable services in a cost effective manner.

PROGRAM DESCRIPTION

To collect and dispose of municipal solid waste in a safe and timely manner for the health and sanitation needs of the citizens that it serves.

To provide garbage bags to the distribution points as a convenience to the citizens.

To promote a cleaner community through projects such as special collections, illegal dumpsite cleanup, servicing of the garbage barrels placed in the downtown districts, and providing a special backyard pickup for the elderly and disabled. These are just some of the responsibilities of the collection department, in a word "Service".

GOALS

1. To keep the City clean by picking up municipal solid waste.
2. To maintain a safe working environment.

OBJECTIVES

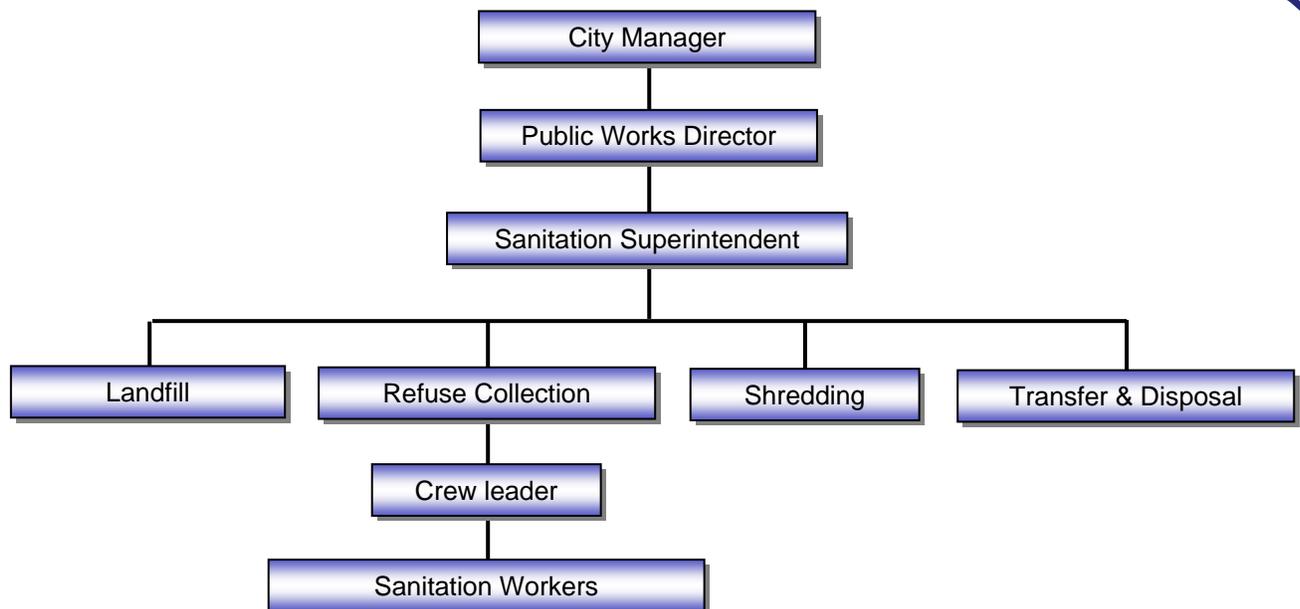
None

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Tons of residential waste pickup	10,416	10,700	11,000
2. Average houses per residential	935	950	975
3. Average tons per residential	11	12	13
4. Tons of commercial waste	8,522	9,000	9,500
5. Tons of industrial	11,029	12,000	12,500
6. Tons of James Hardie hauled	4,830	-	-

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Sanitation Superintendent	26	0.0	1.0	1.0
Sanitation Foreman	6	1.0	0.0	0.0
Crewleader	13	0.0	1.0	1.0
Sanitation Worker	10	11.0	10.0	10.0
TOTAL		12.0	12.0	12.0
Part Time	N/A	0.0	0.0	0.0



TRANSFER AND DISPOSAL SUMMARY



DEPARTMENT
Transfer and Disposal

0193

DIVISION
Sanitation

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 223,379	\$ 98,054	\$ 99,377	8100 Salaries & Wages	\$ 101,772
88,598	47,404	57,250	8200 Benefits	50,773
19,837	15,480	25,500	8300 Supplies and Materials	23,500
8,849	8,000	9,500	8400 M&R - Land, Structures & Streets	8,000
17,039	4,000	3,650	8500 M&R - Equipment & Vehicles	6,000
156,655	899,300	896,800	8600 Contractual & Miscellaneous Services	953,300
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 514,357	\$ 1,072,238	\$ 1,092,077	TOTAL	\$ 1,143,345

MISSION STATEMENTS

Operate a sanitation facility that serves the needs of the citizens of Cleburne in the most efficient and cost effective way possible while complying with applicable state and federal environmental regulations.

PROGRAM DESCRIPTION

Provide a facility which can accept and transfer municipal solid waste generated within the City of Cleburne. Coordinate with other sanitation agencies to assure disposal, in accordance with TCEQ regulations.

GOALS

To operate an efficient office. Maintain scales and an accurate records of waste transferred.

OBJECTIVES

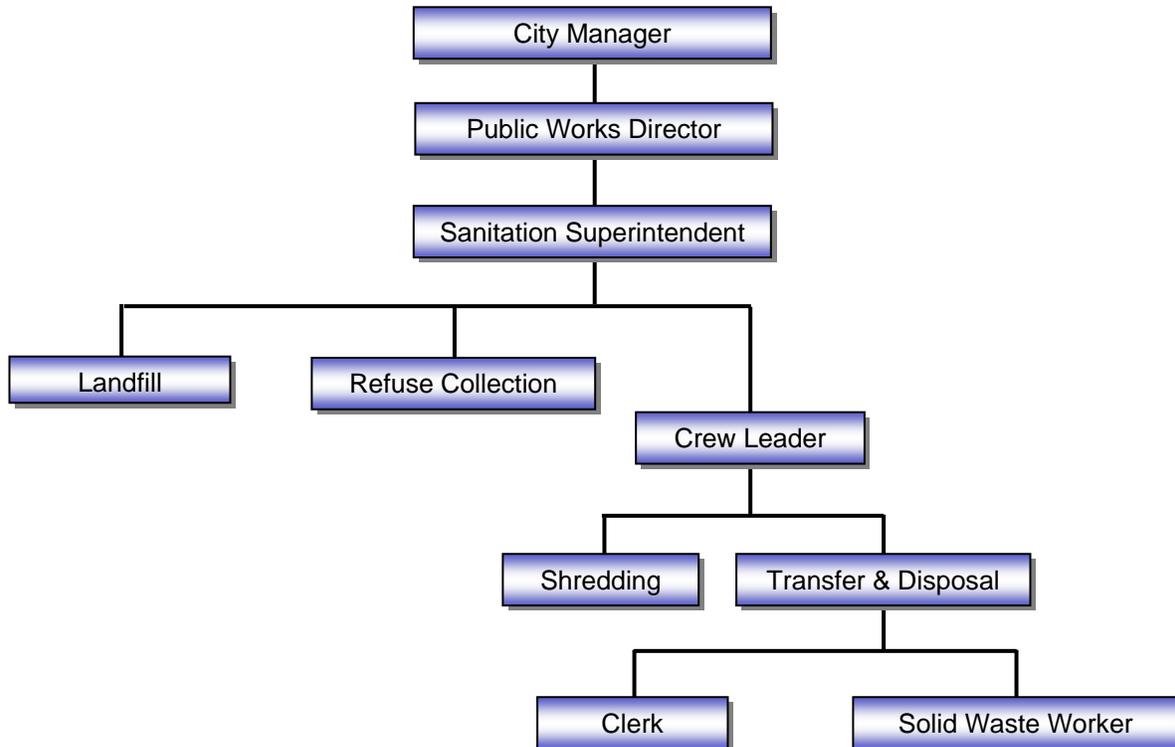
Transfer and dispose of City of Cleburne solid waste.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Tons of Waste Transferred	7,291	37,300	39,000
2. Transfer Revenues	208,772	210,000	212,000
3. Number of Individual Pickup/Trailer	16,123	16,500	16,750

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Plant Manager	25	1.0	0.0	0.0
Clerk	12	1.0	1.0	1.0
Solid Waste Worker	11	3.0	2.0	2.0
TOTAL		5.0	3.0	3.0
Part Time	N/A	0.0	0.0	0.0



LANDFILL SUMMARY



DEPARTMENT
Landfill

0194

DIVISION
Sanitation

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 65,085	\$ 70,339	\$ 69,339	8100 Salaries & Wages	\$ 71,316
26,795	27,944	27,630	8200 Benefits	29,900
5,852	14,550	8,400	8300 Supplies and Materials	11,525
2,508	3,000	1,200	8400 M&R - Land, Structures & Streets	1,900
4,546	10,500	14,000	8500 M&R - Equipment & Vehicles	10,500
47,903	66,360	65,160	8600 Contractual & Miscellaneous Services	65,800
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 152,688	\$ 192,693	\$ 185,729	TOTAL	\$ 190,941

MISSION STATEMENTS

The mission of the Sanitation Landfill Department is to ensure the public health and the well being of the citizens of Cleburne through proper management and adherence to the State and Federal regulations covering landfill operations. To dispose of ash and unburnable waste in accordance with TNRCC Subtitle D regulations.

PROGRAM DESCRIPTION

The Sanitation Landfill Department provides disposal of approximately 306,264 cubic yards of garbage each year. This department is also responsible for the operation of the 45 acre sanitary landfill with use of approximately 20 acres per year.

GOALS

Comply with TNRCC Sub-Title D regulations.

OBJECTIVES

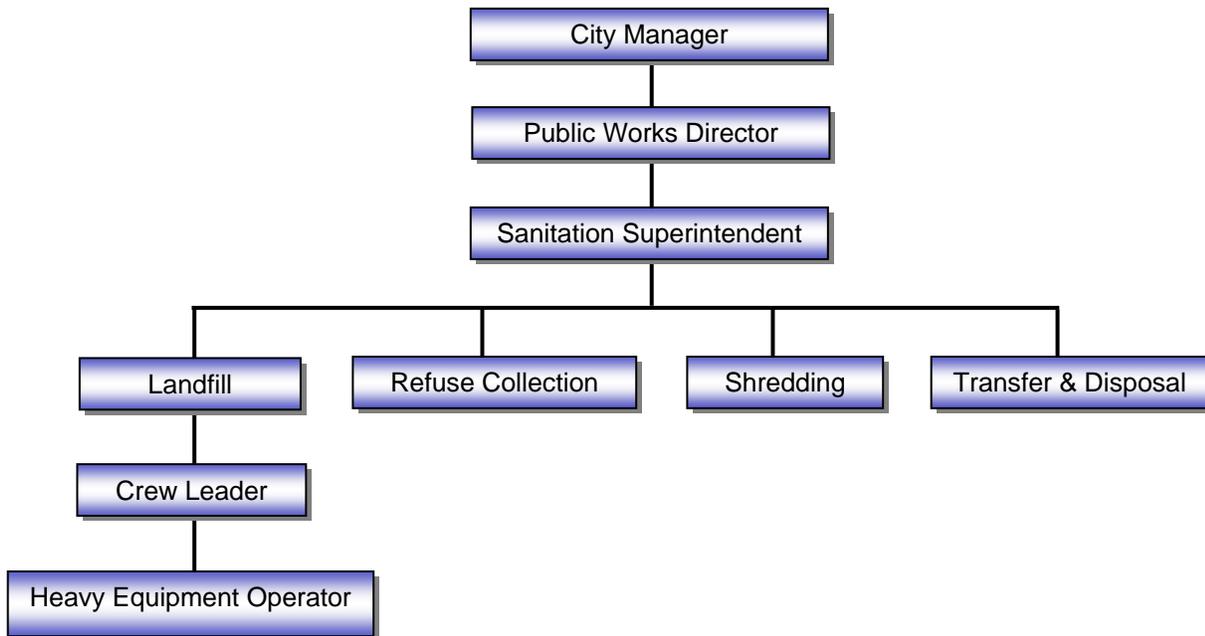
To ensure long term disposal for the City.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Cubic Yards to Landfill	4,800	1,000	2,000

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Crew Leader	13	0.0	1.0	1.0
Heavy Equipment Operator	13	2.0	1.0	1.0
TOTAL		2.0	2.0	2.0
Part Time	N/A	0.0	0.0	0.0



SHREDDING FACILITY SUMMARY



DEPARTMENT
Shredding

0195

DIVISION
Sanitation

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 65,777	\$ 64,536	\$ 68,036	8100 Salaries & Wages	\$ 74,742
28,731	28,960	28,960	8200 Benefits	32,624
10,843	12,900	16,100	8300 Supplies and Materials	17,600
10,749	2,100	1,100	8400 M&R - Land, Structures & Streets	1,600
25,196	30,400	30,400	8500 M&R - Equipment & Vehicles	40,400
3,709	800	800	8600 Contractual & Miscellaneous Services	1,075
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	7,000	2,499	8900 Capital Outlay - Equipment	-
\$ 145,005	\$ 146,696	\$ 147,895	TOTAL	\$ 168,041

MISSION STATEMENTS

To provide a site for disposal of wood, grass clippings, and yard waste. To provide a marketable product for beneficial use.

PROGRAM DESCRIPTION

To operate a mulching facility to handle yard waste and wood waste for the community.

GOALS

Comply with State regulations and provide a useable product for the community and surrounding area.

OBJECTIVES

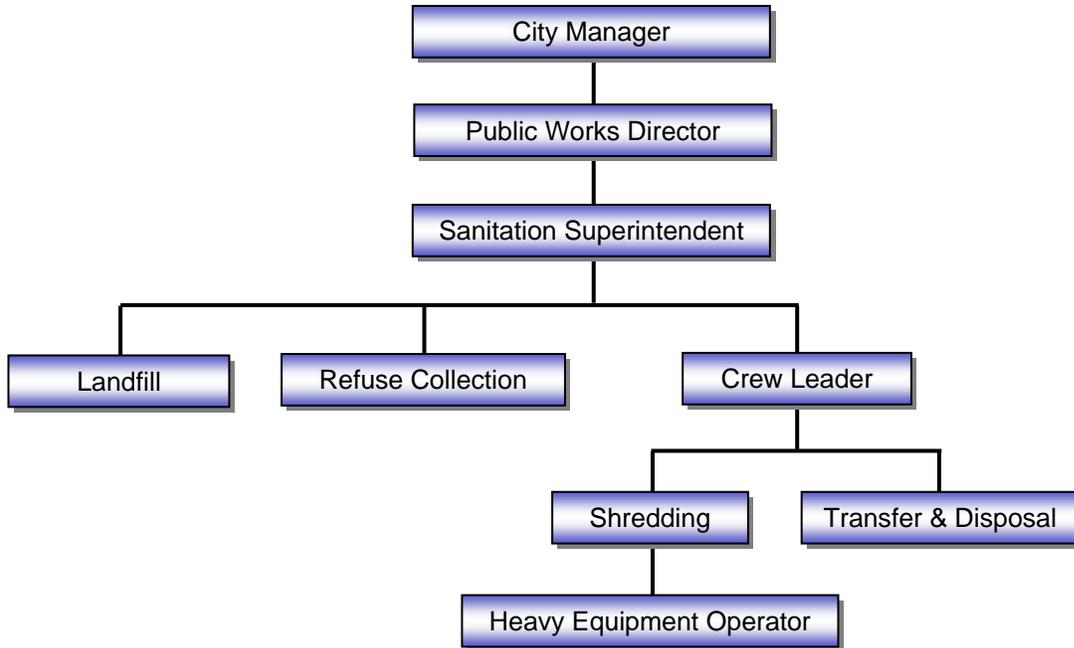
Save taxpayers money by reducing the amount of waste going to Landfill.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Tons of brush shredded	1,800	1,800	1,900

PERSONNEL SCHEDULE

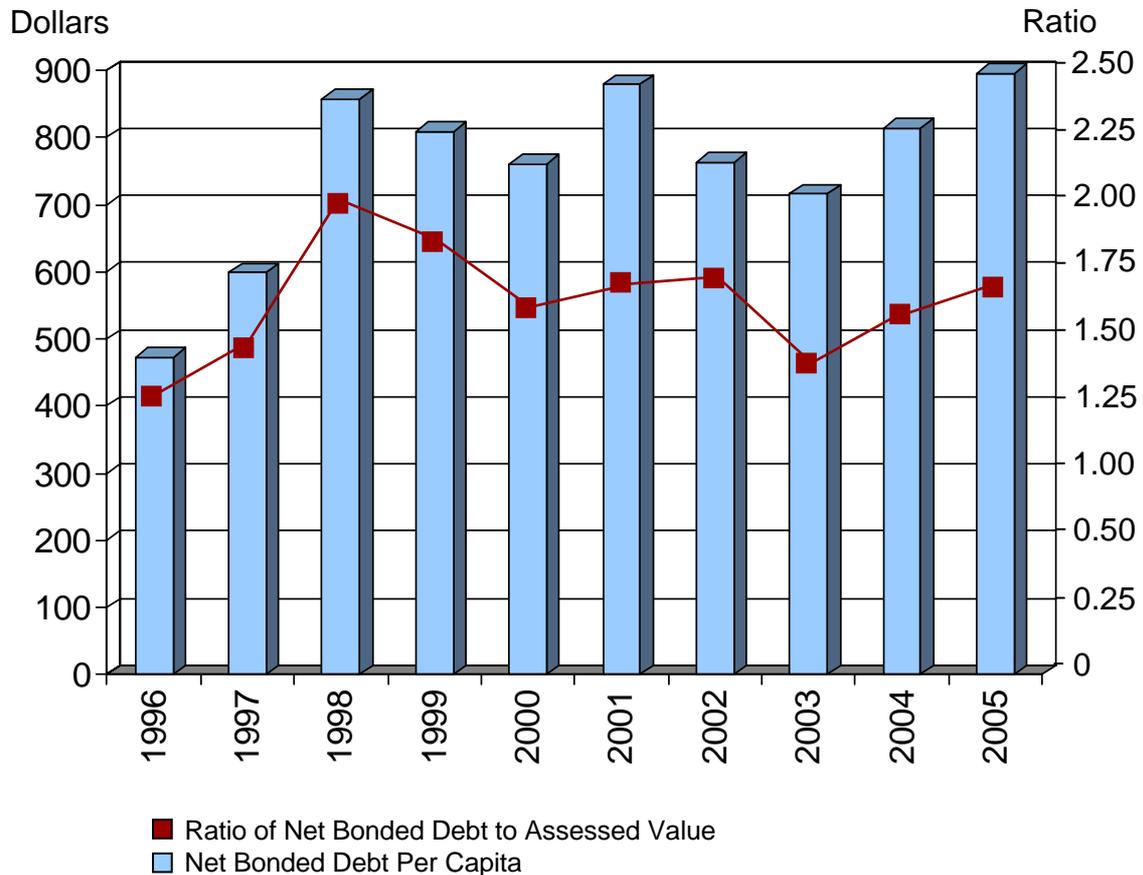
Full Time	Pay Grade	2003-04	2004-05	2005-06
Crew Leader	13	0.0	1.0	1.0
Heavy Equipment Operator	13	2.0	1.0	1.0
TOTAL		2.0	2.0	2.0



General Debt Service Fund



General Debt Service Ratios & History



Fiscal Year	Estimated Population (1)	Total Assessed Value (2)	Net General Bond Debt (3)	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capital
1996	23,251	\$ 882,529,969	\$ 10,994,959	1.25	\$ 473
1997	23,302	993,324,369	13,954,959	1.40	599
1998	26,005	1,148,604,086	22,274,057	1.94	857
1999	26,005	1,190,770,284	21,044,057	1.77	809
2000	26,005	1,266,519,740	19,754,057	1.56	760
2001	26,604	1,401,511,578	23,388,595	1.67	879
2002	28,862	1,434,935,855	24,040,030	1.68	833
2003	28,862	1,508,027,170	20,655,866	1.37	716
2004	29,500	1,559,300,048	24,048,062	1.54	815
2005	29,500	1,625,661,129	26,417,527	1.63	896

Sources:

- 1) U.S. Bureau of Census Estimates Except for the 2000 Census.
- 2) Central Appraisal District
- 3) Includes General Obligation and Certificates of Obligation Bonds which are supported by tax revenue (gross and net debt). Does not include \$ 12,070,000 in self-supported bond debt.

Municipal Bonds Comparison 2005 Debt Survey

<i>General Obligation & Cert. of Obligation Bond Indebtedness</i>	<i>City(Population)</i>	<i>Revenue Bond Indebtedness</i>
\$142,823,157	Grapevine(46,188)	\$26,299,660
115,251,000	Keller(33,112)	9,274,000
96,380,000	McKinney(85,868)	38,180,000
91,333,921	Allen(65,663)	16,775,000
76,591,154	Southlake(24,555)	54,164,516
74,723,059	Waxahachie(23,600)	19,629,626
70,130,000	Mansfield(50,657)	46,565,000
67,700,000	Flower Mound(57,700)	33,415,000
64,890,000	Rowlett(49,908) *	22,520,000
63,297,902	Desoto(42,894)	0
55,704,375	Coppell(39,460) *	15,055,000
49,745,000	Cedar Hill (40,000)	7,620,000
36,840,866	Cleburne(29,500)	56,370,000
35,045,000	Greenville(25,051)	23,795,000
27,620,000	Lancaster(29,850)	855,000
14,342,600	Paris(28,595)	31,512,400
13,765,000	Benbrook(20,450)	0
12,545,598	Corsicana(25,187)	31,944,402
8,100,000	Weatherford(20,550) *	39,355,000
5,600,000	Denison(22,773)	15,985,000
2,712,000	Stephenville(15,921)	20,210,000

Source: Texas Town and City Magazine, Annual Taxation and Debt Survey, 2005,
www.TML.com.

* Last years data was used as the above source did not have the updated information.

GENERAL DEBT SERVICE

Fund 02

Summary of Receipts & Disbursements

2005-2006

	Actual 2003-2004	Estimated 2004-2005	Approved 2005-2006
Beginning Balance	\$ 358,706	\$ 336,669	\$ 136,134
Receipts:			
Total Ad Valorem Taxes	1,985,824	0	0
Interest on Investments	6,214	13,397	6,000
TOTAL RECEIPTS	1,992,038	13,397	6,000
Transfer from General Fund	402,457	2,872,155	3,167,121
Transfer from Fund 61 - Airport	11,888	25,779	12,000
Transfer from Fund 65 - TENASKA - Ponderosa Power	419,482	133,038	0
Transfer from Fund 9 - 4B Sales Tax	755,662	705,381	802,713
TOTAL FUNDS AVAILABLE	3,940,233	4,086,419	4,123,968
Expenditures:			
TIF #1 Payments	401,906	384,684	380,200
Principal Requirements	1,692,804	1,895,536	1,862,456
Interest Requirements	1,505,094	1,666,743	1,727,177
Agent Fees	3,760	3,322	5,000
TOTAL BUDGETED EXPENDITURES	3,603,564	3,950,285	3,974,833
ENDING BALANCE	\$ 336,669	\$ 136,134	\$ 149,135

GENERAL DEBT SERVICE FUND

Statement of Bonded Indebtedness

2005-06

Title, Issue Year and Purpose	Term (Years)	Original Issue Amount	Retired in Previous Years	Debt Balance 10/1/2005
Tax & Wastewater & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Capital Appreciation Bonds, Series 1995 Street, Park & Library Improvements, New Fire Station, Improvements to Solid Waste Disposal Facilities, Purchase of Equipment	12	\$ 1,299,959	\$ 917,700	\$ 382,259
Tax and Wastewater & Sewer System Surplus Revenue Taxable Certificates of Obligation Series 1996 Improvements & Extensions to Water and Sewer Lines - (Ponderosa Power-Tenaska) Taxable	24	4,500,000	4,345,000	155,000
Tax & Wastewater & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 1998 Street Improvements, Park Improvements, Fire Stations, Library Improvements, Cemetery Improvements and Improvements to the Solid Waste Disposal Facilities, Renovation and Repairs to Various City Buildings, & Purchase of Machinery/Equipment for Various City Departments	20	9,499,098	1,108,368	8,390,730
Tax and Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation, Series 2001 Sr. Citizens Roof, Annex Bldg., & Esquire Theater Improvements - Boone St. Bridge, Airport Improvements - Grant Match, Nolan River Improvements - Kilpatrick & Hwy. 67, Parks Master Plan, East Buffalo Creek Storm Drainage, and Other Storm Drainage, Fire Stations, Incinerator Improvements, Street Maintenance and Pre-emption Devices	20	4,994,538	0	4,994,538
General Obligation Refunding Bonds Series 2003 Refunding \$480,000 of 94 Certificate of Obligation Refunding \$4,060,000 of 97 Certificate of Obligation	9	4,880,000	405,000	4,475,000

GENERAL DEBT SERVICE FUND

Statement of Bonded Indebtedness

2005-06

Title, Issue Year and Purpose	Term (Years)	Original Issue Amount	Retired in Previous Years	Debt Balance 10/1/2005
Waterworks and Sewer System Revenue Certificates of Obligation Series 2004 Constructing and Improving a City Golf Course Constructing, Improving, Repairing City streets, and Gutter Systems Purchasing and Upgrading Geographical Information Systems - Including Software and Hardware Professional Services Rendered in Connection with Financing of the Foregoing Projects and Items	20	4,500,000	205,000	4,295,000
General Obligation Taxable Refunding Bonds Series 2004 (Ponderosa Power-Tenaska) Refunding \$3,825,000 of Series 1996 Certificate Of Obligation Improvements & Extensions to Water and Sewer Lines	15	3,825,000	100,000	3,725,000
		\$ 33,498,595	\$ 7,081,069	\$ 26,417,527

Title, Issue Year and Purpose	Term (Years)	Original Issue Amount	Retired in Previous Years	Debt Balance 10/1/2005
4B Sales Tax Revenue Taxable Certificates of Obligation Series 2002 (SELF-SUPPORTED DEBT) Construction and Equipping of a Sports Complex, Convention Center, and a Swimming Pool and Aquatic Center, and Other Facilities that Enhance any of the Foregoing, Including the Purchase of Land	25	\$ 12,400,000	\$ 330,000	\$ 12,070,000
		\$ 45,898,595	\$ 7,411,069	\$ 38,487,527

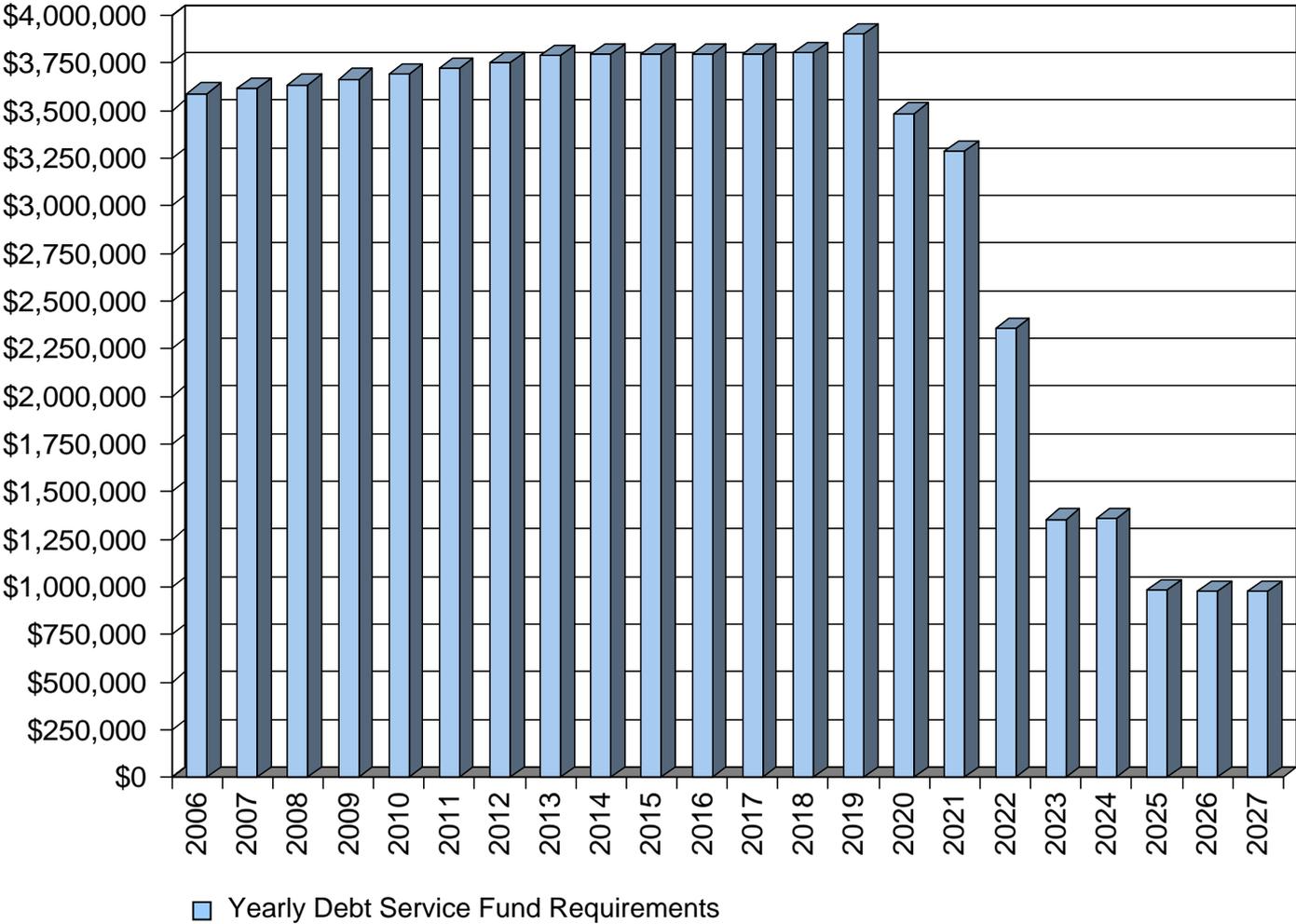
GENERAL DEBT SERVICE FUND

Debt Service Requirements

2005-06

Issue Year	Title and Purpose	Outstanding 10/01/2005	Current Requirements		
			Principal	Interest	Total
1995	Tax & Wastewater & Sewer System (Limited Pledge) Revenue Certificates of Obligation, Capital Appreciation Bonds	\$ 382,259	\$ 198,432	\$ 131,568	\$ 330,000
1996	Tax & Wastewater & Sewer System Surplus Revenue Taxable Certificates of Obligation Ponderosa Power (Tenaska)	155,000	155,000	5,619	160,619
1998	Tax & Wastewater & Sewer System (Limited Pledge) Revenue Certificates of Obligation	8,390,730	659,024	285,976	945,000
2001	Tax & Waterworks and Sewer System (Limited Pledge) Revenue Certificates of Obligation	4,994,538	0	211,250	211,250
2003	General Obligation Refunding Bonds ('94 and '97) Certificates of Obligation	4,475,000	405,000	134,157	539,157
2004	Tax & Wastewater & Sewer System (Limited Pledge) Revenue Certificates of Obligation	4,295,000	230,000	140,030	370,030
2004	General Obligation Taxable Refunding 1996 Bonds Ponderosa Power (Tenaska)	3,725,000	45,000	185,866	230,866
Budget Requirement 2005-06		26,417,527	1,692,456	1,094,464	2,786,921
2002	Certificates of Obligation Revenue Taxable Certificates of Obligation (Self-Suported Debt - 4B)	12,070,000	170,000	632,713	802,713
Total Self-Supporting Debt		12,070,000	170,000	632,713	802,713
GRAND TOTAL			\$ 1,862,456	\$ 1,727,177	\$ 3,589,633
TOTAL BONDS OUTSTANDING		\$ 38,487,527			

General Debt Service Fund Schedule of Debt Requirements



The Principal and Interest requirement on all General Obligation Debt includes a 2002 C.O. Bond in the original amount of \$12.4 million that is a Self-Supported 4B Sales Tax issue. The outstanding balance at October 1, 2005 of all General Obligation Debt is \$38,487,527.

GENERAL DEBT SERVICE FUND

Schedule of Requirements

October 1, 2005 to Maturity

Fiscal Year Ending 09-30	Principal	Self- Supported Principal	Interest	Self-Suppoted Interest	Total
2006	\$ 1,692,456	\$ 170,000	\$ 1,094,464	\$ 632,713	\$ 3,589,633
2007	1,655,477	205,000	1,129,620	624,041	3,614,138
2008	1,786,618	245,000	988,125	613,634	3,633,377
2009	1,795,769	285,000	982,135	601,378	3,664,282
2010	1,802,720	325,000	976,677	587,272	3,691,668
2011	1,805,605	375,000	968,698	571,084	3,720,388
2012	1,730,214	425,000	1,045,197	552,319	3,752,730
2013	1,223,387	445,000	1,588,288	531,656	3,788,331
2014	1,203,645	470,000	1,611,347	509,631	3,794,624
2015	1,181,174	500,000	1,630,009	485,675	3,796,858
2016	1,171,893	525,000	1,638,352	460,050	3,795,295
2017	1,158,757	555,000	1,648,297	433,050	3,795,105
2018	1,165,273	585,000	1,650,963	404,184	3,805,420
2019	2,590,000	615,000	323,663	373,050	3,901,713
2020	2,310,000	650,000	186,125	338,625	3,484,750
2021	878,098	690,000	1,416,402	300,938	3,285,438
2022	591,440	725,000	780,560	261,141	2,358,141
2023	320,000	765,000	51,500	219,234	1,355,734
2024	355,000	810,000	17,750	174,938	1,357,688
2025		855,000		128,109	983,109
2026		900,000		78,750	978,750
2027		950,000		26,719	976,719
	\$ 26,417,527	\$ 12,070,000	\$ 19,728,171	\$ 8,908,191	\$ 67,123,888

CITY OF CLEBURNE

\$1,299,959.01

Certificated of Obligation

Series 1995

PRINCIPAL			INTEREST		TOTAL
Date	Amount	Rate	Date	Amount	
02/15/06	198,432.30	5.10%	02/15/06	131,567.70	330,000.00
02/15/07	183,826.50	5.20%	02/15/07	141,173.50	325,000.00
	\$382,258.80			\$272,741.20	\$655,000.00

Interest Rate: 4.70% - 5.20%

Amount Issued: \$1,299,959.10

Amount Outstanding: \$382,258.80

Term (Years): 12 years

Paying Agent: The Bank of New York Trust Company
of Florida, N. A. (formerly U. S. Trust Co.
of Texas)

Pay Date: Principal 2/15
Interest 2/15

CITY OF CLEBURNE

\$4,500,000.00

Certificated of Obligation

Series 1996

Ponderosa Power (TENASKA)

PRINCIPAL			INTEREST		TOTAL
Date	Amount	Rate	Date	Amount	
02/15/06	155,000.00	7.25%	02/15/06	5,618.75	160,618.75
	\$ 155,000.00			\$ 5,618.75	\$ 160,618.75

Interest Rate: 7.25% - 7.50%

Amount Issued: \$4,500,000.00

Amount Outstanding: \$155,000.00

Term (Years): 24 years

Paying Agent: The Bank of New York Trust Company of Florida, N.A.
(formerly U. S. Trust Company of Texas)

Pay Date: Principal 2/15
Interest 2/15

CITY OF CLEBURNE

\$9,499,098.05

Tax and Waterworks and Sewer System (Limited Pledge) Revenue

Certificates of Obligation

Series 1998

PRINCIPAL			INTEREST		TOTAL
Date	Amount	Rate	Date	Amount	
2-15-06	659,024.10	5.354%	2-15-06	285,975.90	945,000.00
2-15-07	666,650.50	5.354%	2-15-07	343,349.50	1,010,000.00
2-15-08	626,617.50	5.354%	2-15-08	378,382.50	1,005,000.00
2-15-09	590,769.15	5.354%	2-15-09	414,230.85	1,005,000.00
2-15-10	552,719.85	5.354%	2-15-10	452,280.15	1,005,000.00
2-15-11	515,605.20	5.354%	2-15-11	489,394.80	1,005,000.00
2-15-12	485,214.10	5.354%	2-15-12	524,785.90	1,010,000.00
2-15-13	828,386.55	5.354%	2-15-13	1,016,613.45	1,845,000.00
2-15-14	778,645.35	5.354%	2-15-14	1,066,354.65	1,845,000.00
2-15-15	731,173.50	5.354%	2-15-15	1,113,826.50	1,845,000.00
2-15-16	691,893.45	5.354%	2-15-16	1,153,106.55	1,845,000.00
2-15-17	648,757.35	5.354%	2-15-17	1,196,242.65	1,845,000.00
2-15-18	615,273.00	5.354%	2-15-18	1,234,727.00	1,850,000.00
	\$ 8,390,729.60			\$ 9,669,270.40	\$ 18,060,000.00

Interest Rate: 5.354%

Amount Issued: \$9,499,098.05

Amount Outstanding: \$8,390,729.60

Term (Years): 20 years

Paying Agent: The Bank of New York Trust Company of Florida, N.A.
(formerly U. S. Trust Co. of Texas)

Pay Date: Principal 2/15
Interest 2/15

CITY OF CLEBURNE

\$9,499,098.05

Tax and Waterworks and Sewer System (Limited Pledge) Revenue

Certificates of Obligation

Series 2001

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	0	5.375%	2-15-06	105,625.00	8-15-06	105,625.00	211,250.00
2-15-07	0	5.375%	2-15-07	105,625.00	8-15-07	105,625.00	211,250.00
2-15-08	0	5.375%	2-15-08	105,625.00	8-15-08	105,625.00	211,250.00
2-15-09	0	5.375%	2-15-09	105,625.00	8-15-09	105,625.00	211,250.00
2-15-10	0	5.375%	2-15-10	105,625.00	8-15-10	105,625.00	211,250.00
2-15-11	0	5.375%	2-15-11	105,625.00	8-15-11	105,625.00	211,250.00
2-15-12	0	5.375%	2-15-12	105,625.00	8-15-12	105,625.00	211,250.00
2-15-13	0	5.375%	2-15-13	105,625.00	8-15-13	105,625.00	211,250.00
2-15-14	0	5.375%	2-15-14	105,625.00	8-15-14	105,625.00	211,250.00
2-15-15	0	5.375%	2-15-15	105,625.00	8-15-15	105,625.00	211,250.00
2-15-16	0	5.375%	2-15-16	105,625.00	8-15-16	105,625.00	211,250.00
2-15-17	0	5.375%	2-15-17	105,625.00	8-15-17	105,625.00	211,250.00
2-15-18	0	5.375%	2-15-18	105,625.00	8-15-18	105,625.00	211,250.00
2-15-19	2,000,000.00	5.375%	2-15-19	105,625.00	8-15-19	51,875.00	2,157,500.00
2-15-20	2,075,000.00	5.000%	2-15-20	51,875.00	8-15-20	0	2,126,875.00
2-15-21	618,098.25	5.790%	2-15-21	1,306,901.75	8-15-21	0	1,925,000.00
2-15-22	301,440.00	5.820%	2-15-22	698,560.00	8-15-22	0	1,000,000.00
	\$ 4,994,538.25			\$ 3,536,086.75		\$ 1,425,000.00	\$ 9,955,625.00

Interest Rate: 5.000% - 5.820%

Amount Issued: \$4,994,538.25

Amount Outstanding: \$4,994,538.25

Term (Years): 20 years

Paying Agent: The Bank of New York Trust Company of Florida, N.A.
(formerly U. S. Trust Co. of Texas)

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$4,880,000

General Obligation Refunding Bonds

Series 2003

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	405,000.00	3.14%	2-15-06	70,257.50	8-15-06	63,899.00	539,156.50
2-15-07	355,000.00	3.14%	2-15-07	63,899.00	8-15-07	58,325.50	477,224.50
2-15-08	700,000.00	3.14%	2-15-08	58,325.50	8-15-08	47,335.50	805,661.00
2-15-09	720,000.00	3.14%	2-15-09	47,335.50	8-15-09	36,031.50	803,367.00
2-15-10	745,000.00	3.14%	2-15-10	36,031.50	8-15-10	24,335.00	805,366.50
2-15-11	765,000.00	3.14%	2-15-11	24,335.00	8-15-11	12,324.50	801,659.50
2-15-12	785,000.00	3.14%	2-15-12	12,324.50	8-15-12	0	797,324.50
	\$ 4,475,000.00			\$ 312,508.50		\$ 242,251.00	\$ 5,029,759.50

Interest Rate: 3.140%

Amount Issued: \$4,880,000.00

Amount Outstanding: \$4,475,000.00

Term (Years): 9 years

Paying Agent: The Bank of America

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$4,500,000

Certificates of Obligation

Series 2004

Waterworks and Sewer System Revenue

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	230,000.00	3.350%	2-15-06	71,941.25	8-15-06	68,088.75	370,030.00
2-15-07	240,000.00	3.350%	2-15-07	68,088.75	8-15-07	64,068.75	372,157.50
2-15-08	245,000.00	3.350%	2-15-08	64,068.75	8-15-08	59,965.00	369,033.75
2-15-09	255,000.00	3.350%	2-15-09	59,965.00	8-15-09	55,693.75	370,658.75
2-15-10	265,000.00	3.350%	2-15-10	55,693.75	8-15-10	51,255.00	371,948.75
2-15-11	270,000.00	3.350%	2-15-11	51,255.00	8-15-11	46,732.50	367,987.50
2-15-12	195,000.00	3.350%	2-15-12	46,732.50	8-15-12	129,750.00	371,482.50
2-15-13	115,000.00	10.000%	2-15-13	129,750.00	8-15-13	124,000.00	368,750.00
2-15-14	130,000.00	10.000%	2-15-14	124,000.00	8-15-14	117,500.00	371,500.00
2-15-15	145,000.00	10.000%	2-15-15	117,500.00	8-15-15	110,250.00	372,750.00
2-15-16	160,000.00	10.000%	2-15-16	110,250.00	8-15-16	102,250.00	372,500.00
2-15-17	175,000.00	10.000%	2-15-17	102,250.00	8-15-17	93,500.00	370,750.00
2-15-18	195,000.00	10.000%	2-15-18	93,500.00	8-15-18	83,750.00	372,250.00
2-15-19	215,000.00	10.000%	2-15-19	83,750.00	8-15-19	73,000.00	371,750.00
2-15-20	235,000.00	10.000%	2-15-20	73,000.00	8-15-20	61,250.00	369,250.00
2-15-21	260,000.00	10.000%	2-15-21	61,250.00	8-15-21	48,250.00	369,500.00
2-15-22	290,000.00	10.000%	2-15-22	48,250.00	8-15-22	33,750.00	372,000.00
2-15-23	320,000.00	10.000%	2-15-23	33,750.00	8-15-23	17,750.00	371,500.00
2-15-24	355,000.00	10.000%	2-15-24	17,750.00	8-15-24	0	372,750.00
	\$ 4,295,000.00			\$ 1,412,745.00		\$ 1,340,803.75	\$ 7,048,548.75

Interest Rate: 3.350% - 10.000%

Amount Issued: \$4,500,000.00

Amount Outstanding: \$4,295,000.00

Term (Years): 20 years

Paying Agent: The Bank of America

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$3,825,000

Certificates of Obligation Taxable Refunding

Series 2004

Ponderosa Power (TENASKA)

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date		
2-15-06	45,000.00	5.02%	2-15-06	93,497.50	8-15-06	92,368.00	230,865.50
2-15-07	210,000.00	5.02%	2-15-07	92,368.00	8-15-07	87,097.00	389,465
2-15-08	215,000.00	5.02%	2-15-08	87,097.00	8-15-08	81,700.50	383,798
2-15-09	230,000.00	5.02%	2-15-09	81,700.50	8-15-09	75,927.50	387,628
2-15-10	240,000.00	5.02%	2-15-10	75,927.50	8-15-10	69,903.60	385,831
2-15-11	255,000.00	5.02%	2-15-11	69,903.50	8-15-11	63,503.00	388,407
2-15-12	265,000.00	5.02%	2-15-12	63,503.00	8-15-12	56,851.50	385,355
2-15-13	280,000.00	5.02%	2-15-13	56,851.50	8-15-13	49,823.50	386,675
2-15-14	295,000.00	5.02%	2-15-14	49,823.50	8-15-14	42,419.00	387,243
2-15-15	305,000.00	5.02%	2-15-15	42,419.00	8-15-15	34,763.50	382,183
2-15-16	320,000.00	5.02%	2-15-16	34,763.50	8-15-16	26,731.50	381,495
2-15-17	335,000.00	5.02%	2-15-17	26,731.50	8-15-17	18,323.00	380,055
2-15-18	355,000.00	5.02%	2-15-18	18,323.00	8-15-18	9,412.50	382,736
2-15-19	375,000.00	5.02%	2-15-19	9,412.50	8-15-19	0	384,413
	\$ 3,725,000.00			\$ 802,321.50		\$ 708,824.10	\$ 5,236,145.60

Interest Rate: 5.02%

Amount Issued: \$3,825,000.00

Amount Outstanding: \$3,725,000.00

Term (Years): 15 years

Paying Agent: Bank of America

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$12,400,000

Certificates of Obligation

Series 2002

Self-Supported Debt - 4B Sales Tax

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	170,000.00	4.625%	2-15-06	318,321.88	8-15-06	314,390.63	802,712.51
2-15-07	205,000.00	4.625%	2-15-07	314,390.63	8-15-07	309,650.00	829,040.63
2-15-08	245,000.00	4.625%	2-15-08	309,650.00	8-15-08	303,984.38	858,634.38
2-15-09	285,000.00	4.625%	2-15-09	303,984.38	8-15-09	297,393.75	886,378.13
2-15-10	325,000.00	4.625%	2-15-10	297,393.75	8-15-10	289,878.13	912,271.88
2-15-11	375,000.00	4.625%	2-15-11	289,878.13	8-15-11	281,206.25	946,084.38
2-15-12	425,000.00	4.750%	2-15-12	281,206.25	8-15-12	271,112.50	977,318.75
2-15-13	445,000.00	4.750%	2-15-13	271,112.50	8-15-13	260,543.75	976,656.25
2-15-14	470,000.00	4.875%	2-15-14	260,543.75	8-15-14	249,087.50	979,631.25
2-15-15	500,000.00	5.000%	2-15-15	249,087.50	8-15-15	236,587.50	985,675.00
2-15-16	525,000.00	5.000%	2-15-16	236,587.50	8-15-16	223,462.50	985,050.00
2-15-17	555,000.00	5.000%	2-15-17	223,462.50	8-15-17	209,587.50	988,050.00
2-15-18	585,000.00	5.125%	2-15-18	209,587.50	8-15-18	194,596.88	989,184.38
2-15-19	615,000.00	5.250%	2-15-19	194,596.88	8-15-19	178,453.13	988,050.01
2-15-20	650,000.00	5.625%	2-15-20	178,453.13	8-15-20	160,171.88	988,625.01
2-15-21	690,000.00	5.625%	2-15-21	160,171.88	8-15-21	140,765.63	990,937.51
2-15-22	725,000.00	5.625%	2-15-22	140,765.63	8-15-22	120,375.00	986,140.63
2-15-23	765,000.00	5.625%	2-15-23	120,375.00	8-15-23	98,859.38	984,234.38
2-15-24	810,000.00	5.625%	2-15-24	98,859.38	8-15-24	76,078.13	984,937.51
2-15-25	855,000.00	5.625%	2-15-25	76,078.13	8-15-25	52,031.25	983,109.38
2-15-26	900,000.00	5.625%	2-15-26	52,031.25	8-15-26	26,718.75	978,750.00
2-15-27	950,000.00	5.625%	2-15-27	26,718.75			976,718.75
	\$ 12,070,000.00			\$ 4,613,256.30		\$ 4,294,934.42	\$ 20,978,190.72

Interest Rate: 4.625% - 5.625%

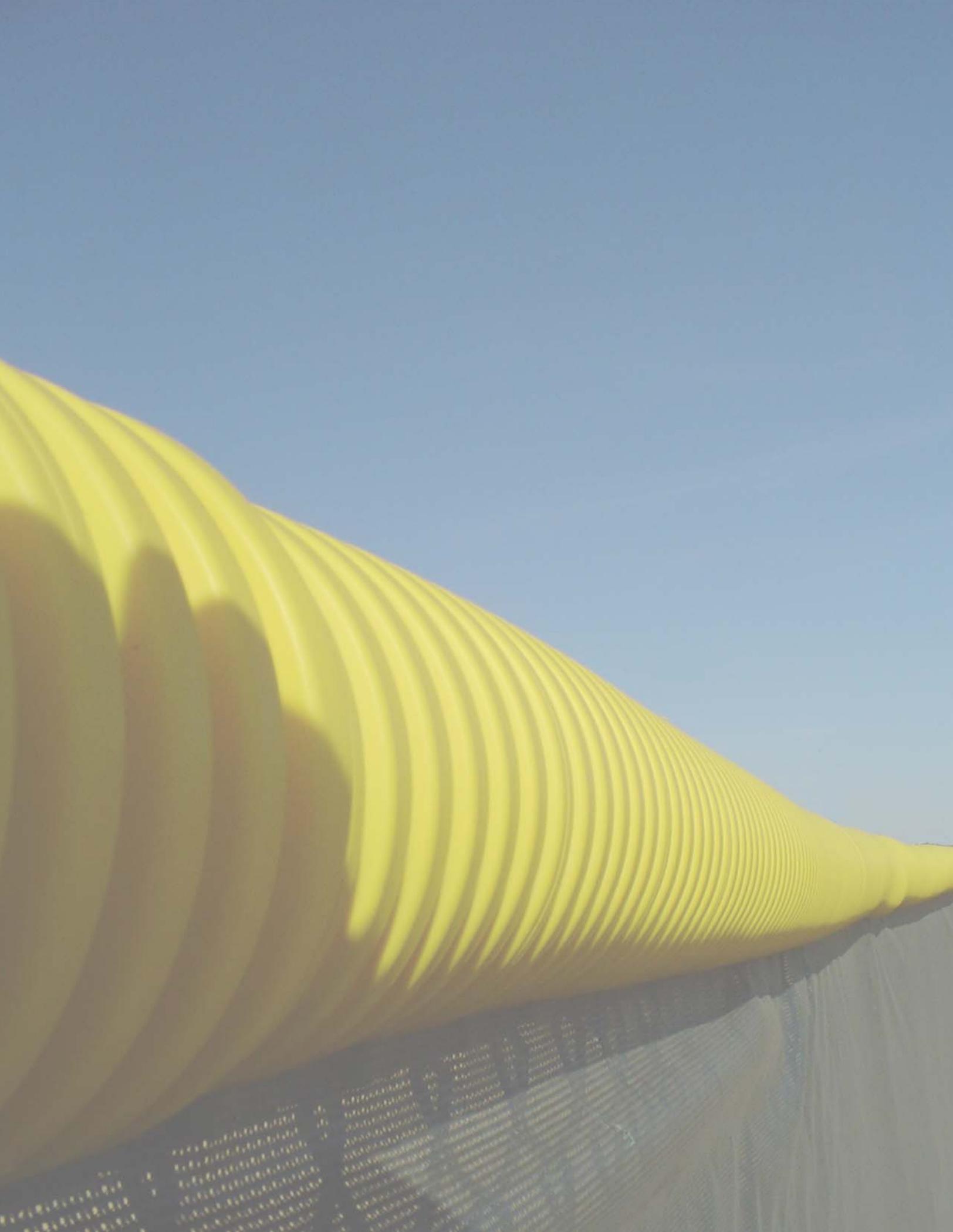
Amount Issued: \$12,400,000.00

Amount Outstanding: \$12,070,000.00

Term (Years): 25 years

Paying Agent: The Bank of New York Trust Company of Florida, N.A.
(formerly U. S. Trust Company of Texas)

Pay Date: Principal 2/15
Interest 2/15 and 8/15



Special Revenue Funds

Housing Fund
Hotel/Motel Fund
Transit System Fund
4B Sales Tax Fund
All Other Special Revenue Funds



SPECIAL REVENUE FUND
Housing and Urban Development Fund
Fund 06
Summary of Receipts & Expenditures
2005-2006

A grant fund using grant and local revenue for Housing and Urban Development (HUD) program expenditures. The Section 8 Housing Agency is a federally funded program designed to assist the elderly, handicapped and families of very low income to obtain reasonable living quarters that are safe, decent and sanitary. Applications are taken and applicants are placed on a waiting list in order of date, time and federal preference. Funds are expended the first of every month directly to the landlord. In some cases, the complete rental amount is paid by the HUD office, along with a portion of the tenant's utilities.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ (140,000)
Revenues:	
Transfer from General Fund	20,000
Grant Revenue - TX 495 - HAP (0614-6427)	1,595,352
Grant Revenue - TX 495 - Administrative (0614-6426)	198,780
TOTAL FUNDS AVAILABLE	1,674,132
Expenditures:	
Departmental Expenditures (0668-SEE DETAIL)	251,067
Housing Expenditures (0668-SEE DETAIL)	1,595,352
TOTAL EXPENDITURES	1,846,419
Estimated Ending Balance - September 30, 2006	\$ (172,287)

CITY HUD SUMMARY



DEPARTMENT
Housing

0668

DIVISION
Public Service

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 130,268	\$ 107,314	\$ 106,953	8100 Salaries & Wages	\$ 110,277
50,684	49,587	46,369	8200 Benefits	48,361
10,637	12,110	13,010	8300 Supplies and Materials	8,500
-	-	-	8400 M&R - Land, Structures & Streets	-
4,534	5,700	5,700	8500 M&R - Equipment & Vehicles	5,700
1,662,513	1,776,250	1,742,150	8600 Contractual & Miscellaneous Services	1,673,581
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$ 1,858,636	\$ 1,950,961	\$ 1,914,182	TOTAL	\$ 1,846,419

MISSION STATEMENT

To achieve and maintain 100% lease-up in order to demonstrate the ability of the Housing Office to utilize additional funds when such funds become available from the Department of Housing & Urban Development. In addition, this office strives in an effort to organize their workload in order to satisfy tenants' needs and expedite rental assistance. The Housing Office further aspires to meet deadlines as required by HUD and the City of Cleburne.

PROGRAM DESCRIPTION

A federally funded rental assistance program designed to assist the very low income families, the elderly, the handicapped and the disabled in acquiring safe, decent, and sanitary housing that they could not otherwise afford.

GOALS

1. To provide rental assistance to the maximum number of tenants.
2. To maintain all records and files in an effective and efficient manner.
3. To maintain current knowledge of the ever changing federal regulations.
4. To assist the City of Cleburne in disposing of recently purchased H.U.D. repos.

OBJECTIVES

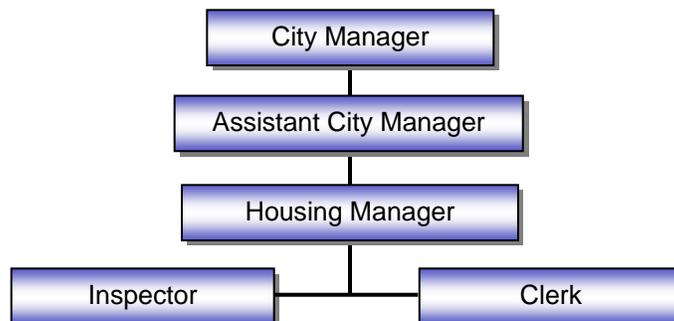
1. Update waiting lists and lease-up on a weekly basis.
2. Review tenant files and other records for completeness and accuracy.
3. Establish professional upgrading training by attending seminars and training sessions.
4. Meet and coordinate with other City departments and the members of the residents Advisory Board.
5. Development of guidelines, procedures, task force, eligibility requirements, etc.
6. Comply with Federal requirements as pertains to transmission of various reports via the internet.
7. Increase program utilization to reach 95% goal as established by HUD.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Current participating families	325	325	325
2. Applicants on waiting list	840	588	588
3. Terminated tenants - yearly	235	175	175
4. Tenant turnovers processed - monthly	25	34	34
5. Inspections conducted - yearly	950	980	980
6. Renatl & utility checks mailed	2,200	2,100	2,100
7. Correspondences	3300	2,835	2,835
8. Budget and year-end statements	95	76	76
9. Monthly recertifications	40	38	38
10. Preparation of HUD reports	600	600	600
11. Phone calls answered	12,000	13,110	13,110
12. Time spent on Internet to download and review regulations	1,000	1,200	1,200
13. Briefings conducted	11	11	11
14. Preparation of briefing packets	85	105	105

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Housing Manager	25	1.0	1.0	1.0
Inspector	14	1.0	1.0	1.0
Clerk	11	1.0	1.0	1.0
TOTAL		3.0	3.0	3.0
Part Time	N/A	0.0	0.0	0.0



SPECIAL REVENUE FUND

Hotel/Motel Occupancy Tax Fund

Fund 07

Summary of Receipts & Expenditures

2005-2006

The City of Cleburne has a 7% Hotel/Motel Occupancy Tax levied against its customers. That revenue is used for Chamber of Commerce expenses, City of Cleburne promotional and advertising expenses, as well as travel brochures.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 100,000
Revenues:	
Hotel/Motel Tax Revenue (0711-6150)	120,000
Interest Revenue (0717-6735)	1,000
TOTAL FUNDS AVAILABLE	221,000
Expenditures:	
City Promotion Items (0769-8399)	95,750
Chamber of Commerce (0769-8699)	94,284
(78.6 % or 5 1/2 Cents of the 7 Cent Total Tax)	
TOTAL EXPENDITURES	190,034
Ending Balance - September 30, 2006	\$ 30,966

City Promotion Items: (8399)

Cleburne Quilter's Guild	\$ 750
Chamber of Commerce (Whistlestop Promotion)	12,500
Whistlestop Christmas (Decorations)	4,000
Promotion Items/Events Mgmt. And Coordination	5,000
Advertising Media Placements	20,000
Median Improvements (4)	10,000
Signs - Entrance to City (South & West Entrance)	7,500
Antique Alley	500
Buzz Run	2,500
Other Events	2,000
Informational Materials	10,000
Chamber of Commerce - Community Newspaper	2,000
Chamber of Commerce - Freedom Flight Promotion	5,000
Freedom Flight	5,500
July 4th Celebration	1,500
Sister City	3,000
Johnson County Sheriff's Posse Rodeo Advertising	4,000
	\$ 95,750

SPECIAL REVENUE FUND

Transportation Fund

Fund 08

Summary of Receipts & Expenditures

2005-2006

Fund 08 is a State/Local Rural Public Transportation Grant Fund using grant and local revenue for Cleburne and Johnson County Transportation System (Bus) expenditures. This grant will provide mobility to the citizens of Cleburne and Johnson County and enhance the access of such persons for purposes such as health care, shopping, education, recreation, public services and employment. Currently there are no other means of public transportation within the City or Johnson County. Cletran now provides public transportation to a community of 28,862 and servicing 31 square miles, and all of Johnson County, population of 129,000, servicing 704 square miles.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 0
Revenues:	
Grant Revenue (Federal-5309 Grant) (0814-6431)	0
Grant Revenue (Federal-5310 Grant) (0814-6432)	60,000
Grant Revenue (Federal-5311 Grant) (0814-6436)	229,589
Grant Revenue (State-5311 Grant) (0814-6474)	291,064
Cletran Fares (0815-6570)	53,000
County Fares (0815-6571)	20,000
County & City Contributions (0818-6820)	51,947
General Fund Subsidy (Transfer) (0821-7101)	60,000
TOTAL FUNDS AVAILABLE	765,600
Expenditures:	
County (0858-SEE DETAIL)	270,880
City (0859-SEE DETAIL)	494,720
TOTAL EXPENDITURES	765,600
Ending Balance - September 30, 2006	\$ 0

COUNTY TRANSIT SUMMARY



DEPARTMENT
Cletran

0858

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 125,402	\$ 190,499	\$ 154,300	8100 Salaries & Wages	\$ 157,086
30,292	55,267	41,955	8200 Benefits	44,178
32,301	35,700	33,575	8300 Supplies and Materials	33,500
20	1,000	200	8400 M&R - Land, Structures & Streets	1,000
21,706	10,646	16,100	8500 M&R - Equipment & Vehicles	15,396
41,599	23,800	34,667	8600 Contractual & Miscellaneous Services	19,720
73	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
18,612	120,000	-	8900 Capital Outlay - Equipment	-
\$ 270,005	\$ 436,912	\$ 280,797	TOTAL	\$ 270,880

MISSION STATEMENT

It is the goal of City/County transportation to meet the transportation needs of the citizens in the unincorporated areas, as well as within the cities of Johnson County. It is our objective to provide an efficient means of transportation for medical trips, work, school, and entertainment to the elderly, disabled, and general public.

PROGRAM DESCRIPTION

Service is provided to the unincorporated area, as well as the cities of Johnson County. Total population, including each city but excluding Cleburne, is 100,806 servicing 704 square miles. A demand response system and fixed route service provides transportation to the elderly, disabled, and general public.

Demand Response – Operates Monday-Friday, 7:00 am – 5:00 pm. There is no regular service on Saturday or Sunday. We request a 24 hour advance reservation, however same day reservations are accepted if space is available. Eight part-time employees operate four full-time buses in all of Johnson County, excluding the city limits of Cleburne. Fares are \$2.00 for a one-way trip within each city. Travel throughout the county \$4.00 for the first 5 mile zone, \$2.00 for each additional 5 mile zone. Passes may be used on city or county rides: regular pass includes 20 punches and costs \$35.00 (\$40 value); reduced pass includes 20 punches and costs \$20.00 (\$40 value). Reduced pass includes students 18 years and younger, Seniors 60 years and older, disabled with a note on doctors letterhead.

Fixed Route – Operates Monday-Friday with routes departing Cleburne 3 times daily. There is no fixed route service on Saturday or Sunday. A bus departs from Cleburne's Intermodal Depot, with a stop in Joshua's downtown area, Wal-mart in Burleson and final destination at the Intermodal Transportation Center in south Fort Worth.

GOALS

1. Provide the citizens of Johnson County some alternative means to privately owned transportation. There are no other means of public transportation offered for the elderly and most of them have turned to our services for transportation needs.
2. Provide mobility to the citizens and enhance access of such person for purposes such as health care, shopping, education, employment, public services and recreation for all of Johnson County.
3. Provide handicapped citizens easy transportation to and from places they might otherwise be unable to reach without our assistance throughout the County.

OBJECTIVES

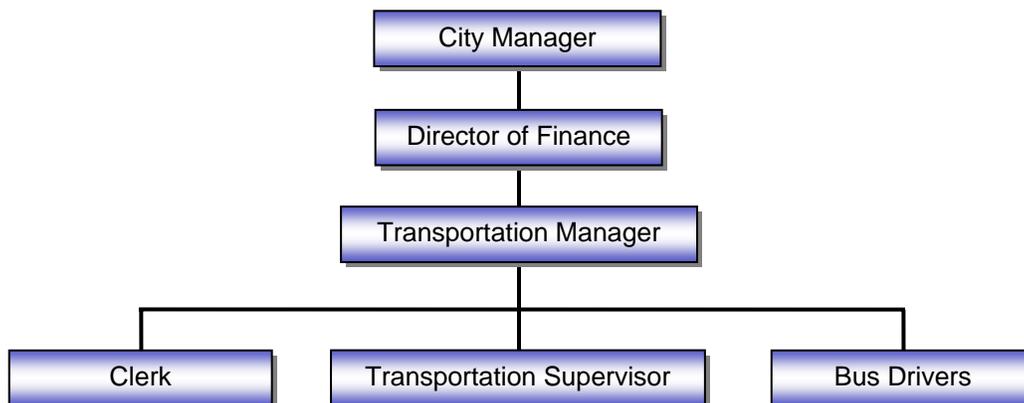
1. To keep our response time to a timely manner.
2. Operate in a safe and courteous manner as possible.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Number of Riders	10,000	12,500	12,500
2. Number of Miles	125,000	135,000	135,000
3. Cost per trip	\$ 25.50	\$ 28.00	\$ 28.00

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Clerk	11	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0
Part Time	N/A	8.0	10.0	10.0



CLETRAN SUMMARY



DEPARTMENT
Cletran

0859

DIVISION
Public Services-Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 198,591	\$ 214,717	\$ 232,750	8100 Salaries & Wages	\$ 239,065
89,095	99,434	100,755	8200 Benefits	105,399
51,027	44,629	56,629	8300 Supplies and Materials	32,000
4,728	1,000	500	8400 M&R - Land, Structures & Streets	1,000
30,441	21,750	17,100	8500 M&R - Equipment & Vehicles	20,680
72,626	23,516	53,740	8600 Contractual & Miscellaneous Services	23,576
80	-	(35)	8700 Miscellaneous and Sundry Charges	-
	-	-	8800 Capital Outlay - Land & Structures	-
105,340	66,785	127,678	8900 Capital Outlay - Equipment	73,000
\$ 551,929	\$ 471,831	\$ 589,117	TOTAL	\$ 494,720

MISSION STATEMENT

To provide professional, cost-effective coordinated transportation services to the citizens of Cleburne through the Section 18 Grant Program. It is our objective to provide an efficient means of transportation for medical trips, work, school, and entertainment to the elderly, disabled, and general public.

PROGRAM DESCRIPTION

Cletran offers public transportation service Monday-Friday, 7:00 am – 8:00 pm and Saturday from 8:00 am until 5:00 pm., there is no regular service on Sunday. All appointments are scheduled the same day with the exception of medical trips, which may be scheduled a day in advance. This system is offered to all citizens of Cleburne and also provides service to those in wheelchairs and those on Medicaid. Regular passes are \$35.00 (20 one-way trips); Senior Citizen Passes are \$20.00 (20 one-way trips); cost of each one way trip is \$2.00.

GOALS

1. Provide the citizens of Johnson County some alternative means to privately owned transportation. There are no other means of public transportation offered for the elderly and most of them have turned to our services for transportation needs.
2. Provide mobility to the citizens and enhance access of such person for purposes such as health care, shopping, education, employment, public services and recreation.
3. Provide handicapped citizens easy transportation to and from places they might otherwise be unable to reach without our assistance.

OBJECTIVES

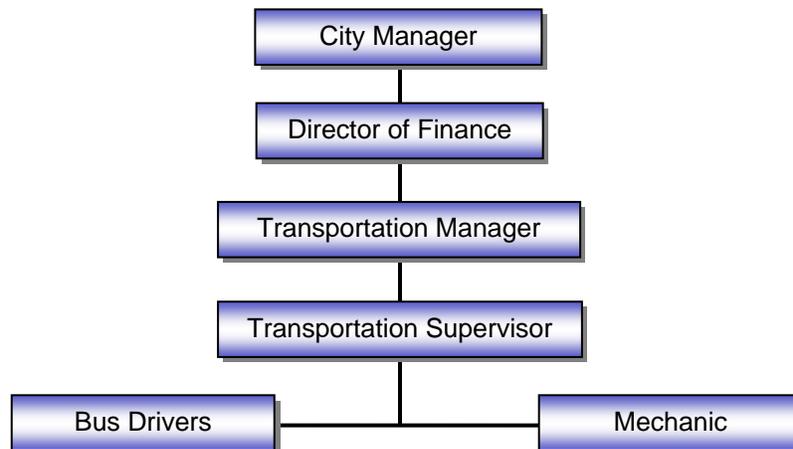
1. To keep our response time 15 minutes to 30 minutes.
2. Operate in as safe and courteous manner as possible.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
Annual/One-Way Passenger Trips:			
1. Other Riders	6,317	6,500	6,700
2. Elderly	2,127	3,500	3,700
3. Youth	1,556	2,500	2,500
4. Handicapped*	2,000	3,500	3,600
5. Medicaid*	48	100	100
6. Number of Miles	125,000	135,000	137,000
7. Cost per Trip	\$ 25.50	\$ 28.00	\$ 28.00

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Transportation Manager	23	1.0	1.0	1.0
Transportation Supervisor	14	1.0	1.0	1.0
Mechanic	16	0.0	1.0	1.0
Bus Driver	10	6.0	6.0	6.0
TOTAL		8.0	9.0	9.0
Part Time	N/A	1.0	0.0	0.0



SPECIAL REVENUE FUND

4B Sales Tax

Fund 09

Summary of Receipts & Expenditures 2005-2006

This fund will be used to account for the proceeds of the 4B sales tax. On August 11, 2001, the citizens of Cleburne approved a 1/2 cent increase, to 7.75%. This sales tax has funded construction of Splash Station, the Cleburne Sports Complex, and several parks improvements throughout the city. Future projects include development of a civic/convention center, a performing arts center, a rail museum, and a community center. 4B Sales Tax funds are also used to fund the maintenance and operation expenses of these projects.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 1,317,762
Revenues:	
Taxes, Sales and Use (0911-6110)	1,744,510
Anticipated Grant Revenue - Booker T. Washington	417,000
Interest Earnings (0911-6735)	30,000
TOTAL FUNDS AVAILABLE	3,509,272
Expenditures:	
Supplies (0939-8399)	1,000
Administrative Contract (0939-8601)	60,000
Contractual & Miscellaneous (0939-8699)	14,000
Parks (0953-8479)	75,000
Park and Creek Improvements (0953-8820)	25,000
Performing Arts Center (0961-8820)	5,000
Community Center - Booker T. Washington (0962-8820)	1,500,000
Match for Grant - \$ 1,083,000	
Railroad Museum (0962-8820)	5,000
Debt Payment Transferred to Debt Service Fund (02)	802,713
Operation Cost Transferred to General Fund (01)	676,164
TOTAL EXPENDITURES	3,163,877
Ending Balance - September 30, 2006	\$ 345,395

SPECIAL REVENUE FUND
Law Enforcement Officer Standards
Fund 10
Summary of Receipts & Expenditures
2005-2006

The Law Enforcement Officer Standards and Education (L.E.O.S.E.) Fund is used as necessary for continuing education and training, as determined by the agency head, for full time law enforcement support personnel.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 4,500
Revenues:	
Police L.E.O.S.E. Funding (1014-6451)	4,000
Fire L.E.O.S.E. Funding (1014-6451)	825
TOTAL FUNDS AVAILABLE	9,325
Expenditures:	
Police Services (1041-8699)	6,500
Fire Services (1047-8699)	2,825
TOTAL EXPENDITURES	9,325
Ending Balance - September 30, 2006	\$ 0

SPECIAL REVENUE FUND

T.I.F. - District #1

Fund 11

Summary of Receipts & Expenditures

2005-2006

The Tax Increment Financing (TIF) District was created to fund infrastructure improvements (streets, water and sewer lines, etc.) in our industrial park. The creation of a TIF district in the industrial park would allow the City of Cleburne to use property tax money from the new district to make infrastructure improvements in the industrial park. The Wal-Mart facility is estimated to have cost more than \$30 million. The liability at 9-30-05 is \$1,672,407.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 0
Revenues:	
Taxes, Ad Valorem - Current City (1121-7101)	250,000
Taxes, Ad Valorem - Current County (1119-6999)	135,000
TOTAL REVENUE	385,000
Expenditures:	
Payment to Wal-Mart for Improvements (1122-7202)	380,200
Supplies (1139-8399)	100
Services (1139-8699)	4,700
TOTAL EXPENDITURES	385,000
Ending Balance - September 30, 2006	\$ 0

T.I.F. - District #2

Fund 12

Summary of Receipts & Expenditures

2005-2006

The Tax Increment Financing (TIF) District was created to fund infrastructure improvements (lighting, curbing, seating, etc.) in our downtown area. The creation of a TIF district in the downtown area would allow the City of Cleburne to use property tax money from the new district to make infrastructure improvements in the downtown area.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ (64,500)
Revenues:	
Taxes, Ad Valorem - Current City (1221-7101)	2,800
Taxes, Ad Valorem - Current County (1219-6999)	1,700
TOTAL REVENUE	(60,000)
Expenditures:	
Supplies (1239-8399)	100
Services (1239-8699)	5,900
TOTAL EXPENDITURES	6,000
Ending Balance - September 30, 2006	\$ (66,000)

SPECIAL REVENUE FUND

Emergency Management

Fund 14

Summary of Receipts & Expenditures

2005-2006

This fund uses revenues from a service agreement with Texas Utilities to fund emergency disaster assistance. This agreement was made with TU Electric in order for the City to be equipped as a relocation site for citizens in the fallout area of the Comanche Peak Nuclear Power Plant.

	Proposed 2005 - 2006
Estimated Beginning Balance October 1, 2005	\$ 30,750
Revenues:	
TU Electric Contract Revenue (1415-6599)	20,250
Interest Revenue (1417-6735)	500
TOTAL FUNDS AVAILABLE	51,500
Expenditures:	
Supplies and Materials (1449-83XX)	5,550
M&R - Equipment & Vehicles (1449-85XX)	1,500
Contractual & Miscellaneous Services (1449-86XX)	3,530
Capital Outlay - Equipment (1449-89XX)	0
TOTAL EXPENDITURES	10,580
Ending Balance - September 30, 2006	\$ 40,920

SPECIAL REVENUE FUND

Mineral Leases and Royalties

Fund 21

Summary of Receipts & Expenditures

2005-2006

This fund uses mineral lease and royalty revenue received from online gas wells and mineral development leases to fund various city projects.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 0
Revenues:	
Interest Revenue (2117-6735)	0
Mineral Leases and Royalties (2119-6950)	2,500,000
TOTAL FUNDS AVAILABLE	2,500,000
Expenditures In Order of Priority:	
Transfer to General Fund (2122-7201)	1,500,000
Transfer to Airport (Grant Match) (2122-7261)	73,400
Traffic Light - Poindexter & Granbury (2179-8990)	45,000
TOTAL EXPENDITURES	1,618,400
Ending Balance - September 30, 2006	\$ 881,600

SPECIAL REVENUE FUND

Disposal Well

Fund 22

Summary of Receipts & Expenditures

2005-2006

This fund uses disposal well royalty revenues to fund disposal well related expenditures and other waste water collection costs.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 20,000
Revenues:	
Mineral Leases and Royalties (2215-6585)	207,000
Interest Revenue (2217-6735)	0
TOTAL FUNDS AVAILABLE	227,000
Expenditures:	
Supplies (2296-8399)	30,000
Services (2296-8669)	57,000
Sanitary Sewer Systems (2296-8830)	140,000
TOTAL EXPENDITURES	227,000
Ending Balance - September 30, 2006	\$ 0

SPECIAL REVENUE FUND

Insurance Recovery Repairs

Fund 26

Summary of Receipts & Expenditures

2005-2006

Insurance reimbursement revenue used to fund the repair of insured damaged property of the City.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 50,000
Revenues:	
Interest Revenue (2617-6735)	300
Insurance Reimbursement Revenue (2619-6935)	10,000
TOTAL FUNDS AVAILABLE	60,300
Expenditures:	
Insured Repairs (2639-XXX)	10,000
Other Repairs (2639-XXX)	50,300
TOTAL EXPENDITURES	60,300
Ending Balance - September 30, 2006	\$ 0

Development Fee

Fund 27

Summary of Receipts & Expenditures

2005-2006

This fund handles all community development fees from developers. The revenue will be used to test and inspect expenditures of the development.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 24,000
Revenues:	
Community Development Fees (2% to 3% Fee) (2713-6311)	10,000
Interest Revenue (2717-6735)	50
TOTAL FUNDS AVAILABLE	34,050
Expenditures:	
Development Expenditures (2771-8664)	29,050
TOTAL EXPENDITURES	29,050
Ending Balance - September 30, 2006	\$ 5,000

SPECIAL REVENUE FUND
Federal Emergency Management Assistance (FEMA)
Fund 32
Summary of Receipts & Expenditures
2005-2006

Grant revenue in this fund is used to pay a portion of the salaries for two employees working for the program. The purpose of this fund is to provide for emergency operations in the City of Cleburne, utilizing the existing organization of local government in cooperation with the State and Federal governments. The government of the City of Cleburne is responsible to its citizens for saving lives, minimizing damage, alleviating suffering, and helping to restore and rehabilitate property and society in the event of natural disaster or national emergency, including nuclear attack or the threat thereof.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 0
Revenues:	
Grant Revenue (3214-6418)	50,000
TOTAL FUNDS AVAILABLE	50,000
Expenditures:	
F.E.M.A. Salary Reimbursements to General Fund (Emergency Management Coordinator and Fire Department Secretary) (3222-7201)	50,000
TOTAL EXPENDITURES	50,000
Ending Balance - September 30, 2006	\$ 0

Court Technology
Fund 41
Summary of Receipts & Expenditures
2005-2006

Any person convicted in a trial in the City of Cleburne Municipal Court shall pay a \$4.00 fee as a cost of the court. This fee will be collected by the clerk of the Court. The fund shall be used only to finance the purchase of technology enhancements for the City of Cleburne Municipal Court. The fund shall expire September 1, 2005 and any funds remaining shall continue to be used for the purposes of the fund.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 50,000
Revenues:	
Fines (4116-6611)	30,000
Interest on Investments (4117-6735)	500
TOTAL FUNDS AVAILABLE	80,500
Expenditures:	
Court Technology Supplies (4137-8399)	25,000
Court Technology Services (4137-8699)	10,000
TOTAL EXPENDITURES	35,000
Ending Balance - September 30, 2006	\$ 45,500

SPECIAL REVENUE FUND

Court Fine Fee

Fund 42

Summary of Receipts & Expenditures

2005-2006

This fund is derived from one-half of a \$25 fee charged when paying court-related costs. This fee is paid over a period of time rather than immediately. 10% of the City's share of the fees shall be used for the purpose of improving the efficiency of the administration of justice and 40% of the City's share of the fee is recorded as general revenue of the City.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 15,000
Revenues:	
Fines (4216-6611)	3,000
Interest on Investments (4217-6735)	100
TOTAL FUNDS AVAILABLE	18,100
Expenditures:	
Miscellaneous Court Supplies (4237-8399)	5,000
TOTAL EXPENDITURES	5,000
Ending Balance - September 30, 2006	\$ 13,100

Child Safety

Fund 45

Summary of Receipts & Expenditures

2005-2006

This fund was a State mandated fund to be used for municipal school crossing guard programs and other child safety programs. These funds are to be used from revenue that was generated from fines for traffic violations within a school zone.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 29,000
Revenues:	
Fines (4516-6611)	6,000
Interest Revenue (4517-6735)	100
TOTAL FUNDS AVAILABLE	35,100
Expenditures:	
Child Safety Expenditures (Vests, Signs, Lights) (4541-8XXX)	15,000
TOTAL EXPENDITURES	15,000
Ending Balance - September 30, 2006	\$ 20,100

SPECIAL REVENUE FUND

Court Security Fund

Fund 46

Summary of Receipts & Expenditures 2005-2006

This fund may only be used for providing security services for the court. A \$3.00 security fee is paid by a convicted defendant for a misdemeanor offense as a court cost.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 22,500
Revenues:	
Court Fines (4616-6611)	24,000
Interest on Investments (4617-6735)	100
TOTAL FUNDS AVAILABLE	46,600
Expenditures:	
Court Security Officer * (4637-8699)	15,000
TOTAL EXPENDITURES	15,000
Ending Balance - September 30, 2006	\$ 31,600

* General Fund charges Court Security for providing police security

Abandoned Vehicle Fund

Fund 47

Summary of Receipts & Expenditures 2005-2006

This fund is a state mandated fund that uses revenue for administrative expenses in the processing of abandoned vehicles. All revenue comes from the sale of abandoned vehicles with excess funds being transferred to the general fund.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 1,000
Revenues:	
Abandoned Vehicle Sales (4716-6601)	1,000
TOTAL FUNDS AVAILABLE	2,000
Expenditures:	
Administrative Supplies (4741-8399)	1,000
TOTAL EXPENDITURES	1,000
Ending Balance - September 30, 2006	\$ 1,000

SPECIAL REVENUE FUND

Police Forfeiture Fund

Fund 48

Summary of Receipts & Expenditures 2005-2006

This is a State mandated fund that uses revenue from forfeited property to fund drug-related law enforcement expenditures.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 10,000
Revenues:	
Forfeited Funds (4816-6663)	3,000
TOTAL FUNDS AVAILABLE	13,000
Expenditures:	
Equipment Leases	13,000
TOTAL EXPENDITURES	13,000
Ending Balance - September 30, 2006	\$ 0

Fire Protection Fund

Fund 49

Summary of Receipts & Expenditures 2005-2006

This fund was created to account for the City's portion of the rural fire tax that the county collects for all fire departments within the district.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 335,000
Revenues:	
Fire Services - Rural Fire Allocation 2¢ of 3¢ (4916-6599)	0
Interest Revenue (4917-6735)	1,000
TOTAL FUNDS AVAILABLE	336,000
Expenditures:	
Other Supplies (4947-8399)	34,000
Custom Cab Pumper (4947-8950)	302,000
TOTAL EXPENDITURES	336,000
Ending Balance - September 30, 2006	\$ 0

SPECIAL REVENUE FUND

Ponderosa Pine Energy

Fund 65

Summary of Receipts & Expenditures

2005-2006

This fund uses Ponderosa Pine Energy prepayment proceeds for making 1996 Tenaska CO Bond principal, interest and fee payments; and for covering the City's expense operating the reuse water line. Ponderosa Pine Energy will also make payments for water and sewer expenditures.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2004	\$ 0
Revenues:	
Distilled Water Contract (6515-6580)	0
Ponderosa Pine Energy Payments (6519-6999)	0
TOTAL FUNDS AVAILABLE	0
Debt Expenditures:	
Debt Service - Principal (Transfer to Fund 02) (6522-7202)	0
Debt Service - Interest (Transfer to Fund 02) (6522-7202)	0
Debt Service - Administrative Fees (6522-7202)	0
Operating Reuse Line Expenditures:	
Chemical Supplies (6583-8315)	0
Fuel & Lubricants (6583-8336)	0
Minor Equipment and Tools (6583-8364)	0
Utility - Electrical Fees (6583-8382)	0
Other Supplies & Materials (6583-8399)	0
M&R - Structures (6583-8419)	0
M&R - Computers (6583-8509)	0
M&R - Instruments (6583-8539)	0
M&R - Machinery (6583-8545)	0
M&R - Radios (6583-8569)	0
Administrative Charge (6583-8601)	0
Professional Services (6583-8664)	0
Training (6583-8684)	0
Water and Sewer Expenditures:	
Water and Waste Utility Charges (6584-8388)	0
TOTAL EXPENDITURES	0
Ending Balance - September 30, 2005	\$ 0

The City is currently in negotiations with Ponderosa Pine due to bankruptcy proceedings filed by the parent company Tenaska. It is the City's position that this will not have a negative affect on the capital needs of the City.

SPECIAL REVENUE FUND

Museum Board Fund

Fund 81

Summary of Receipts & Expenditures 2005-2006

This fund is used by the Museum Board to handle donations that are used to fund Museum expenditures.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 5,000
Revenues:	
Museum Store, Tours and Booth Sales (8115-6599)	3,000
Donation Revenue (8118-6820)	1,000
TOTAL FUNDS AVAILABLE	9,000
Expenditures:	
Miscellaneous Supplies (8165-8399)	2,000
Miscellaneous Services (8165-8699)	4,000
Cost of Sales - Museum Store (8165-8727)	2,000
Artifacts (8165-8920)	1,000
TOTAL EXPENDITURES	9,000
Ending Balance - September 30, 2006	\$ 0

Library Board Fund

Fund 85

Summary of Receipts & Expenditures 2005-2006

This fund revenue comes from donations by the community and is used by the Library Board for Library expenditures.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 1,000
Revenues:	
Service Revenue (8515-6599)	1,500
Donation Revenue (8518-6820)	100
TOTAL FUNDS AVAILABLE	2,600
Expenditures:	
Miscellaneous Supplies (8563-8399)	1,000
Miscellaneous Services (8563-8699)	500
Books (8563-8910)	500
TOTAL EXPENDITURES	2,000
Ending Balance - September 30, 2006	\$ 600

SPECIAL REVENUE FUND

Miscellaneous Donations Fund

Fund 89

Summary of Receipts & Expenditures 2005-2006

This fund will handle various donations used for the benefit of the various designated departments of the City.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 301,000
Revenues:	
Interest Revenue (8917-6735)	4,000
Donations (8918-6820)	30,000
TOTAL FUNDS AVAILABLE	335,000
Expenditures:	
Miscellaneous Supplies (8539-8399)	5,000
Fire Supplies (8947-8399)	3,700
Parks - Beauty & Clean Up (8953-8399)	2,000
McGreggor Botanical Garden (8953-8399)	271,000
Library Supplies (8963-8399)	12,900
Library Supplies (8963-8910)	10,000
Smith History Center - City to Match - 3 Yrs (8962-8820)	10,000
MIS Supplies (8937-8399)	9,400
Police Supplies (8941-8399)	11,000
TOTAL EXPENDITURES	335,000
Ending Balance - September 30, 2006	\$ 0

Water/Wastewater Fund





HOME

GUEST

PORTER

INNING

BALL

STRIKE

OUT

ENTERPRISE FUND

WATER - WASTEWATER

Fund 60

Summary of Receipts & Disbursements

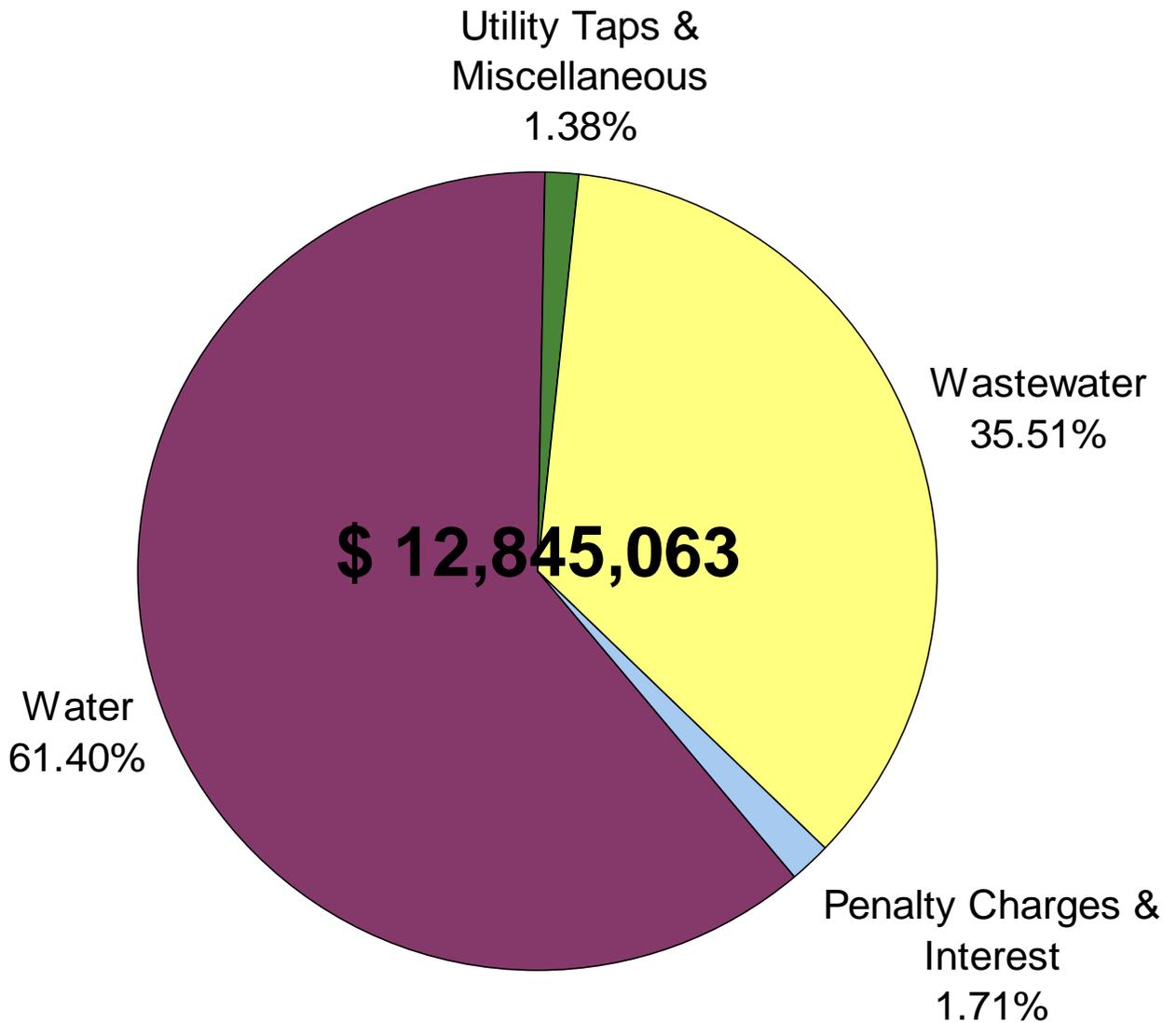
2005-2006

	ACTUAL 2003-2004	BUDGET 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
Beginning Cash Balance	\$ 6,266,781	\$ 3,486,716	\$ 2,709,089	\$ 3,016,850
Receipts:				
Water Revenue	6,902,000	7,281,360	7,969,909	7,887,085
Wastewater Revenue	3,478,453	3,624,369	3,849,186	4,561,014
Utility Taps Income	98,573	115,000	115,000	120,000
Disposal Royalties	37,113	60,000	145,000	0
Penalty Charges	191,140	200,000	200,000	200,000
Interest on Investments	128,782	100,000	15,000	20,000
Miscellaneous	36,689	27,002	61,746	56,964
Total Receipts:	<u>10,872,750</u>	<u>11,407,731</u>	<u>12,355,841</u>	<u>12,845,063</u>
TOTAL FUNDS AVAILABLE	<u>17,139,531</u>	<u>14,894,447</u>	<u>15,064,930</u>	<u>15,861,913</u>
Expenditures:				
Salaries	1,504,800	1,606,282	1,660,925	1,738,077
Benefits	664,365	757,624	723,971	810,762
Supplies	1,268,263	1,332,055	1,479,865	1,538,334
Maintenance - Building	206,306	362,200	314,900	290,100
Maintenance - Equipment	452,348	244,800	291,724	399,080
Services	679,671	1,252,710	1,256,190	2,045,280
Debt Interest & Fiscal Fees	3,030,058	2,839,205	2,615,505	2,567,463
Capital - Structures	317,089	433,600	260,500	217,000
Capital - Equipment	126,845	289,300	162,000	150,000
Total Expenditures:	<u>8,249,745</u>	<u>9,117,776</u>	<u>8,765,580</u>	<u>9,756,096</u>
Other (Sources) Uses of Funds:				
Transfer to General Fund - 01 (Adm.)	1,637,464	1,714,000	1,750,000	1,783,770
Transfer to General Fund - 01 (Hazmat)	15,000	17,500	17,500	17,500
W&WW Debt Principal Payments	1,455,000	1,515,000	1,515,000	1,780,000
Prior Period Adjustment	656,814	0	0	0
Total Out:	<u>3,764,278</u>	<u>3,246,500</u>	<u>3,282,500</u>	<u>3,581,270</u>
Rate Mitigation Reserve Balance	2,416,419	2,416,419	2,416,419	2,480,000
Contingency Reserve	0	25,000	0	25,000
TOTAL USES OF FUNDS	<u>14,430,442</u>	<u>14,805,695</u>	<u>14,464,499</u>	<u>15,842,366</u>
Ending Cash Balance	\$ <u>2,709,089</u>	\$ <u>88,752</u>	\$ <u>600,431</u>	\$ <u>19,547</u>

ENTERPRISE FUND
WATER - WASTEWATER
Fund 60
Revenue By Source
2005-2006

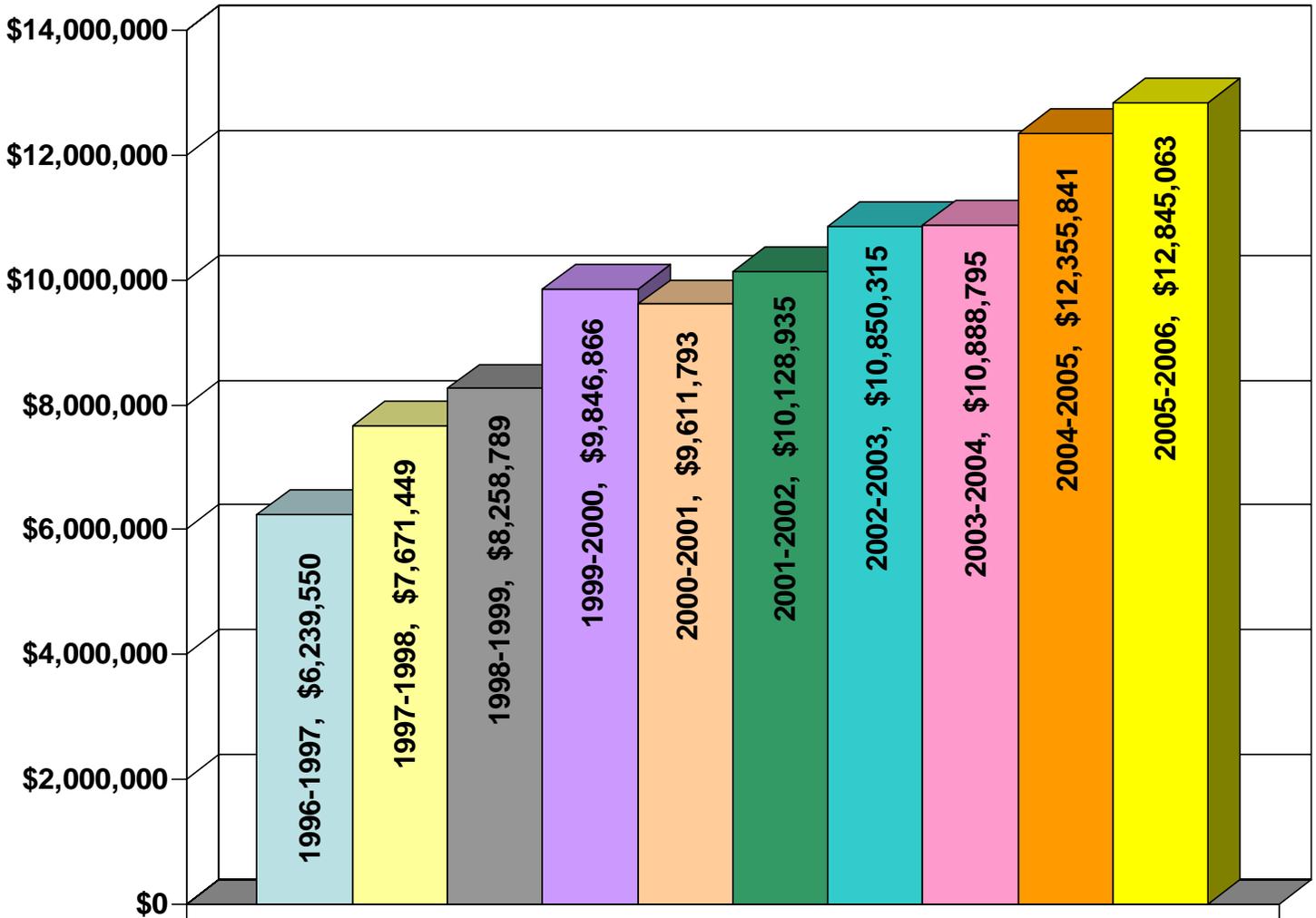
Code No.	Source	ACTUAL 2002-2003	ACTUAL 2003-2004	BUDGETED 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
<u>CHARGES FOR SERVICES</u>						
6015-6578	Reclaimed Water Revenue	\$ 0	\$ 0	\$ 0	\$ 0	180,000
6015-6579	Bulk Water Revenue	0	308,032	150,000	350,000	480,000
6015-6580	Water Metered Sales	6,701,905	6,593,968	7,131,360	7,619,909	7,227,085
6015-6581	Wastewater Sales	3,439,134	3,478,453	3,624,369	3,849,186	4,561,014
6015-6582	Taps and Connections	99,056	98,573	115,000	115,000	120,000
6015-6585	Disposal Royalties	0	37,113	60,000	145,000	0
	Total Charges for Services	10,240,095	10,516,139	11,080,729	12,079,095	12,568,099
<u>CHARGES - OTHER</u>						
6015-6587	Penalty Charge to Customer	201,928	191,140	200,000	200,000	200,000
6015-6599	Miscellaneous Income	208,649	36,689	27,002	61,746	56,964
	Total Charges - Other	410,577	227,829	227,002	261,746	256,964
<u>INTEREST</u>						
6017-6735	Interest on Investments	199,643	128,782	100,000	15,000	20,000
	Total Interest	199,643	128,782	100,000	15,000	20,000
GRAND TOTALS		\$ 10,850,315	\$ 10,872,750	\$ 11,407,731	\$ 12,355,841	\$ 12,845,063

Water/Wastewater Fund Anticipated Revenues 2005-2006



See Water – Wastewater Fund-Revenue By Source on page F-2 for related data.

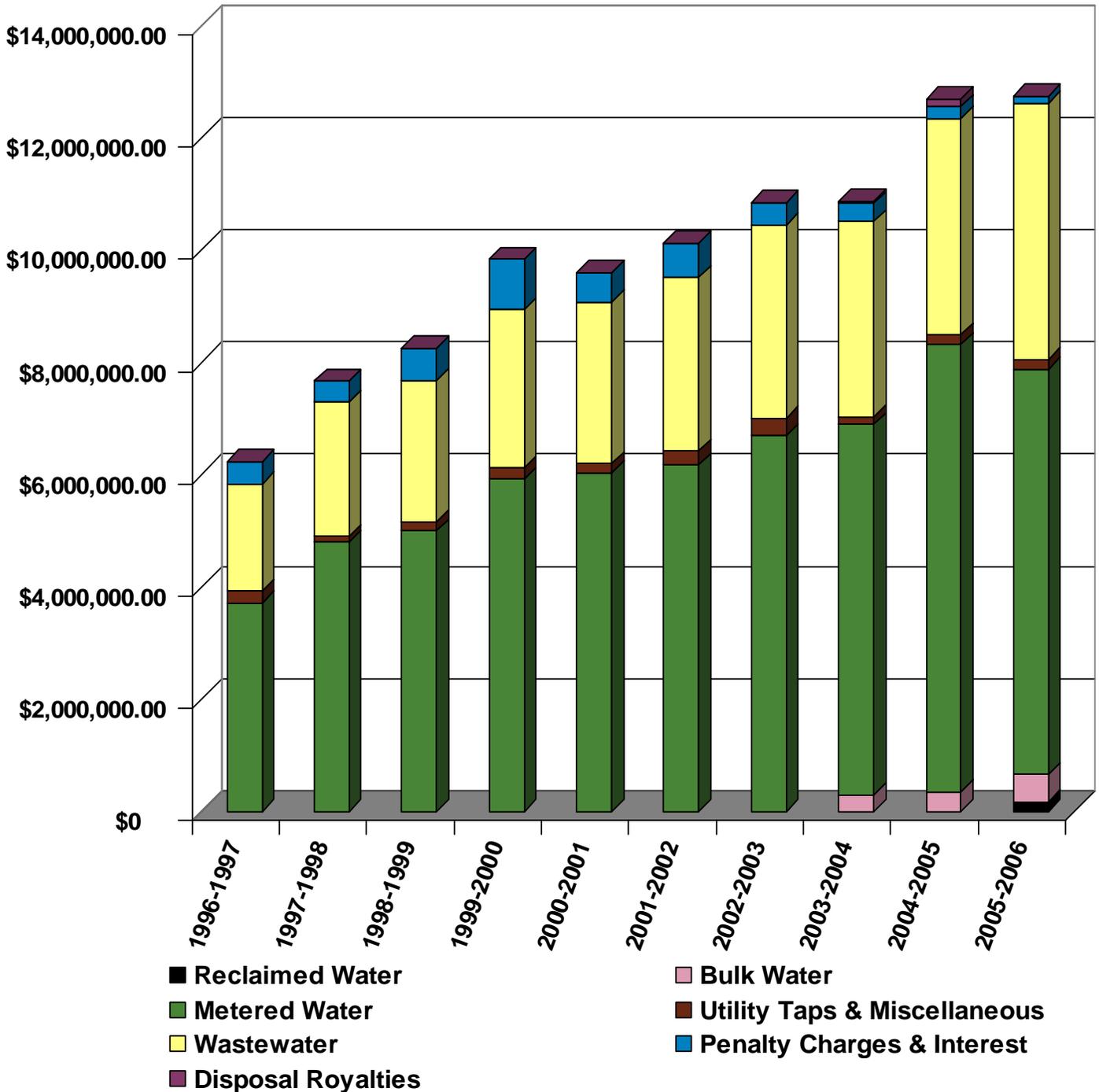
Water/Wastewater Fund Total Revenues Ten Year Period



Historical data comes from Audits. The 2004-2005 data is an estimated amount, and the 2005-2006 data is the budgeted amount.

See Water-Wastewater Fund-Revenue By Source on page F-2 for related data.

Water/Wastewater Fund Revenues By Source Ten Year Period



See Water-Wastewater Fund-Revenue By Source on page F-2 for related data.

CITY OF CLEBURNE
 Water/Wastewater Fund Revenues
 2005-2006 Budget

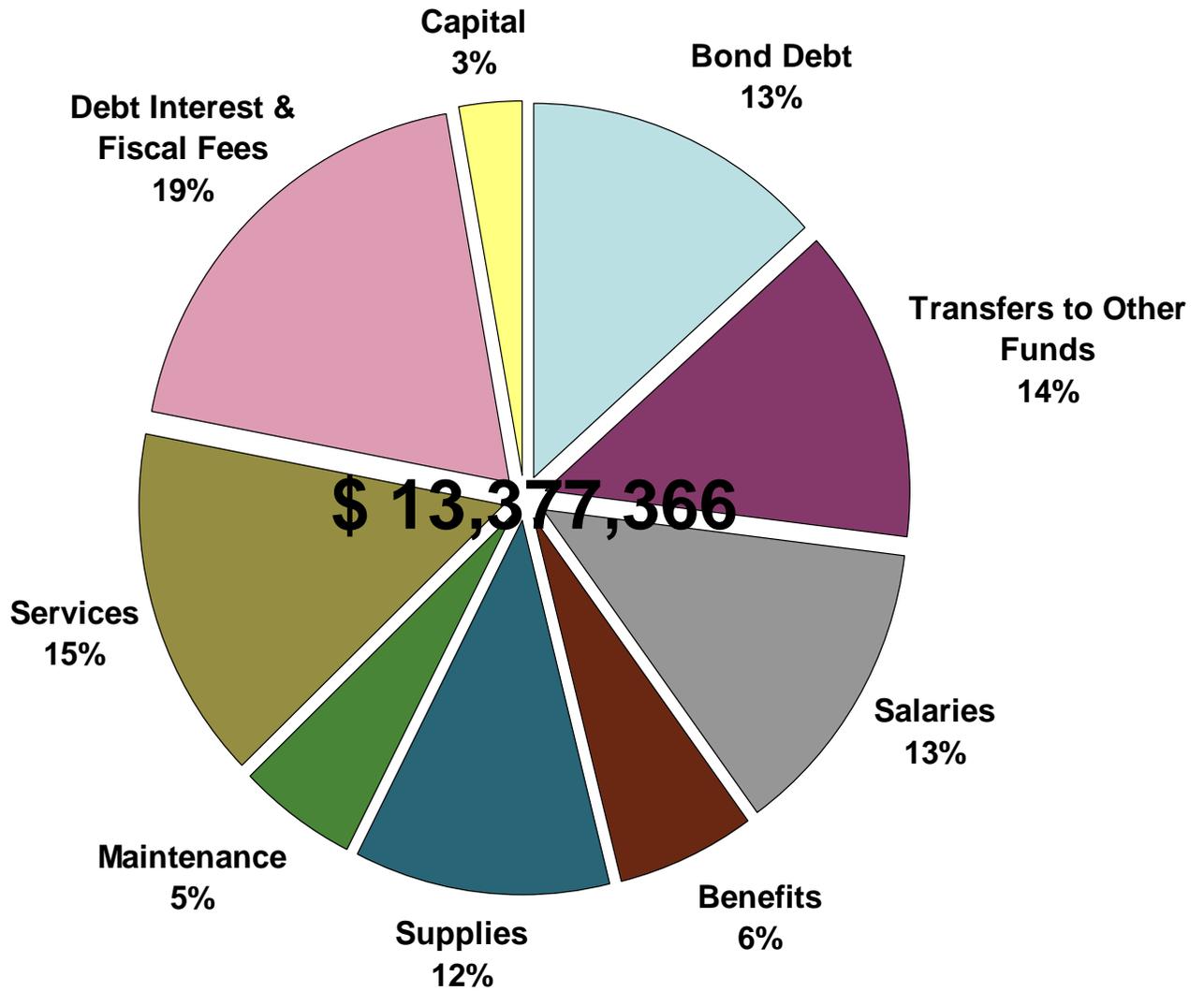
RECEIPTS		
6015-6578	RECLAIMED WATER	\$180,000
Description: Includes sales of sewer affluent through the treatment plant.		
6015-6579	BULK WATER SERVICE	\$480,000
Description: Includes sales through fire hydrants or pumped directly from the lake. Rates are as follows.		
Service Demand Charge - \$13.71 Per month 0 cubic feet and over - \$2.74 per 100 cubic feet		
6015-6580	METERED WATER SALES	\$7,227,085
Description: Includes the sale of treated water through the distribution system. Residential and commercial rates for:		
Inside City Limits: Service Demand Charge - \$13.71 Per month 0 cubic feet and over - \$2.74 per 100 cubic feet		
Outside City Limits: Service Demand Charge - \$17.74 Per month 0 cubic feet and over - \$3.42 per 100 cubic feet		
Assumption: This estimate was based on 10,410 accounts with a total consumption of 207,825,986 cubic feet for the year. (7.48 gallons are in a cubic foot.)		

6015-6581	WASTEWATER SALES	\$4,561,014
Description: The monthly rates or charges for services furnished by the City's sanitary sewer system shall be as follows:		
Residential & Commercial Accounts: Residential - Service Demand Charge - \$7.31 Per month 0 cubic feet to 1,800 cubic feet - \$1.68 per 100 cubic feet Residential Maximum - \$37.55 at 1,800 cubic feet Commercial - Service Demand Charge - \$7.31 Per month Commercial - 0 cubic feet and over - \$1.68 per 100 cubic feet		
Industrial Accounts: Service Demand Charge - \$7.31 Per month Volume Charge, per month, per 100 cubic feet - 2.3541 BOD, per pound, per month - 0.294 TSS, per pound, per month - 0.274		
Assumption: This estimate was based on 9,936 accounts with a total billable amount of 195,207,831 cubic feet for the year.		

RECEIPTS (CONTINUED)

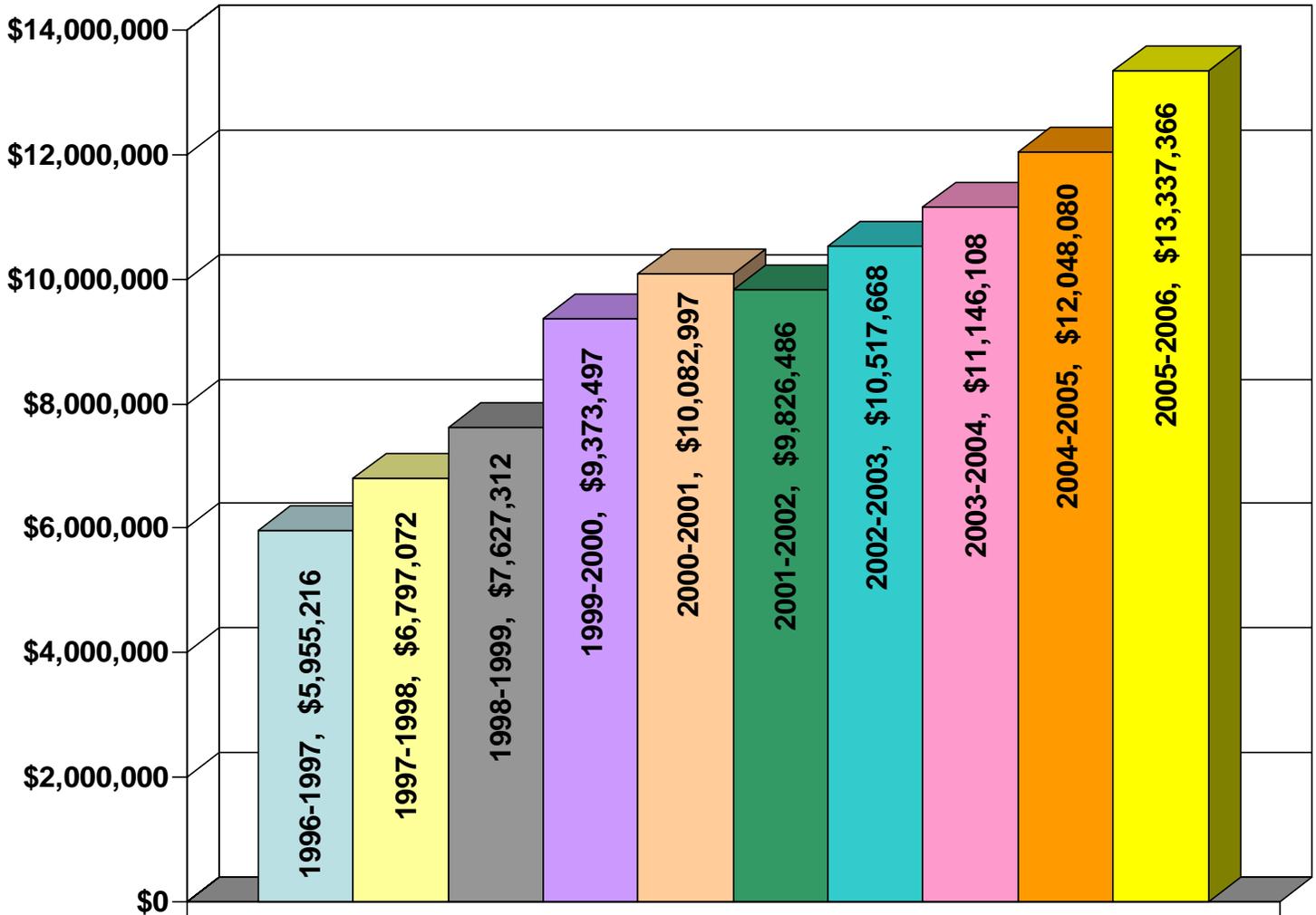
6015-6582	TAPS AND CONNECTIONS	\$120,000
Description:		
Fees are charged to persons desiring to tap onto City water or wastewater lines. Rates are		
Water Taps:		
Size of Connection		Cost of Tap
Any tie on		\$236.00
3/4 inch		\$407.00
1 inch		\$567.00
1 1/2 inch		\$781.00
2 inch		\$1,145.00
Wastewater Taps:		
Size of Connection		Cost of Tap
Tie-on Fee		\$22.00
4 inch		\$321.00
6 inch		\$342.00
8 inch		\$364.00
6015-6587	PENALTY CHARGE TO CUSTOMER	\$200,000
Description:		
Bills are due and payable on the date shown on the bill and a penalty of ten (10) per cent of		
Assumption:		
This charge has remained constant over the years.		
6015-6599	MISCELLANEOUS INCOME	\$56,964
Description:		
This account includes sewer dump charges, service charges of \$5.00, insufficient check charges of \$20.00, connection charges of \$10.00 and other fees that are not contained in the above accounts.		
Assumption:		
This estimate decreased due to creating the Bulk Water Charge and Royalties Accounts.		
6017-6735	INTEREST ON INVESTMENTS	\$20,000
Description:		
Interest earnings as a result of investing idle funds and deposits.		
Assumption:		
This estimate is based on an average monthly balance of \$8,000,000.		
TOTAL WATER AND WASTEWATER REVENUE		\$12,845,063

Water/Wastewater Fund Anticipated Expenses 2005-2006



See Water-Wastewater Fund-Summary of Receipt & Disbursements on page F-1 for related data.

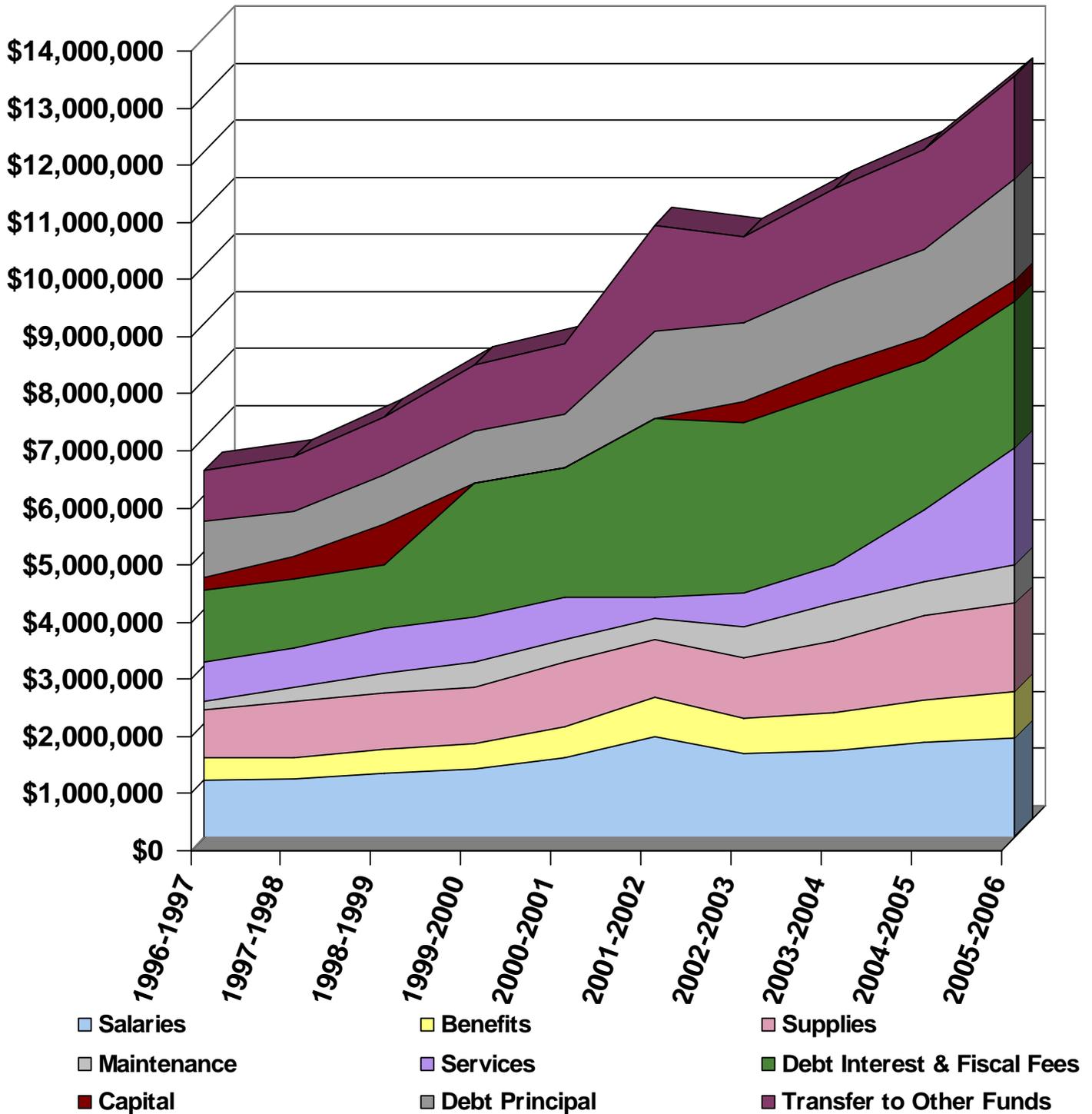
Water/Wastewater Fund Total Expenditures Ten Year Period



Historical data comes from Audits. The 2004-2005 data is an estimated amount, and the 2005-2006 data is the budgeted amount.

See Water-Wastewater Fund-Revenue By Source on page F-2 for related data.

Water/Wastewater Fund Expenses By Category Ten Year Period



See Water-Wastewater Fund-Summary of Receipt & Disbursements on page F-1 for related data.

WATER/WASTEWATER NON-DEPARTMENTAL SUMMARY



DEPARTMENT
Water and Wastewater

6039

DIVISION
Water and Sewer

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ -	\$ -	\$ -	8100 Salaries & Wages	\$ -
28,070	39,000	33,000	8200 Benefits	39,000
600	400	-	8300 Supplies and Materials	-
-	-	-	8400 M&R - Land, Structures & Streets	-
334	500	-	8500 M&R - Equipment & Vehicles	-
118,458	523,000	523,000	8600 Contractual & Miscellaneous Services	598,000
6,363,108	2,839,205	2,615,505	8700 Miscellaneous and Sundry Charges	2,567,463
-	-	-	8800 Capital Outlay - Land & Structures	-
-	-	-	8900 Capital Outlay - Equipment	-
\$6,510,570	\$3,402,105	\$3,171,505	TOTAL	\$3,204,463

MISSION STATEMENT

This department is used to account for those items that benefit all water/wastewater departments.

PROGRAM DESCRIPTION

This program accounts for expenditures not specifically related to any other operating department in the water/wastewater fund. Those items are as follows: unemployment, workman's compensation and casualty insurance, debt service payments, Brazos River Authority payments, master plan, audit charges, and administrative charges.

GOALS

To maintain an accounting of the insurance, audit, and services provided for all water/wastewater departments.

OBJECTIVES

None

INDICATORS

None

PERSONNEL SCHEDULE

None

UTILITY BILLING SUMMARY



DEPARTMENT
Utility Billing

6081

DIVISION
Public Services Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 325,817	\$ 350,136	\$ 360,574	8100 Salaries & Wages	\$ 366,189
135,626	147,216	146,488	8200 Benefits	157,827
64,003	54,250	51,000	8300 Supplies and Materials	43,500
1,527	1,500	400	8400 M&R - Land, Structures & Streets	1,000
56,921	53,600	45,650	8500 M&R - Equipment & Vehicles	52,950
47,958	51,550	51,500	8600 Contractual & Miscellaneous Services	57,450
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
(1,000)	100,000	50,000	8900 Capital Outlay - Equipment	75,000
\$ 630,854	\$ 758,252	\$ 705,612	TOTAL	\$ 753,916

MISSION STATEMENTS

To record, bill, and collect for water, sewer, drainage utility, and sanitation services rendered by the City thereby providing adequate operating funds.

PROGRAM DESCRIPTION

This revenue collecting office is the local point for the collecting of revenue for water, sewer, drainage utility, and sanitation services, including deposits, payments, delinquent notices, customer inquiries, drafts, and account adjustments. Additionally, it collects garage sale and amusement licenses/fees. Computer support is provided by the M.I.S. department.

GOALS

1. Maintain a warm and helpful environment for customers dealing with the Customer Services.
2. Maintain accurate and well documented customer records.
3. To maintain a delinquent utility account with a minimum balance.

OBJECTIVES

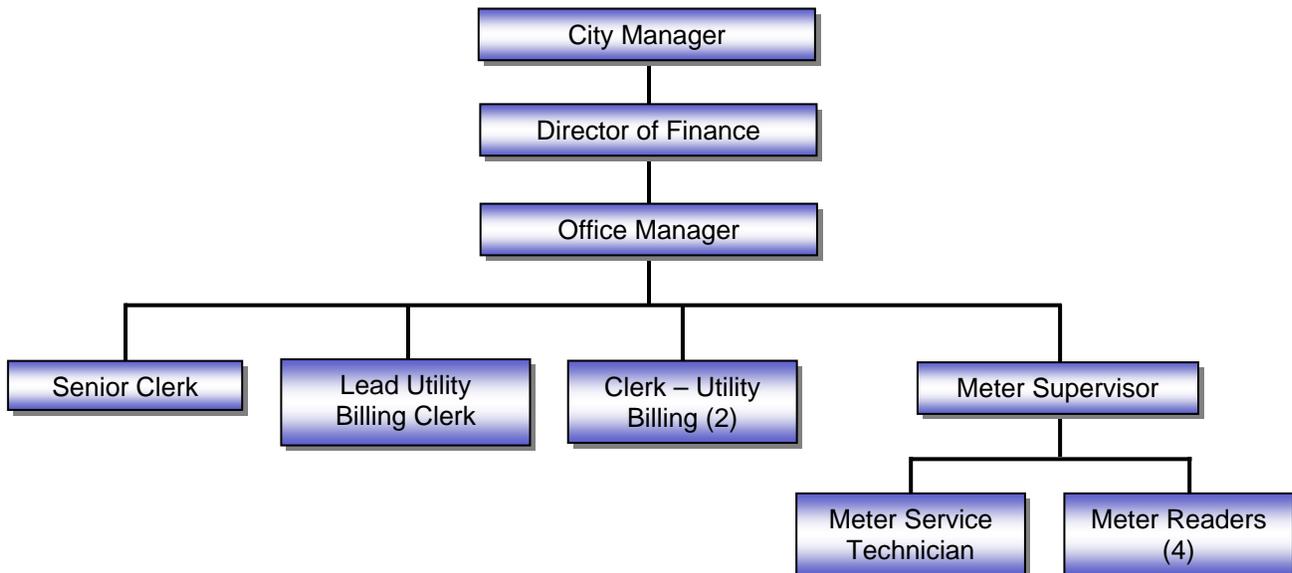
1. Establish policies for dealing consistently with customers.
2. To continue the meter change-out program by installing approximately 300 new meters per year.
3. Maintain non-reread efficiency of 99%.
4. Continue to emphasize collections of delinquent accounts through all means possible.
5. To continue to audit the operation of the department to improve services to our customers wherever possible.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Percent of rereads	2	2	3
2. Number of bank drafts	713	715	720
3. Number of meters changed	250	275	300

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Office Manager	22	1.0	1.0	1.0
Senior Clerk	14	1.0	1.0	1.0
Meter Supervisor	14	1.0	1.0	1.0
Lead Utility Billing Clerk	13	1.0	1.0	1.0
Clerk - Utility Billing	11	2.0	2.0	2.0
Meter Service Technician	10	1.0	1.0	1.0
Meter Reader	9	4.0	4.0	4.0
TOTAL		11.0	11.0	11.0
Part Time	N/A	0.0	0.0	0.0



WATER DISTRIBUTION SUMMARY



DEPARTMENT
Water Distribution

6083

DIVISION
Water and Sewer

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 169,213	\$ 188,024	\$ 181,820	8100 Salaries & Wages	\$ 188,144
75,009	84,335	83,552	8200 Benefits	87,920
38,976	42,400	34,700	8300 Supplies and Materials	36,724
110,455	135,500	121,500	8400 M&R - Land, Structures & Streets	130,500
17,565	24,500	15,900	8500 M&R - Equipment & Vehicles	23,020
4,027	8,800	5,600	8600 Contractual & Miscellaneous Services	9,325
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	271,000	100,000	8800 Capital Outlay - Land & Structures	100,000
-	-	-	8900 Capital Outlay - Equipment	-
\$ 415,244	\$ 754,559	\$ 543,072	TOTAL	\$ 575,633

MISSION STATEMENTS

The Water Distribution Department distributes to the citizens of Cleburne potable water throughout the distribution system with as few interruptions as possible, while maintaining a uniform flow at a constant pressure to meet the demands of our citizens and the City Fire Protection system.

PROGRAM DESCRIPTION

This program is responsible for the maintenance and construction of all water lines and appurtenances within the City's water system. This involves the maintenance of over 250 miles of water lines and over 800 fire hydrants.

To meet its needs, the City maintains 6 million gallons in ground storage tanks and 3.5 million gallons in elevated tanks, which when full, contains 9.5 million gallons of treated water. The distribution system from the treatment plant can accommodate up to 15 million gallons per day. Stand-by crews provide for 24 hour emergency repairs which assures continuous water service with little delay.

GOALS

1. To provide the citizens of Cleburne a safe, dependable water supply with adequate volume and pressure for domestic, commercial, and industrial uses with sufficient fire protection.
2. Reduce the number and occurrence of water line repairs.
3. Personnel to isolate specific sections on the distribution system when necessary to minimizing service interruptions for customers.
4. To compact street excavation to a quality ready for street department repairs.

OBJECTIVES

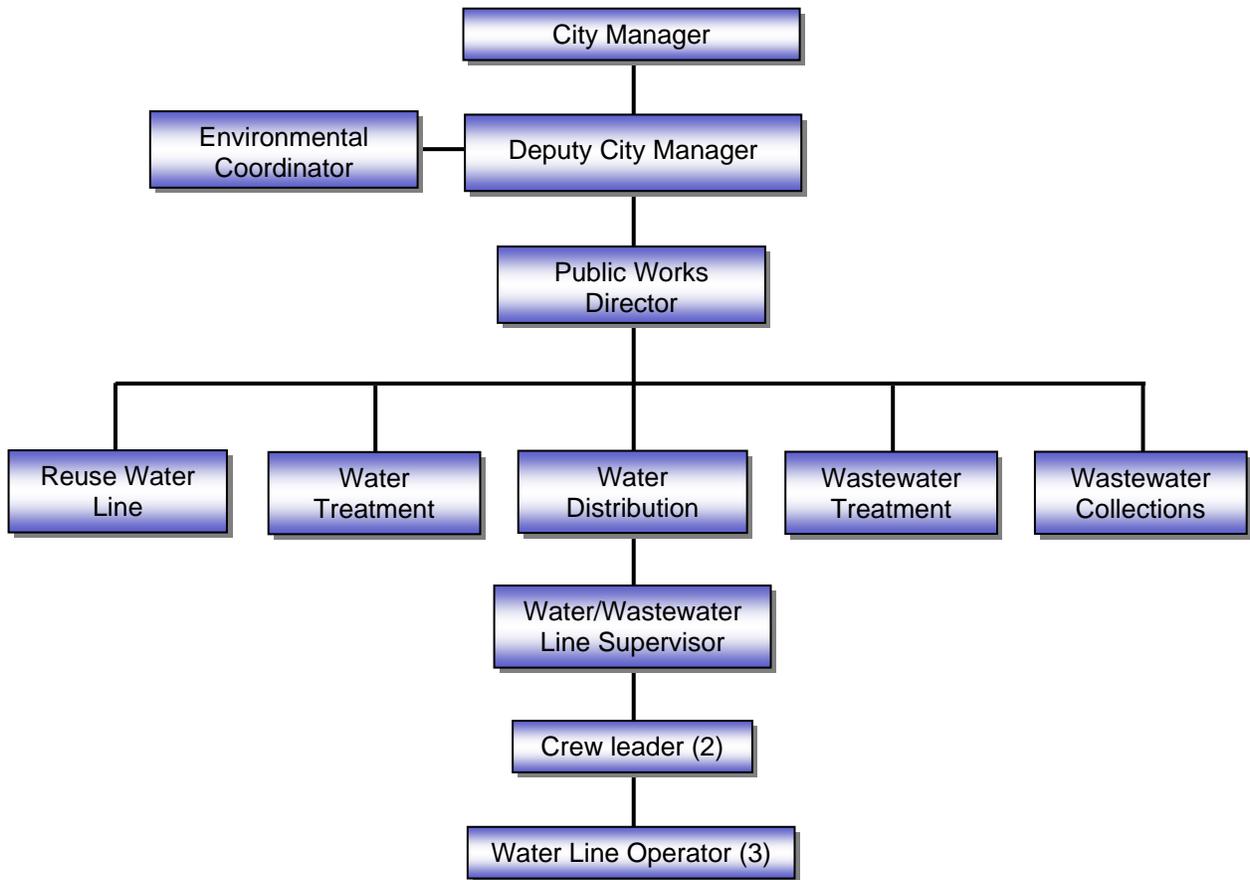
1. To make repairs to all waterline breaks as soon as possible so as to maintain service and conserve water.
2. To flush water system through fire hydrants, to clean system and observe workability of hydrants.
3. Replace small diameter water lines.
4. To add new connects to system, bring on new customers.
5. Add new waterline extensions to system as needed.
6. Add new fire hydrants to system as needed.
7. Relocate water meter and fire hydrants.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Water Leaks (Line Repairs)	401	650	500
2. Line Locates	644	380	750
3. Fire hydrants installed	50	140	75
4. Fire hydrants repaired	51	50	50
5. Valves changed / repaired	100	200	125
6. Water taps made	37	75	50
7. Water tie-ons made	96	140	125

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Water & Wastewater Line Supervisor	20	1.0	1.0	1.0
Crewleader	13	2.0	2.0	2.0
Water Line Operator	10	3.0	3.0	3.0
TOTAL		6.0	6.0	6.0
Part Time	N/A	0.0	0.0	0.0



WATER TREATMENT SUMMARY



DEPARTMENT
Water Treatment

6084

DIVISION
Water and Sewer

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 488,601	\$ 494,439	\$ 509,529	8100 Salaries & Wages	\$ 539,555
209,045	216,451	211,786	8200 Benefits	239,221
719,531	730,265	758,610	8300 Supplies and Materials	781,260
12,531	103,000	103,000	8400 M&R - Land, Structures & Streets	67,500
282,336	60,000	143,700	8500 M&R - Equipment & Vehicles	228,700
76,172	148,530	149,790	8600 Contractual & Miscellaneous Services	157,651
-	-	-	8700 Miscellaneous and Sundry Charges	-
9,108	-	-	8800 Capital Outlay - Land & Structures	17,000
(9,108)	54,000	42,000	8900 Capital Outlay - Equipment	-
\$ 1,788,216	\$ 1,806,685	\$ 1,918,415	TOTAL	\$ 2,030,887

MISSION STATEMENTS

The Water Distribution Department's mission is to provide adequate State/Federal approved potable water to meet residential, commercial, reserve, and firefighting demands.

PROGRAM DESCRIPTION

The City's water supply is inspected annually by the state and has a Superior rating from the TCEQ. To meet its needs, the City has the right to 5.14 million gallons of water a day from Lake Pat Cleburne. The City also has available 4.73 MGD from Lake Aquilla and 4.18 MGD from Lake Whitney. We have 7 wells that are used as additional water sources which have a 2 million gallon capacity. With the recently completed Water Treatment Plant expansion, the plant is capable of treating 15 million gallons a day. Peak demand for treatment is approximately 9.83 million gallons normally required in the month of August.

GOALS

1. To provide safe potable water to meet the demands of the City.
2. To operate the water plant and water wells efficiently and cost effectively.
3. To meet all Federal and State water quality standards.
4. Maintain well trained certified operators.

OBJECTIVES

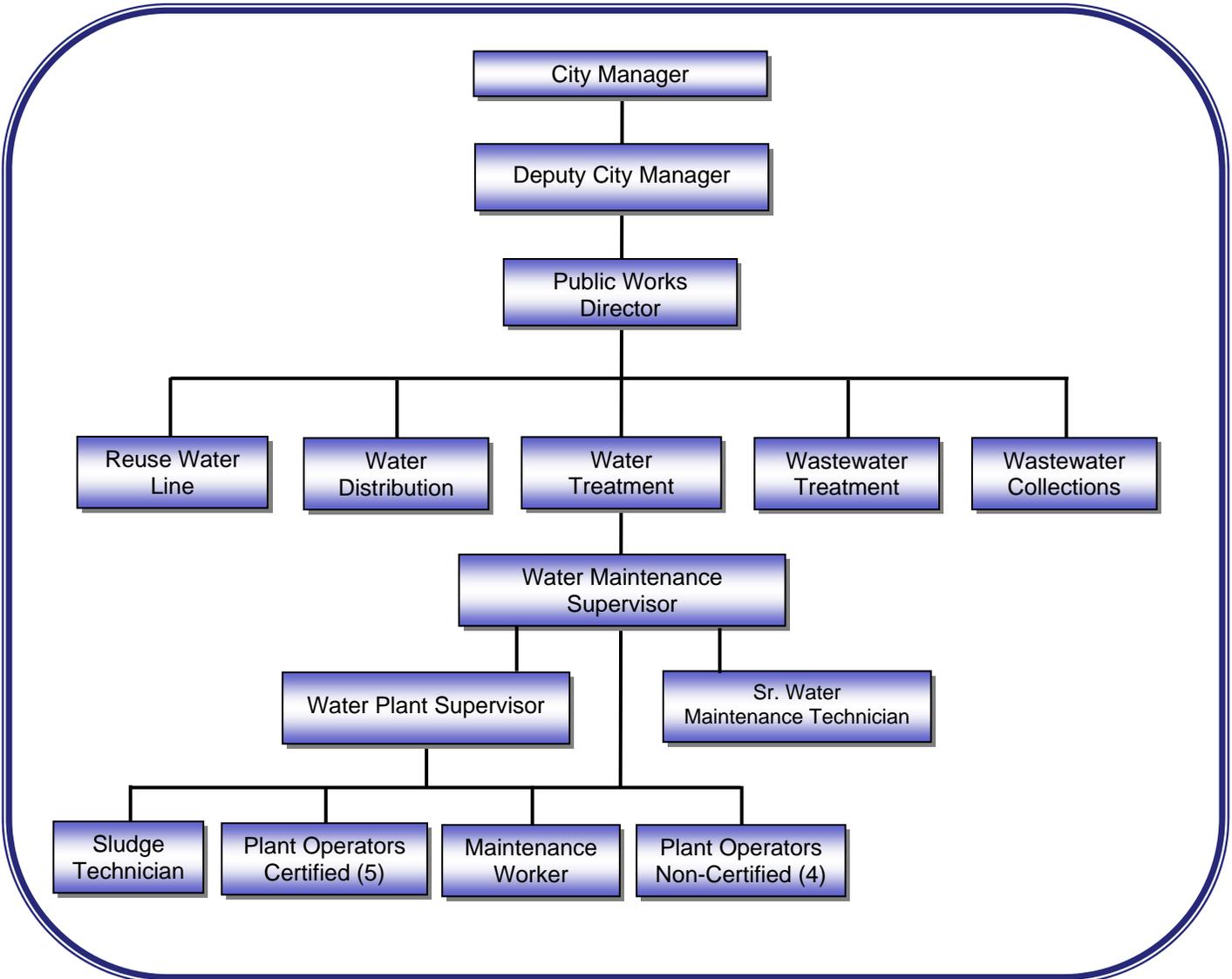
1. Maintain an on-going daily chemical analysis of processed water.
2. Monitor and maintain pumps, mechanical and electrical systems.
3. Provide for scheduled routine maintenance and stay informed regarding latest technologies and innovations.
4. Monitor and maintain standards required in State and Federal permits.
5. Insure a minimum of twenty (20) hours of classroom training per employee.
6. Take measures to comply with EPA mandated lead and copper rule that was effective July 1992.
7. Take measures to modify the water treatment plant to meet the rules of the Safe Drinking Water Act.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Average daily water pumped (MGD)	6.448	5.97	6.50
2. Total gallons pumped (MGD)	2209.7	2179.1	2500
a. Plant (MG)	2017	1888	2000
b. Wells	229.8	291.1	300
3. Bacteriological samples taken	390	388	400
4. Bacteriological samples which exceed TDH standard			
Total gallons	0	0	0
5. Chlorine Residuals taken	1300	1300	1300
6. Number of certificaion training hours completed	450	450	450

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Water Maintenance Supervisor	20	1.0	1.0	1.0
Water Plant Supervisor	20	1.0	1.0	1.0
Sr. Water Maintenance Technician	19	2.0	2.0	2.0
Sludge Technician	13	1.0	1.0	1.0
Water Plant Operator - Certified	12	7.0	5.0	7.0
Water Plant Operator - Non Certified	11	2.0	4.0	2.0
Maintenance Worker		1.0	1.0	1.0
TOTAL		15.0	15.0	15.0
Part Time	N/A	0.0	0.0	0.0



WASTEWATER COLLECTION SUMMARY



DEPARTMENT
Wastewater Collection

6096

DIVISION
Water and Sewer

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 185,957	\$ 213,509	\$ 212,000	8100 Salaries & Wages	\$ 224,230
73,095	95,671	90,045	8200 Benefits	96,927
12,267	22,200	20,500	8300 Supplies and Materials	18,500
71,462	105,500	77,000	8400 M&R - Land, Structures & Streets	81,500
29,636	19,200	23,824	8500 M&R - Equipment & Vehicles	23,710
2,518	5,770	4,000	8600 Contractual & Miscellaneous Services	5,175
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	150,000	150,000	8800 Capital Outlay - Land & Structures	100,000
-	62,300	38,000	8900 Capital Outlay - Equipment	-
\$ 374,935	\$ 674,150	\$ 615,369	TOTAL	\$ 550,042

MISSION STATEMENTS

Furnish the citizens of Cleburne a sanitary wastewater collection system with as few interruptions as possible. The Texas Commission on Environmental Quality (TCEQ) responds to health complaints and wastewater spills.

PROGRAM DESCRIPTION

This program is responsible for maintenance and construction of wastewater lines and appurtenance within the City wastewater system. This involves maintenance of over 250 miles of lines within the City.

GOALS

1. To provide safe and efficient collection of all wastewater.
2. To improve the streets by adjusting manholes to grade.
3. To find and repair line inflow points.
4. To find and repair line stoppage points.

OBJECTIVES

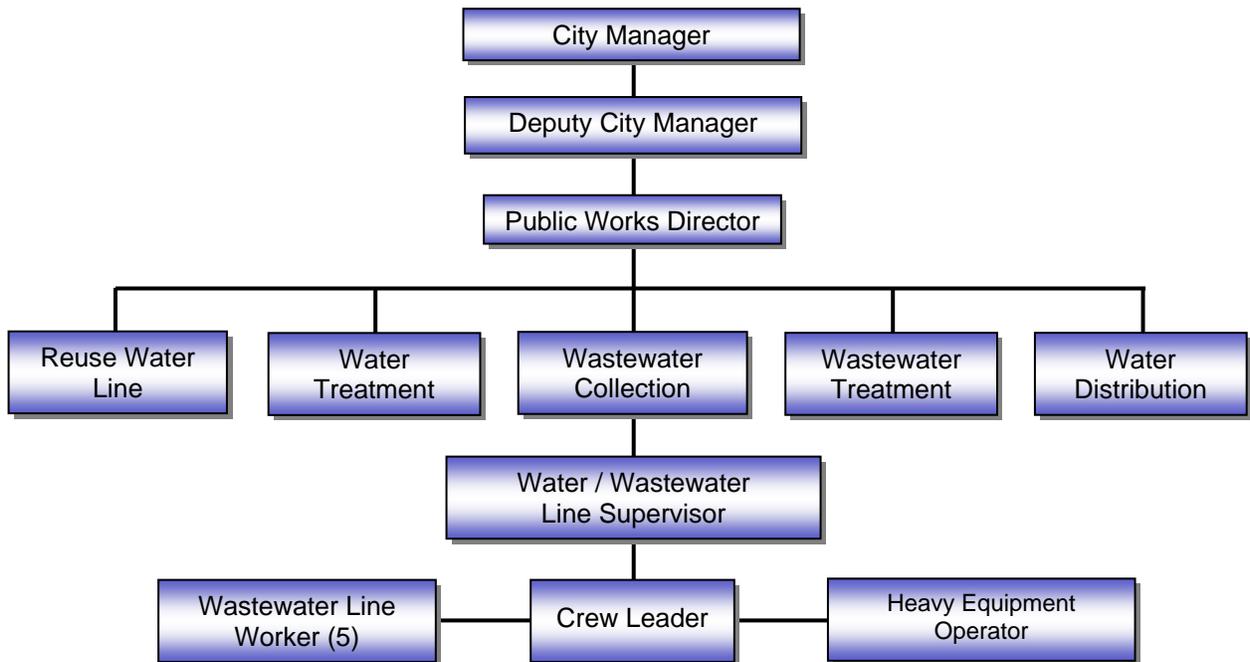
1. To respond to customer calls and complaints as soon as possible.
2. Institute a preventive maintenance program to clean chronic problem mains.
3. To rehabilitate manholes as needed.
4. To rehabilitate lines as needed.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Sewer work orders	2314	1,245	2,000
2. Sewer service lines ran	827	625	750
3. Manholes changed/repaired	113	150	150
4. Main stoppages	189	250	250
5. Mains ran - preventative maintenance	1,100	1,290	1,300
6. Line repairs made	100	100	100
7. Sewer taps made	48	52	50
8. Sewer tie-ons made	107	120	110

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Crew leader	13	1.0	1.0	1.0
Heavy Equipment Operator	13	1.0	1.0	1.0
Equipment Maintenance Tech.	12	1.0	0.0	0.0
Wastewater Line Worker	10	5.0	5.0	5.0
TOTAL		8.0	7.0	7.0
Part Time	N/A	0.0	0.0	0.0



WASTEWATER TREATMENT SUMMARY



DEPARTMENT
Wastewater Treatment

6097

DIVISION
Water and Sewer

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 326,415	\$ 360,174	\$ 397,002	8100 Salaries & Wages	\$ 419,959
143,520	174,951	159,100	8200 Benefits	189,867
432,887	482,540	615,055	8300 Supplies and Materials	658,350
10,997	16,700	13,000	8400 M&R - Land, Structures & Streets	9,600
65,222	87,000	62,650	8500 M&R - Equipment & Vehicles	70,700
431,205	615,060	522,300	8600 Contractual & Miscellaneous Services	1,217,679
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	12,600	10,500	8800 Capital Outlay - Land & Structures	-
-	73,000	32,000	8900 Capital Outlay - Equipment	75,000
\$ 1,410,245	\$ 1,822,025	\$ 1,811,607	TOTAL	\$ 2,641,155

MISSION STATEMENTS

The Wastewater Treatment mission is to remove the pollution from the wastewater required by Federal and State standards and to prevent polluting of our rivers and streams.

PROGRAM DESCRIPTION

The City's current Wastewater Treatment process consists of two single stage nitrification plants with a capacity of 7.5 million gallons per day followed by a dechlorination facility for our direct discharge. Our effluent is regulated by permit from EPA and TCEQ. We are capable of supplying 1.5 million gallons per day of reuse water.

GOALS

1. To clean wastewater suitable to release to stream.
2. To meet all Federal and State quality standards.
3. To operate plant and lift stations efficiently and cost effectively.
4. Maintain well trained, certified operators.

OBJECTIVES

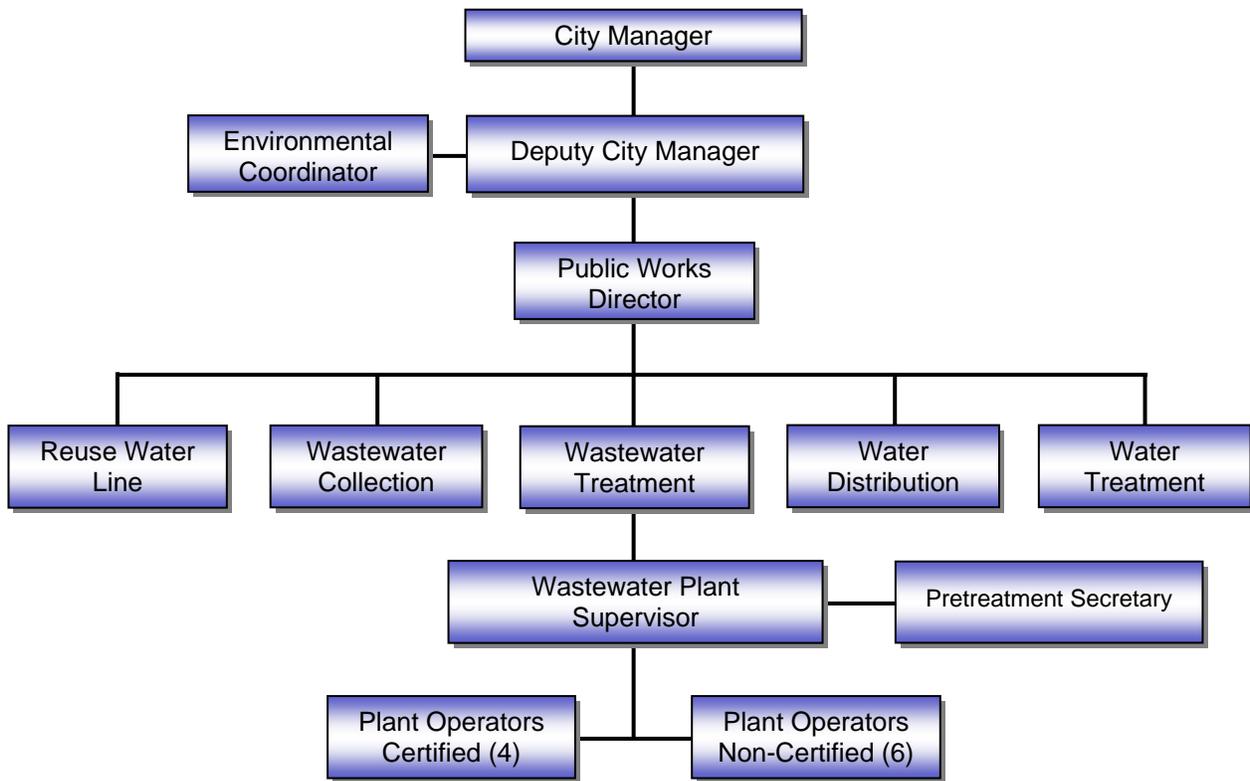
1. Maintain an on going daily operation records.
2. Monitor and maintain pumps, mechanical, and electrical systems.
3. Provide for scheduled routine maintenance of pumps and mechanical equipment.
4. Monitor and maintain standards required in State and Federal permits.
5. Require our operators receive classroom training hours and stay informed of latest technologies and innovations.
6. Modify ordinances and industrial pretreatment program to keep us in compliance with EPA mandates.

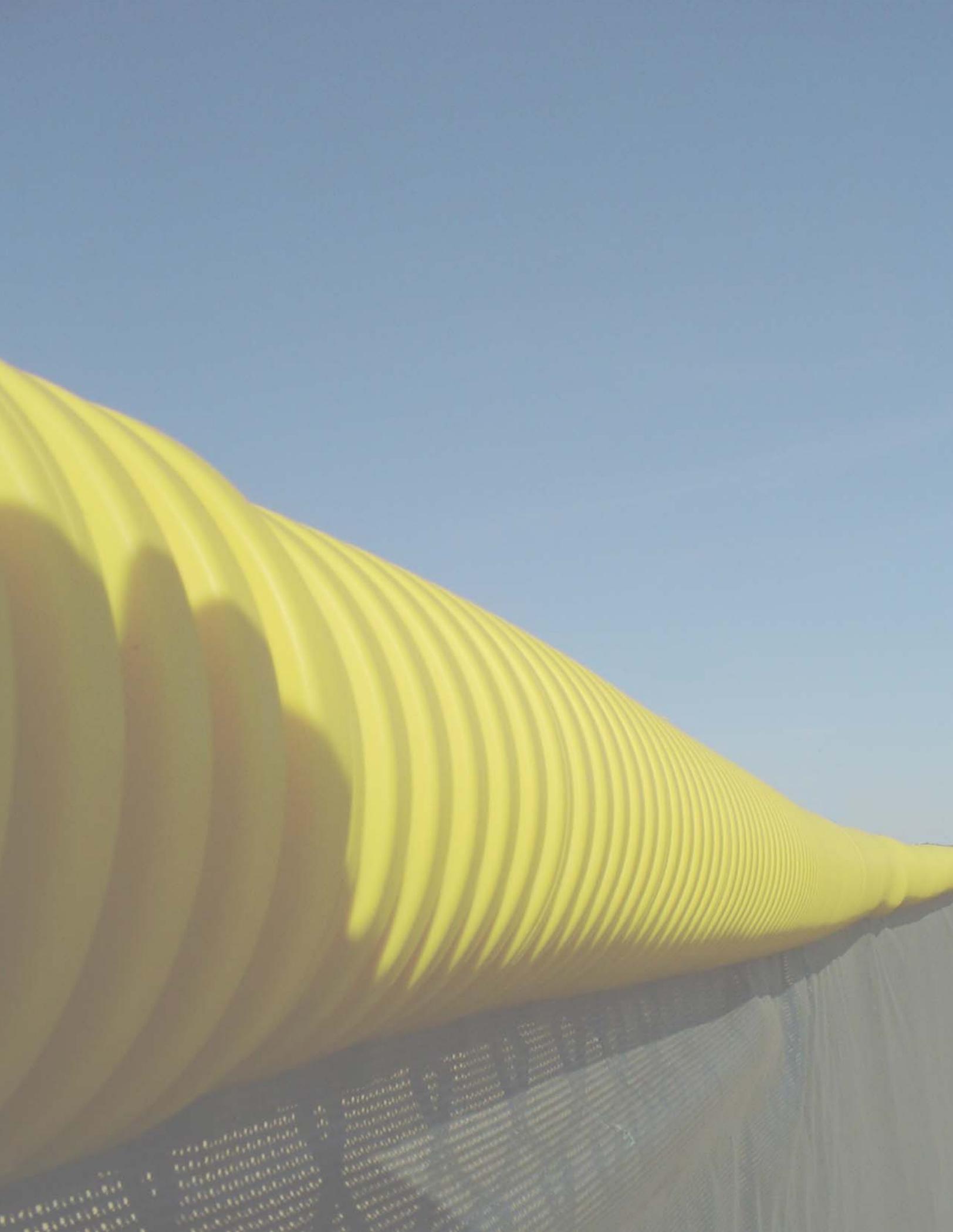
INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Average daily water pumped (MGD)	4.74	4.1	5
2. Total gallons treated (MGD)	1435	1500	1500
3. Total discharged	1767	1373.7	1800
4. Total pumped to Reuse Facility	237.21	126.34	250
5. BOD & TSS samples - Influent		156	175
BOD & TSS samples - Effluent		260	275
6. Number of certification training hours completed	320	320	320

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Environmental Coordinator	25	1.0	1.0	1.0
Plant Supervisor	21	1.0	1.0	1.0
Pre-Treatment Secretary	14	1.0	1.0	1.0
Plant Operator - Certified	12	4.0	4.0	3.0
Plant Operator - Non Certified	11	4.0	6.0	7.0
TOTAL		11.0	13.0	13.0
Part Time	N/A	0.0	0.0	0.0





Municipal Airport Fund



ENTERPRISE FUND
MUNICIPAL AIRPORT
Fund 61
Summary of Receipts & Disbursements
2005-2006

	ACTUAL 2003-2004	BUDGET 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
Beginning Fund Balance	\$ 10,177	\$ 868	\$ 9,158	\$ 14,860
Receipts:				
Airport Revenue	112,992	121,309	122,000	125,000
TxDOT 2003 Grant	0	0	0	127,350
TxDOT 2004 Grant	0	0	0	277,000
Interest on Investments	206	200	100	100
Total Receipts	<u>113,198</u>	<u>121,509</u>	<u>122,100</u>	<u>529,450</u>
Transfers In:				
Fund 21 - TxDOT Grant Match	0	0	0	73,400
Total Transfers In	<u>0</u>	<u>0</u>	<u>0</u>	<u>73,400</u>
TOTAL FUNDS AVAILABLE	123,375	122,377	131,258	617,710
Expenditures:				
Salaries	22,904	25,664	25,664	27,107
Benefits	10,408	10,583	10,289	11,295
Supplies	18,837	16,250	19,230	20,450
Maintenance - Building	15,168	12,300	8,300	13,350
Maintenance - Equipment	6,084	9,850	6,500	6,750
Services	19,556	21,000	15,915	17,950
Capital Land, Structures & Equipment	0	0	0	482,750
Total Expenditures:	<u>92,957</u>	<u>95,647</u>	<u>85,898</u>	<u>579,652</u>
Other (Sources) Uses of Funds:				
Principal Payment - Debt Service Fund 02	12,000	12,000	12,000	12,000
Transfer to General Fund - 01	9,260	12,730	18,500	12,730
Total Out:	<u>21,260</u>	<u>24,730</u>	<u>30,500</u>	<u>24,730</u>
TOTAL USES OF FUNDS	<u>114,217</u>	<u>120,377</u>	<u>116,398</u>	<u>604,382</u>
Ending Fund Balance	<u>\$ 9,158</u>	<u>\$ 2,000</u>	<u>\$ 14,860</u>	<u>\$ 13,328</u>

MUNICIPAL AIRPORT SUMMARY



DEPARTMENT
Municipal Airport

6154

DIVISION
Public Services Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 22,904	\$ 25,664	\$ 25,664	8100 Salaries & Wages	\$ 27,107
10,408	10,583	10,289	8200 Benefits	11,295
18,837	16,250	19,230	8300 Supplies and Materials	20,450
15,168	12,300	8,300	8400 M&R - Land, Structures & Streets	13,350
6,084	9,850	6,500	8500 M&R - Equipment & Vehicles	6,750
19,556	21,000	15,915	8600 Contractual & Miscellaneous Services	17,950
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	276,250
-	-	-	8900 Capital Outlay - Equipment	206,500
\$ 92,957	\$ 95,647	\$ 85,898	TOTAL	\$ 579,652

MISSION STATEMENTS

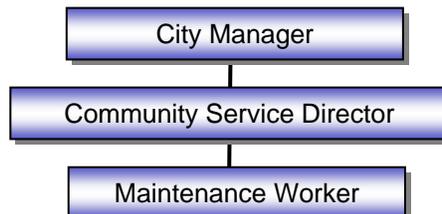
The Cleburne Municipal Airport provides facilities and services conclusive to effective operation in the areas of commercial, general, and private aviation. In the year 2005 it was voted by council to rename the airport to Hazlewood Fields. The City provides maintenance services for airport runways, taxiways, terminal building, and field lighting systems.

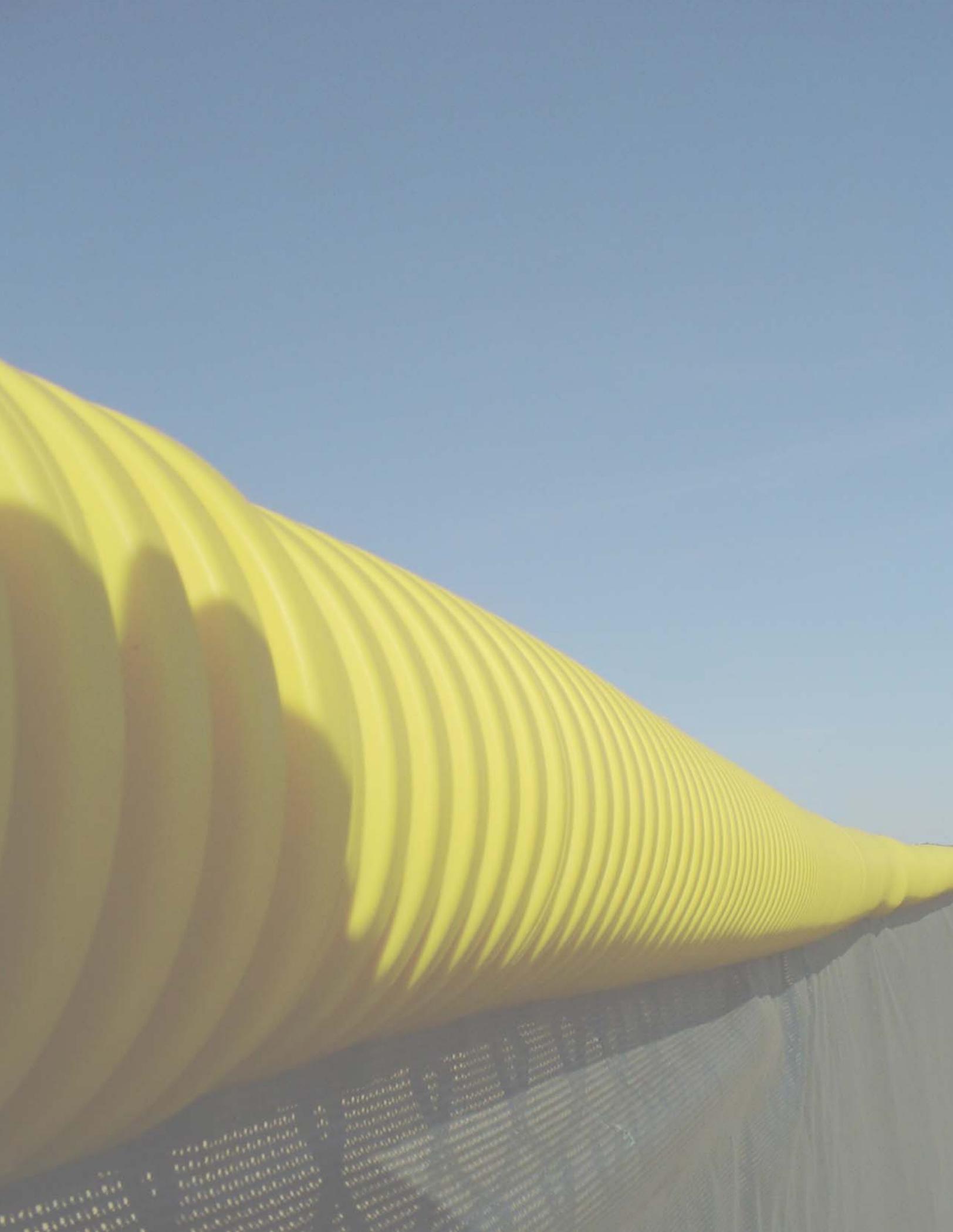
PROGRAM DESCRIPTION

This program accounts for the maintenance and utilities at Hazlewood Fields. Airport facilities are currently leased to private enterprises for general aviation purposes. The City will continue maintenance on the aprons, runways and taxiways, in order to maintain the service life of the airport.

PERSONNEL SCHEDULE

Full Time	Pay Grade	2003-04	2004-05	2005-06
Maintenance Worker	9	1.0	1.0	1.0
TOTAL		1.0	1.0	1.0
Part Time	N/A	0.0	0.0	0.0





Drainage Utility Fund



ENTERPRISE FUND
UTILITY DRAINAGE
Fund 63
Summary of Receipts & Disbursements
2005-2006

	ACTUAL 2003-2004	BUDGET 2004-2005	ESTIMATED 2004-2005	PROPOSED 2005-2006
Beginning Fund Balance	\$ 0	\$ 3,918	\$ (7,381)	\$ 162,392
Receipts:				
Drainage Utility Revenue	228,117	405,000	388,048	400,000
Interest on Investments	0	500	1,563	3,000
Total Receipts:	<u>228,117</u>	<u>405,500</u>	<u>389,611</u>	<u>403,000</u>
TOTAL FUNDS AVAILABLE	<u>228,117</u>	<u>409,418</u>	<u>382,230</u>	<u>565,392</u>
Expenditures:				
Salaries	80,446	88,371	84,222	90,625
Benefits	46,341	50,628	47,782	68,638
Supplies	5,456	10,400	4,223	5,650
Maintenance - Building	28,501	5,200	1,239	2,500
Maintenance - Equipment	3,168	8,700	8,755	9,550
Services	71,586	62,800	48,281	55,500
Misc Charges	0	0	0	0
Capital Land, Structures & Equipment	0	56,500	25,336	0
Total Expenditures:	<u>235,498</u>	<u>282,599</u>	<u>219,838</u>	<u>232,463</u>
Other (Sources) Uses of Funds:				
Transfer to Debt Service Fund - 02	0	0	0	0
Transfer to General Fund - 01	0	0	0	0
Reserve for Projects	0	122,000	122,000	300,000
Total Out:	<u>0</u>	<u>122,000</u>	<u>122,000</u>	<u>300,000</u>
TOTAL USES OF FUNDS	<u>235,498</u>	<u>404,599</u>	<u>341,838</u>	<u>532,463</u>
Ending Fund Balance	<u>\$ (7,381)</u>	<u>\$ 4,819</u>	<u>\$ 40,392</u>	<u>\$ 32,929</u>

DRAINAGE UTILITY SUMMARY



DEPARTMENT
Drainage Utility

6398

DIVISION
Public Services Community

EXPENDITURE AND FUNDING SOURCES

Actual 2003-2004	Budgeted 2004-2005	Estimated 2004-2005	Expenditure Category	Approved 2005-2006
\$ 80,446	\$ 88,371	\$ 84,222	8100 Salaries & Wages	\$ 90,625
46,341	50,628	47,782	8200 Benefits	68,638
5,456	10,400	4,223	8300 Supplies and Materials	5,650
28,501	5,200	1,239	8400 M&R - Land, Structures & Streets	2,500
3,168	8,700	8,755	8500 M&R - Equipment & Vehicles	9,550
71,586	62,800	48,281	8600 Contractual & Miscellaneous Services	55,500
-	-	-	8700 Miscellaneous and Sundry Charges	-
-	-	-	8800 Capital Outlay - Land & Structures	-
-	56,500	25,336	8900 Capital Outlay - Equipment	-
\$ 235,498	\$ 282,599	\$ 219,838	TOTAL	\$ 232,463

MISSION STATEMENTS

The Drainage Utility department is charged with the operation and maintenance of the flood management program in accordance with the storm water master plan and through proper management and adherence to State and Federal regulations we strive to operate and remain an effective storm water system to protect Cleburne citizens against flooding.

PROGRAM DESCRIPTION

The Drainage Utility department provides for minor installation, maintenance, and operation of the storm water drainage systems and creek maintenance and cleaning along the major and lesser water shed throughout Cleburne.

GOALS

Establish an effective method of cleaning and maintenance of all flood ways within Cleburne City limits. Maintain all established storm sewer systems in accordance with State and Federal regulations. Install minor storm drainage systems.

OBJECTIVES

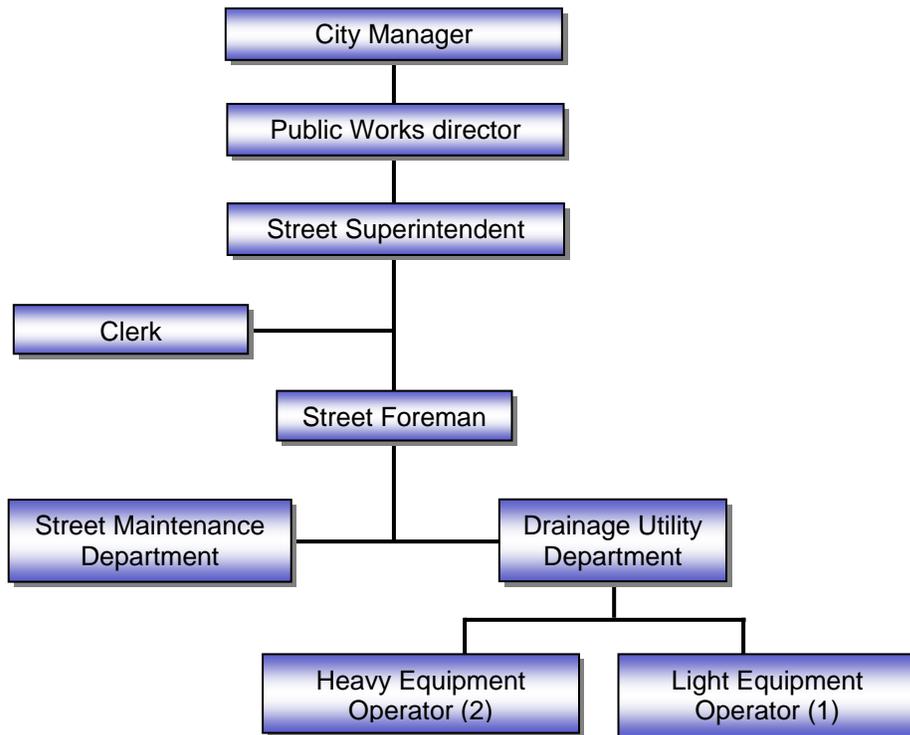
Start an effective cleaning, maintenance, and management program within the next 5 years for storm drainage protection.

INDICATORS

	Actual 2003-2004	Estimated 2004-2005	Budgeted 2005-2006
1. Miles of drainage waterways cleaned	1.6	2.6	2.6
2. Miles of ditches sprayed	13.5	13.5	13.5

PERSONNEL SCHEDULE

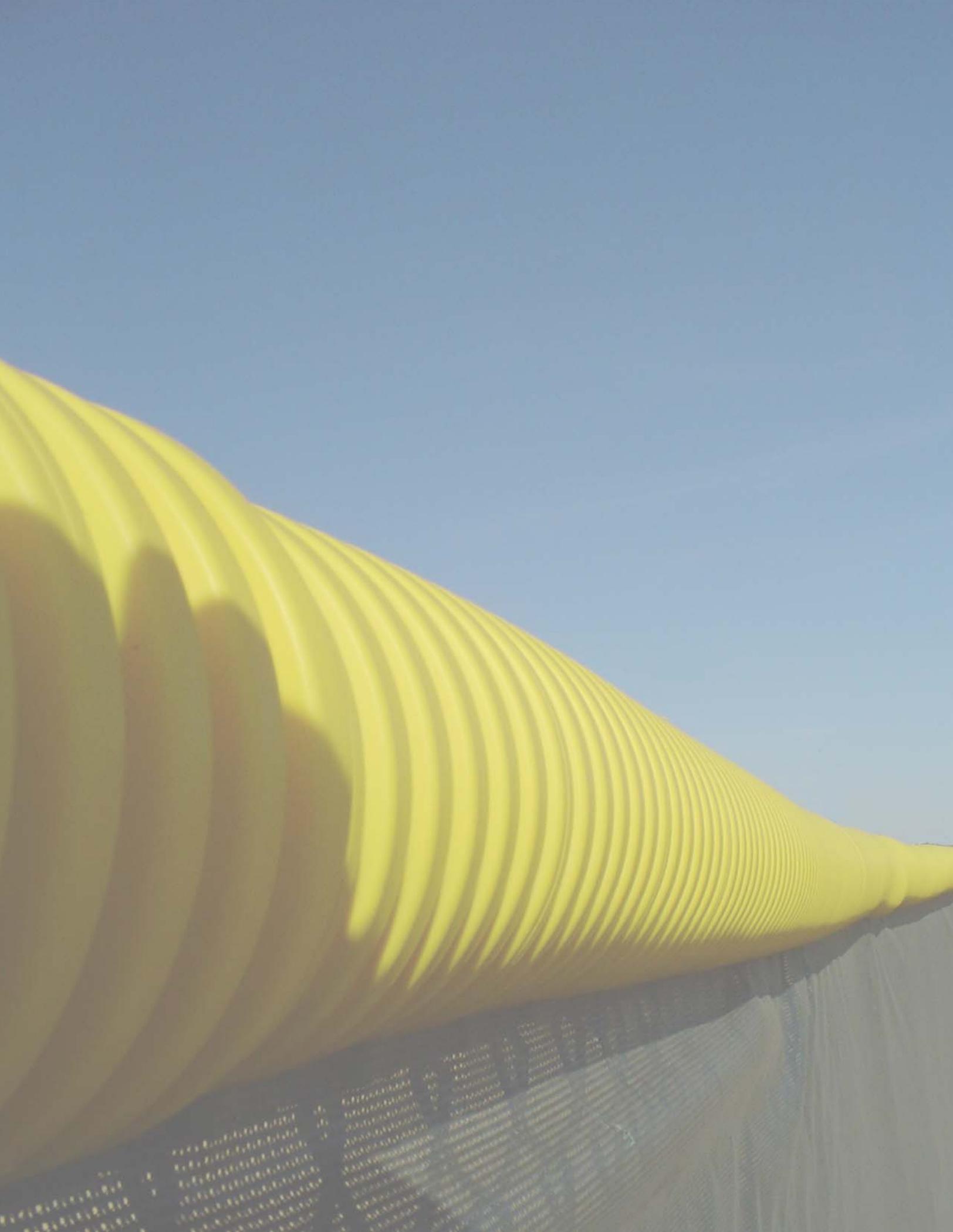
Full Time	Pay Grade	2003-04	2004-05	2005-06
Heavy Equipment Operator	13	2.0	2.0	2.0
Light Equipment Operatpr	11	0.0	1.0	1.0
TOTAL		2.0	3.0	3.0
Part Time	N/A	0.0	0.0	0.0



ENTERPRISE CAPITAL PROJECT FUND
WATER - WASTEWATER
1997, 1999, & 2001 REVENUE BOND FUND
Fund 66
Summary of Receipts and Expenditures
2005-2006

In July of 1997 the City of Cleburne issued \$14,905,000 in Water and Wastewater Revenue Bonds. This was the first step in getting future water supplies for our citizens. That sale included \$6,550,000 which was used to refund old higher cost debt and \$8,355,000 which was new construction money needed to start the \$45 Million project. The 1999 issue in the amount of \$22,190,000 and the 2001 issue in the amount of \$16,664,000 was used to build the water line from Lake Aquilla to Lake Pat Cleburne, well improvements, water distribution study and improvements, ground storage, wastewater study and improvements, and wastewater treatment plant improvements.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 2,775,047
Interest Income (6617-6735)	10,000
TOTAL FUNDS AVAILABLE	2,785,047
Expenditures - Water Projects that we are working on:	
W27 - Relocation of Water Lines at Country Club Road (6683-8870)	113,834
W33 - Relocation of Water Lines Hwy 174 N, Vaughan to Lane (6683-8870)	260,600
W36 - Miscellaneous Water Projects (6683-8870)	141,613
TOTAL WATER PROJECTS	516,047
Expenditures - Wastewater Projects that we are working on:	
S04 - Industrial Pretreatment (TDS) (6697-88XX)	1,499,000
S13 - Hal Industrial Park Sewer (6696-8830)	770,000
TOTAL WASTEWATER PROJECTS	2,269,000
TOTAL EXPENDITURES	2,785,047
Ending Balance - September 30, 2006	\$ 0



Revenue Debt Service Fund



REVENUE DEBT SERVICE FUND

Statement of Bonded Indebtedness

2005-2006

Title, Issue Year and Purpose	Term (Years)	Original Issue Amount	Retired In Previous Years	Debt Balance 10-01-2005
Waterworks and Sewer System Refunding & Improvement Revenue Bonds Bonds, Water and Wastewater, Series 1997 Improvements and Lines to Lake Aquilla.	20	\$ 14,905,000.00	\$ 8,265,000.00	\$ 6,640,000.00
Waterworks and Sewer System Revenue Bonds, Series 2001 Wastewater collection system study, sludge dryer, improvements and expansion at WWTP, West Buffalo Creek relief, new Wastewater Treatment Plant (Northeast), Sparks Drive relief and relocation to Industrial Boulevard, Highway 174 Lift Station improvements and Highway 174 connect to New East Buffalo.	25	\$ 17,225,000.00	\$ 9,965,000.00	\$ 7,260,000.00
Waterworks and Sewer System Refunding Bonds, Series 2002 Proceeds used to refund the City's outstanding Waterworks and Sewer System Revenue Refunding Bonds, Series 1993 and pay the costs associated with the issuance of the bonds. Refunded 1993 - \$3,970,000	5	\$ 3,970,000.00	\$ 2,965,000.00	\$ 1,005,000.00
Waterworks and Sewer System Refunding Bonds, Series 2005 Proceeds used to refund the City's outstanding Waterworks and Sewer System Revenue Refunding Bonds, Series 1997, 1999, and 2001 and pay the costs associated with the issuance of the bonds.	5	\$ 41,960,000.00	\$ 0	\$ 41,960,000.00
		\$ 78,060,000.00	\$ 21,195,000.00	\$ 56,865,000.00

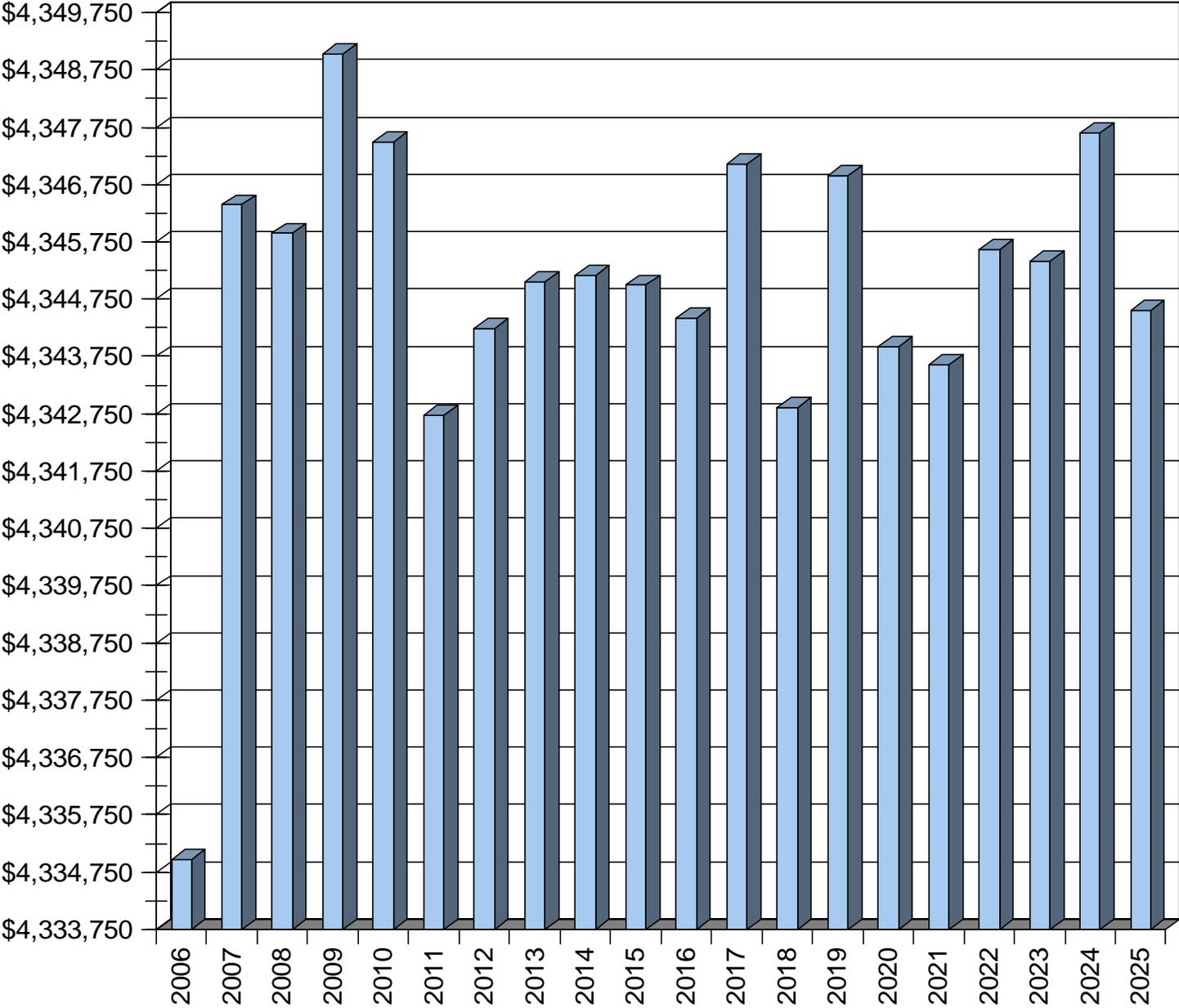
REVENUE DEBT SERVICE FUND

Debt Service Requirements

2005-2006

Issue Year	Title and Purpose	Outstanding 10/01/2005	Current Requirements		
			Principal	Interest	Total
1997	Waterworks and Sewer System Refunding and Improvement Revenue Bonds	\$ 6,640,000.00	\$ 45,000.00	\$ 341,481.24	\$ 386,481.24
2001	Waterworks and Sewer System Revenue Bonds	7,260,000.00	375,000.00	348,448.76	723,448.76
2002	Waterworks and Sewer System Refunding Bonds	1,005,000.00	610,000.00	24,500.00	634,500.00
2005	Waterworks and Sewer System Refunding Bonds	41,960,000.00	750,000.00	1,850,532.50	2,600,532.50
Budget Requirements 2005-06			\$ 1,780,000.00	\$ 2,564,962.50	\$ 4,344,962.50
TOTAL BONDS OUTSTANDING		\$ 56,865,000.00			

Enterprise Debt Outstanding Schedule of Debt Requirements



■ Yearly Enterprise Fund Requirements

Total Principal and Interest requirement for the life of all Revenue Bonds. The outstanding balance at October 1, 2005 is \$56,865,000.

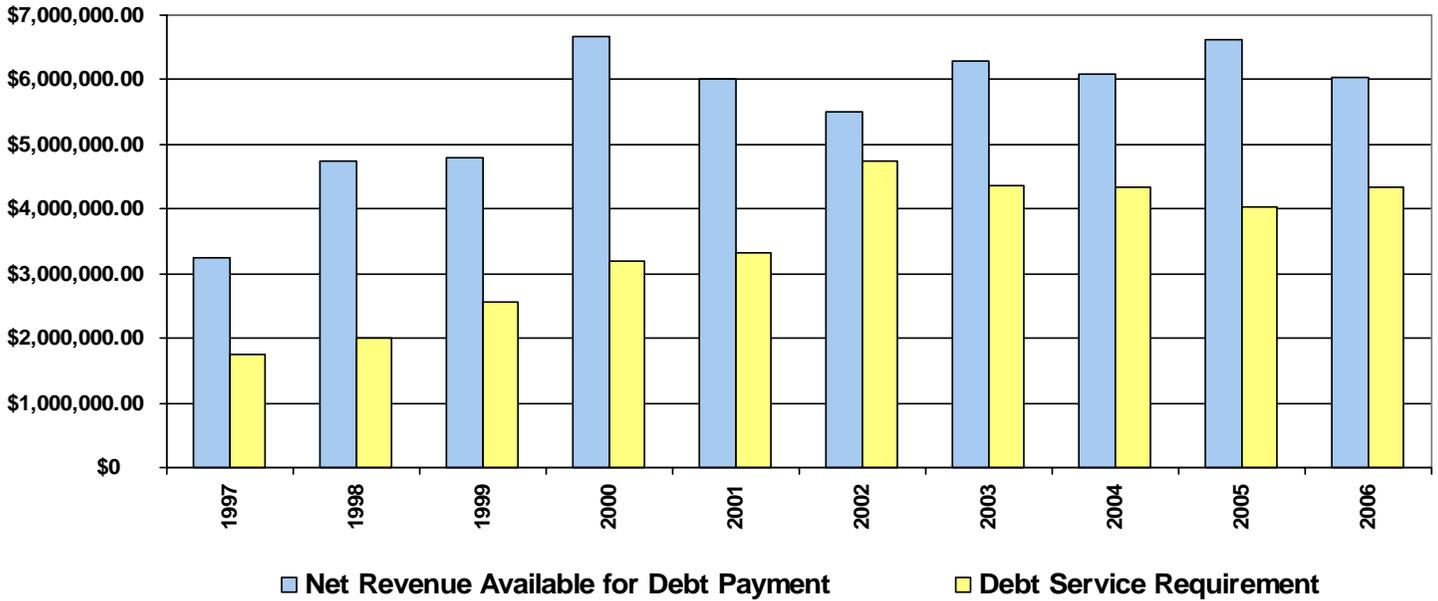
REVENUE DEBT SERVICE FUND

Schedule of Requirements

October 1, 2005 to Maturity

Fiscal Year Ending 09-30	Principal	Interest	Total
2006	1,780,000.00	2,564,962.50	4,344,962.50
2007	1,860,000.00	2,486,395.00	4,346,395.00
2008	1,945,000.00	2,400,897.50	4,345,897.50
2009	2,040,000.00	2,309,038.75	4,349,038.75
2010	2,135,000.00	2,212,491.88	4,347,491.88
2011	2,230,000.00	2,112,725.01	4,342,725.01
2012	2,335,000.00	2,009,231.26	4,344,231.26
2013	2,445,000.00	1,900,038.76	4,345,038.76
2014	2,560,000.00	1,785,168.76	4,345,168.76
2015	2,680,000.00	1,664,992.51	4,344,992.51
2016	2,805,000.00	1,539,413.14	4,344,413.14
2017	2,940,000.00	1,407,110.02	4,347,110.02
2018	3,075,000.00	1,267,850.64	4,342,850.64
2019	3,225,000.00	1,121,892.51	4,346,892.51
2020	3,375,000.00	968,916.88	4,343,916.88
2021	3,535,000.00	808,606.25	4,343,606.25
2022	3,705,000.00	640,608.13	4,345,608.13
2023	3,880,000.00	465,409.38	4,345,409.38
2024	4,065,000.00	282,642.50	4,347,642.50
2025	4,250,000.00	94,562.00	4,344,562.00
	\$ 56,865,000.00	\$ 30,042,953.38	\$ 86,907,953.38

Revenue Debt Service Fund Bond Coverage Ten Year Period



Fiscal Year Ended	Gross Revenue	Direct Operating Expenses	Net Revenue Available for Debt Service	Debt Service Principal	Debt Service Interest	Debt Service Total	Coverage
1997	6,261,668	3,016,092	3,245,576	975,000	787,339	1,762,339	1.84
1998	8,123,394	3,383,925	4,739,469	805,000	1,203,981	2,008,981	2.36
1999	8,475,543	3,685,124	4,790,419	855,000	1,713,001	2,568,001	1.87
2000	10,618,222	3,940,290	6,677,932	895,000	2,300,631	3,195,631	2.09
2001	10,374,531	4,364,092	6,010,439	930,000	2,388,863	3,318,863	1.81
2002	10,128,935	4,618,376	5,510,559	1,525,000	3,205,534	4,730,534	1.16
2003	10,774,178	4,492,198	6,281,980	1,370,000	2,989,011	4,359,011	1.44
2004	10,872,750	4,775,753	6,096,997	1,455,000	2,892,635	4,347,635	1.40
Estimated 2005	12,452,435	5,826,235	6,626,200	1,515,000	2,516,845	4,031,845	1.64
Budgeted 2006	\$ 12,855,063	\$ 6,821,633	\$ 6,033,430	\$ 1,780,000	\$ 2,564,963	\$ 4,344,963	1.39

The Estimated 2005 Coverage ratio will be covered by a rate mitigation fund which will have approximately \$2,416,419 by 9-30-05.

CITY OF CLEBURNE

\$14,905,000.00

Waterworks Revenue and Refunding Bonds

Series 1997

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	45,000.00	5.000%	2-15-06	171,303.12	8-15-06	170,178.12	386,481.24
2-15-07	45,000.00	5.000%	2-15-07	170,178.12	8-15-07	169,053.12	384,231.24
2-15-08	300,000.00	4.700%	2-15-08	169,053.12	8-15-08	162,003.12	631,056.24
2-15-09	320,000.00	4.750%	2-15-09	162,003.12	8-15-09	154,403.12	636,406.24
2-15-10	335,000.00	4.875%	2-15-10	154,403.12	8-15-10	146,237.50	635,640.62
2-15-11	350,000.00	4.900%	2-15-11	146,237.50	8-15-11	137,662.50	633,900.00
2-15-12	365,000.00	5.000%	2-15-12	137,662.50	8-15-12	128,537.50	631,200.00
2-15-13	385,000.00	5.000%	2-15-13	128,537.50	8-15-13	118,912.50	632,450.00
2-15-14	400,000.00	5.000%	2-15-14	118,912.50	8-15-14	108,912.50	627,825.00
2-15-15	425,000.00	5.100%	2-15-15	108,912.50	8-15-15	98,075.00	631,987.50
2-15-16	445,000.00	5.125%	2-15-16	98,075.00	8-15-16	86,671.88	629,746.88
2-15-17	470,000.00	5.375%	2-15-17	86,671.88	8-15-17	74,040.63	630,712.51
2-15-18	495,000.00	5.375%	2-15-18	74,040.63	8-15-18	60,737.50	629,778.13
2-15-19	520,000.00	5.375%	2-15-19	60,737.50	8-15-19	46,762.50	627,500.00
2-15-20	550,000.00	5.375%	2-15-20	46,762.50	8-15-20	31,981.25	628,743.75
2-15-21	580,000.00	5.375%	2-15-21	31,981.25	8-15-21	16,393.75	628,375.00
2-15-22	610,000.00	5.375%	2-15-22	16,393.75	8-15-22	0	626,393.75
	\$ 6,640,000.00			\$ 1,881,865.61		\$ 1,710,562.49	\$ 10,232,428.10

Interest Rate: 4.80% - 5.750%

Amount Issued: \$14,905,000.00

Amount Refunding: \$6,550,000.00

Amount Outstanding: \$14,805,000.00

Term (Years): 25 years

Paying Agent: Bank of New York

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$17,225,000.00

Waterworks & Sewer System Revenue Bonds

Series 2001

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	375,000.00	5.000%	2-15-06	178,911.88	8-15-06	169,536.88	723,448.76
2-15-07	390,000.00	5.000%	2-15-07	169,536.88	8-15-07	159,786.88	719,323.76
2-15-08	415,000.00	5.000%	2-15-08	159,786.88	8-15-08	149,411.88	724,198.76
2-15-09	435,000.00	5.000%	2-15-09	149,411.88	8-15-09	138,536.88	722,948.76
2-15-10	460,000.00	5.000%	2-15-10	138,536.88	8-15-10	127,036.88	725,573.76
2-15-11	475,000.00	4.400%	2-15-11	127,036.88	8-15-11	116,586.88	718,623.76
2-15-12	500,000.00	4.550%	2-15-12	116,586.88	8-15-12	105,211.88	721,798.76
2-15-13	525,000.00	4.650%	2-15-13	105,211.88	8-15-13	93,005.63	723,217.51
2-15-14	550,000.00	4.750%	2-15-14	93,005.63	8-15-14	79,943.13	722,948.76
2-15-15	140,000.00	4.850%	2-15-15	79,943.13	8-15-15	76,548.13	296,491.26
2-15-16	150,000.00	4.950%	2-15-16	76,548.13	8-15-16	72,835.63	299,383.76
2-15-17	155,000.00	5.000%	2-15-17	72,835.63	8-15-17	68,960.63	296,796.26
2-15-18	165,000.00	5.100%	2-15-18	68,960.63	8-15-18	64,753.13	298,713.76
2-15-19	170,000.00	5.100%	2-15-19	64,753.13	8-15-19	60,418.13	295,171.26
2-15-20	185,000.00	5.125%	2-15-20	60,418.13	8-15-20	55,677.50	301,095.63
2-15-21	190,000.00	5.200%	2-15-21	55,677.50	8-15-21	50,737.50	296,415.00
2-15-22	205,000.00	5.125%	2-15-22	50,737.50	8-15-22	45,484.38	301,221.88
2-15-23	865,000.00	5.125%	2-15-23	45,484.38	8-15-23	23,318.75	933,803.13
2-15-24	910,000.00	5.125%	2-15-24	23,318.75	8-15-24	0	933,318.75
	\$ 7,260,000.00			\$ 1,836,702.58		\$ 1,657,790.70	\$ 10,754,493.28

Interest Rate: 4.400% - 5.200%

Amount Issued: \$17,225,000.00

Amount Outstanding: \$7,260,000.00

Term (Years): 25 years

Paying Agent: The Bank of New York

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$3,970,000.00

Waterworks & Sewer System Refunding Bonds

Series 2002

PRINCIPAL			INTEREST				TOTAL
Date		Rate	Date		Date		
2-15-06	610,000.00	3.500%	2-15-06	17,587.50	8-15-06	6,912.50	634,500.00
2-15-07	395,000.00	3.500%	2-15-07	6,912.50			401,912.50
	\$ 1,005,000.00			\$ 24,500.00		\$ 6,912.50	\$ 1,036,412.50

Interest Rate: 3.500% - 4.000%

True Interest Cost: 3.2905893%

Amount Issued: \$3,970,000.00

Amount Outstanding: \$1,005,000.00

Term (Years): 5 years

Paying Agent: The Bank of New York

Pay Date: Principal 2/15
Interest 2/15 and 8/15

CITY OF CLEBURNE

\$41,960,000.00

Waterworks & Sewer System Refunding Bonds

Series 2005

PRINCIPAL			INTEREST				TOTAL
Date	Amount	Rate	Date	Amount	Date	Amount	
2-15-06	750,000.00	4.450%	2-15-06	933,610.00	8-15-06	916,922.50	2,600,532.50
2-15-07	1,030,000.00	4.450%	2-15-07	916,922.50	8-15-07	894,005.00	2,840,927.50
2-15-08	1,230,000.00	4.450%	2-15-08	894,005.00	8-15-08	866,637.50	2,990,642.50
2-15-09	1,285,000.00	4.450%	2-15-09	866,637.50	8-15-09	838,046.25	2,989,683.75
2-15-10	1,340,000.00	4.450%	2-15-10	838,046.25	8-15-10	808,231.25	2,986,277.50
2-15-11	1,405,000.00	4.450%	2-15-11	808,231.25	8-15-11	776,970.00	2,990,201.25
2-15-12	1,470,000.00	4.450%	2-15-12	776,970.00	8-15-12	744,262.50	2,991,232.50
2-15-13	1,535,000.00	4.450%	2-15-13	744,262.50	8-15-13	710,108.75	2,989,371.25
2-15-14	1,610,000.00	4.450%	2-15-14	710,108.75	8-15-14	674,286.25	2,994,395.00
2-15-15	2,115,000.00	4.450%	2-15-15	674,286.25	8-15-15	627,227.50	3,416,513.75
2-15-16	2,210,000.00	4.450%	2-15-16	627,227.50	8-15-16	578,055.00	3,415,282.50
2-15-17	2,315,000.00	4.450%	2-15-17	578,055.00	8-15-17	526,546.25	3,419,601.25
2-15-18	2,415,000.00	4.450%	2-15-18	526,546.25	8-15-18	472,812.50	3,414,358.75
2-15-19	2,535,000.00	4.450%	2-15-19	472,812.50	8-15-19	416,408.75	3,424,221.25
2-15-20	2,640,000.00	4.450%	2-15-20	416,408.75	8-15-20	357,668.75	3,414,077.50
2-15-21	2,765,000.00	4.450%	2-15-21	357,668.75	8-15-21	296,147.50	3,418,816.25
2-15-22	2,890,000.00	4.450%	2-15-22	296,147.50	8-15-22	231,845.00	3,417,992.50
2-15-23	3,015,000.00	4.450%	2-15-23	231,845.00	8-15-23	164,761.25	3,411,606.25
2-15-24	3,155,000.00	4.450%	2-15-24	164,761.25	8-15-24	94,562.50	3,414,323.75
2-15-25	4,250,000.00	4.450%	2-15-25	94,562.50	8-15-25	0	4,344,562.50
	\$ 41,960,000.00			\$ 11,929,115.00		\$ 10,995,505.00	\$ 64,884,620.00

Interest Rate: 4.450% - 4.528%

Amount Issued: \$41,960,000.00

Amount Outstanding: \$41,960,000.00

Term (Years): 25 years

Paying Agent: The Bank of America

Pay Date: Principal 2/15
Interest 2/15 and 8/15

Capital Projects Fund



CAPITAL PROJECT FUND
2004 CO BOND FUND
Fund 52
Summary of Receipts & Expenditures
2005-2006

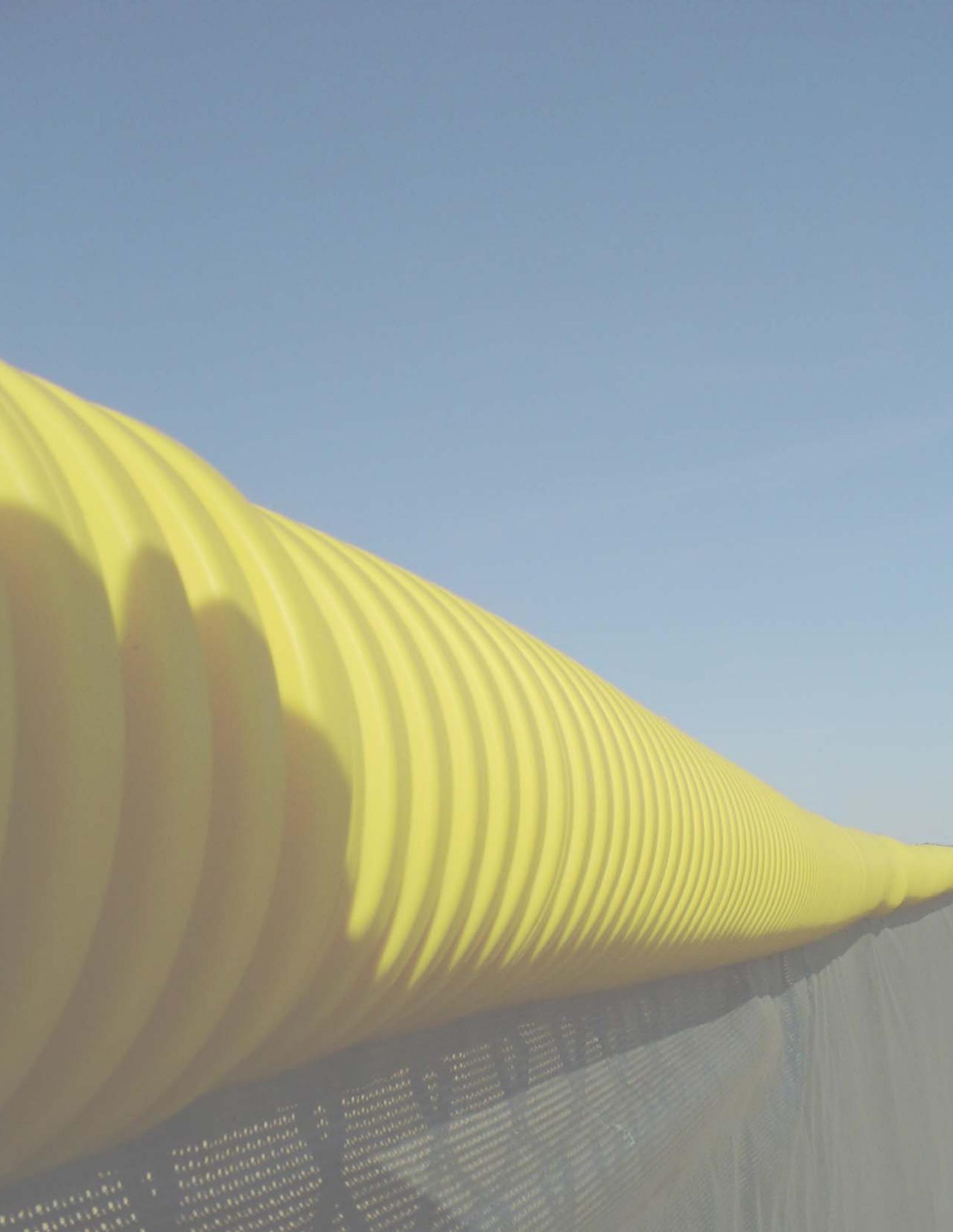
This fund accounts for the 2004 bond proceeds in the principal amount of \$4,500,000. The purpose was the acquisition, construction and improving of public works; constructing and improving a City owned golf course; constructing, improving, repairing City streets, and gutter systems; purchasing and upgrading geographical information systems, including software and hardware; professional services rendered in connection with the acquisition, construction, renovation, and financing of the foregoing projects.

		Proposed 2005-2006
Estimated Beginning Balance October 1, 2005		\$ 3,791,414
Revenues:		
Interest Revenue	(5217-6735)	80,136
TOTAL FUNDS AVAILABLE		3,871,550
Expenditures:		
GIS Mapping System	(5272-8930)	371,550
Golf Course Improvements	(5265-8810, 5265-8820 & 5265-8880)	3,000,000
Street Improvements	(0769-8699)	500,000
TOTAL EXPENDITURES		3,871,550
Ending Balance - September 30, 2006		\$ 0

CAPITAL PROJECT FUND
1997 CO BOND FUND
Fund 57
 Summary of Receipts & Expenditures
 2005-2006

This fund uses 1997 bond proceeds in the amount of \$4,195,000 for the construction and renovation of public works, purchase of equipment, and professional services rendered in connection with the acquisition and construction of the foregoing projects and to pay the costs associated with the issuance of the certificates.

	Proposed 2005-2006
Estimated Beginning Balance October 1, 2005	\$ 71,075
Revenues:	
Interest Revenue (5717-6735)	500
TOTAL FUNDS AVAILABLE	71,575
Expenditures:	
Network Software & Equipment (5735-8990)	71,575
TOTAL EXPENDITURES	71,575
Ending Balance - September 30, 2006	\$ 0



Capital Improvements



CAPITAL IMPROVEMENT PROGRAMS

The City of Cleburne's Capital Improvement Programs are made up of the Five-Year Capital Improvement Program and the Leased Equipment Improvement Program. This year we have continued the annual Capital Improvement Programs by identifying major equipment and projects along with the Leased Equipment Improvement Program. These programs will significantly assist us in monitoring our capital equipment and capital projects. At the end of the Five-Year Capital Improvement Program is the recapitulation of capital outlay to be purchased in the current fiscal year for the General Fund, Enterprise Fund and Special Revenue Funds. These improvements will be financed by the corresponding fund for the current year. Our original challenge was to set up a mechanism to purchase equipment through a self-sustaining fund. The Leased Equipment Improvement Program was created to purchase capital items only. The fund will purchase all of the General Fund vehicles and designated equipment that would be paid back over the useful life. Without such a fund, it becomes necessary to budget replacement vehicles and equipment in the operating budget each year. This method creates fluctuations from year-to-year that adversely affects the tax rate in order to purchase the necessary equipment. Creating a Leased Equipment Improvement Program will allow the City to keep its tax rate at approximately the same level year-after-year. This would allow the citizens to know what is being replaced and not feel the effects only in those years that major purchases are necessary. The City believes that viable Capital Improvement Programs are a prudent long range planning tool for its citizens. Additional detail on the fund begins on page H-4.

LEASED EQUIPMENT IMPROVEMENT PROGRAM

Fund 03

Summary of Receipts & Expenditures

2005-2006

The Capital Improvements Fund will be used for vehicle replacements in the General Fund.

	Proposed 2005-06
Estimated Beginning Balance October 1, 2005	\$ 157,500
Revenues:	
Lease Payments	99,610
Interest Revenue	100
Garbage Truck Transfer	100,000
TOTAL FUNDS AVAILABLE	357,210
Expenditures:	
Departmental Vehicle Expenditures	218,900
TOTAL EXPENDITURES	218,900
Ending Balance - September 30, 2006	\$ 138,310

Rolling Stock that was funded (Trade-in)

1. Police - 0341-8950		
Police Traffic Motorcycle	\$ 18,900	
Two Patrol Cars - \$50,000 each	100,000	\$ 118,900
2. Refuse Collection - 0391-8950		
Garbage Collection Truck	100,000	100,000
Total		\$ 218,900

CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Human Resources	0136	98 Ford Crown Victoria	Unit 1101	2FAFP71W7WX143299		17,510			17,510
Total Five Year Human Resources					0	17,510	0	0	17,510
MIS	0138	95 Ford Taurus Wagon	Unit 1702	1FALP57U7SA220768			15,000		
Total Five Year MIS					0	0	15,000	0	0
Non-Departmental	0139	Minolta DI550 Copier/Printer	Copier			11,690	12,330	13,010	13,730
		98 Chevrolet Ventura Van	Unit 1400	1GNDX06EXWD236860			27,090		
Total Five Year Non-Departmental					0	11,690	39,420	13,010	13,730
Police	0141	1998 Ford 1/2 Ton Ranger Pickup	Unit 1203	1FTYR10COWPA66329					15,000
		99 Box Trailer	Unit 2001	1SUTA0823XG008004					
		99 Supreme Trailer	Unit 2002	1SUTV1422XG008874					
		RT50-Radar Trailer	Unit 2003	5F17S1017331001831					
		02 Ford Explorer XLT 4X2	Unit 2004	1FMZU63E52ZB88028			45,000		
		94 International Armored Van	Unit 2005	1HTSLPMM4RH557081					
		00 Kawasaki Motorcycle	Unit 2006	JKAKCP29YB5183211	18,900				
		00 Chrysler LXI	Unit 2007	1C3EJ56H6YN300996					
		04 Toyota Prius Hybrid	Unit 1008	JTDKB22U940076871					
		01 Ford Crown Victoria	Unit 2012	2FAFP71W91X144298		48,000			
		02 Chevrolet Impala	Unit 2013	2G1WF55K229274480			50,000		
		02 Chevrolet Tahoe	Unit 2014	1GNEC13V52J214710			50,000		
		02 Ford 3/4 Ton Pickup 4X2	Unit 2015	1FTNX20L42EC28063					
		01 Ford XLS Explorer	Unit 2016	1FMZU62E21ZA40239			45,000		
		03 Ford Crown Victoria	Unit 2017	2FAFP71W03X167830					50,000
		03 Chevrolet Impala	Unit 2018	2G1WF55K839295190				50,000	
		04 Ford Expedition	Unit 2020	2FAFP71W0YX168273					45,000
		03 Chevrolet Impala	Unit 2021	2G1WF55K639202367				50,000	
		04 Ford Expedition	Unit 2022	2FAFP71W2XX170539					
		03 Ford Crown Victoria	Unit 2023	2FAFP71W43X167829					50,000
		04 BMW Motorcycle	Unit 2024	WB10499AX4ZE93210					
		05 Ford Crown Victoria	Unit 2025	2FAFP71W45X129701					
		05 Ford Crown Victoria	2026	2FAFP71W25X129700					
		04 Ford Expedition	Unit 2027	1FMFU15L74LB27044					
		05 Ford Crown Victoria	Unit 2028	2FAFP71W65X129702					
		03 Chevrolet Tahoe	Unit 2029	1GNEC13Z33R256461				50,000	
		01 Ford Crown Victoria	Unit 2031	2FAFP71W01X144299		48,000			
		05 BMW Motorcycle	Unit 2032	WB10499A15ZE96157					

CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Police	0141	01 Dodge Ram Wagon	Unit 2033	2B4JB25YX1K505775					
(Continued)		03 Chevrolet Impala	Unit 2034	2G1WF55K339292357				50,000	
		02 Chevrolet Tahoe	Unit 2035	1GNEC13V52J214710			50,000		
		00 Ford Crown Victoria	Unit 2036	2FAFP71W9YX168272	48,000				
		05 Ford Crown Victoria	2037	2FAFP71W85X129698					
		05 Ford Crown Victoria	2038	2FAFP71WX5X129699					
		93 Homemade Bicycle Trailer	Unit 2039	JL2039					
		00 Ford Crown Victoria	Unit 2041	2FAFP71W7YX168271	48,000				
		01 Ford Crown Victoria	Unit 2044	2FAFP71W31X144300		48,000			
		01 Ford Crown Victoria	Unit 2045	2FAFP71W51X144296		48,000			
Total Five Year Police Department					216,000	192,000	240,000	200,000	160,000
Animal Control	0143	01 16' Utility Trailer	2101	5GVFU116221W001033					
		96 John Deere 455 Tractor Mower	2102	MOO455CO41227					
		98 GMC 1/2 Ton Ext. Cab	Unit 2104	1GTEC19MXWE549077					
		01 Ford 1/2 Ton Ext. Cab	Unit 2105	1FTRX17W11NB21319				25,760	
Total Five Year Animal Control					0	0	0	25,760	0
Cemetery	0152	01 John Deere 5410 Tractor	Unit 3201	LV5410S441256					
		01 Bush Hog	3202	12-02500					
		01 18' Utility Trailer	3203	154FH18281T005032					
		03 Lesco 60" Zero Turning Mower	Unit 3204	7072073L132Z80006					7,140
		03 Lesco 60" Zero Turning Mower	Unit 3205	7072073L132Z80012					7,140
		03 Case Skid Steerloader M#40XT	Unit 3206	JAF0387483					
		04 Pace 14' Cargo Trailer	3207	47ZUB14204X028136					
		00 Chev 3/4 Ton Pickup	Unit 3260	1GCGC24F2YF503960					28,240
		04 Ford 1 1/2 Ton Dsl Dump Truck	Unit 3261	1FDXF46P24EC69694					
		97 Ford 1/2 Ton Pickup	Unit 3262	1FTDF1765VNC39277					
		99 JDeere Loader/Backhoe	Unit 3263	T0310EX875128					
		02 Ford 1/2 Ton Pickup 4X2	Unit 3264	1FTRF17W42KC01624					18,540
		01 Gravely Radius Mower	Unit 3266	010214			8,030		
		95 10' Utility Trailer	3267	JL3267					
		95 Power Pro Riding Mower	3268	092094D002396					
		00 Steiner Mower W/Deck	Unit 3269	146216-1297		7,640			
		88 Heckendorn Riding Mower	Unit 3270	2300100					
		Two Wheel Trailer	3271						
		93 Homemade Trailer	3272						
		Two Wheel Trailer	3273						
		98 Bob Cat Riding Mower	Unit 3274	9422021825					

CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Cemetery	0152	00 Steiner Mower Deck	Unit 3275	146216-1298		7,640			
(Continued)		98 Ford F-800 Dump Truck	Unit 3278	1FDNF80C9WVA33387					
		00 Steiner Mower Deck	Unit 3279	146226-1296		7,640			
Total Five Year Cemetery					0	22,920	8,030	0	61,060
Parks	0153	10' Wide Jacobson Mower	Unit 3904	70525-00002036					
		95 18' Utility Trailer	3905	4GKUR1820SC000331					
		95 John Deere Tractor	3906	LO6200H145971				18,000	
		03 Ford 1/2 T Diesel Dump Truck	Unit 3907	1FDAF56P03EC28426					
		96 Rhino Bat Wing Mower	Unit 3908	12671					
		01 Ford 3/4 Ton Pickup	Unit 3910	1FTNF20F41EA54345		19,220			
		16' Smoke Craft Boat	Unit 3911	0L5086AL					
		03 Ford 1 Ton Flat Bed Truck	Unit 3912	1FDWF36F43EA38419					
		03 Chevrolet 3/4 T Crew Cab PU	Unit 3913	1FTNW20S13EC28422					
		97 Ford 1/2 Ton P/U	Unit 3914	1FTDF1761VNC39275			25,000		
		97 JDeere Tractor/Mower	Unit 3915	M00455C050612		16,000			
		93 JDeere 300D Backhoe	Unit 3916	0714656CB36247CL38272					60,300
		99 Massey Ferguson 4245 Tractor	Unit 3917	G41308				41,550	
		99 Massey Ferguson 4245 Tractor	Unit 3918	G26178				41,550	
		99 JDeere Gator 4X2	Unit 3919	W004X2X044136					
		89 Interstate Trailer	3920	1JKBSM276KA600963					
		05 John Deere Mower	3925	TC0757B045651					
		03 18' Car Hauler Trailer	3926	46UF182X31085087					
		00 Chev. 1 Ton Diesel 4x4 P/U	Unit 3927	1GCHK34FXYP502309					31,770
		02 Kubota ZD18-54 Riding Mower	Unit 3932	ZD18-54-30332				10,560	
		03 Exmark Zero-turn Stand Mower	Unit 3934	TT3615KAC				5,180	
		03 Freightliner 13 Yard Dump Truck	Unit 3935	1FVHBGCVX3HL67480					
		03 Rhino 11' Batwing Mower	Unit 3936	11054					
		03 Jacobson 628 72" Mower	Unit 3939	946713-00001736					
		04 Jacobson 1110 Utility Hauler	Unit 3940	2175026					
		04 Kubota ZD28F-72P-O Turn Mow	Unit 3941	27496					
		05 Fabrique Flat Bed Trailer	3942						
		94 Vermeer Tree Spade	Unit 3949	1VRC161P1P1004801					
		01 Ford 3/4 Ton Diesel PU	Unit 3955	3FTNF20F91MA44436					30,760
		95 JDeere Tractor/Mower 60"	Unit 3956	M00455C031697			15,000		
		85 John Deere Tractor	Unit 3958	14,455		21,100			
		96 J Deere Tractor/Mower 60"	Unit 3975	M00455C041227					
Total Five Year Parks Department					0	56,320	40,000	116,840	122,830

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CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

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DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Golf	0155	01 Ryan Greens Areator	3102	00504399					
		01 HPrice Hydro Mower	3103	H1280-359			28,580		
		02 Club Car Carryall	3104	RG0219-146026					7,050
		02 Club Car Carryall	3105	RG0219-146027					
		02 Toro Mower	3106	4383-2200000538				21,830	
		03 Jacobsen Reel Mower	3107	67043-00003469					
		03 Jacobsen Green King	3108	62289-00003078					
		03 Jacobsen 4WD Mower	3109	69116-00006761					
		03 Jacobsen 4WD Mower	3110	946714-00001653					7,050
		03 Jacobsen Spray Tek	3111	419802-2308					
		03 Bed Knife Grinder	3112	30.005				21,830	
		03 Reel Spin Grinder	3113	30104					
		04 Jacobsen Utility Vehicle	3114	2175032					
		00 Turfco 85800 Topdresser	3166	B00269					
		97 Ransomes Greensmower	3168	97016775		19,990			
		84 Ford Tractor/backhoe	3169	CB36247CH38272					
		97 John Deere 5200 Tractor	3170	LV5200E621486					
		85 Toro Mower	3172	04345-60527			19,162		
		95 Reelmaster Reel Mower	3173	33455-50204					
		86 Toro Greenmaster Mower	3176	60527			13,699		
		85 Fairway Aerifyer	3179	108,669					
		96 Ford 1/2 Ton Pickup	3182	1FTEF15Y6TLB22048			25,000		
		98 Ransomes Tertron	3183	98009558				21,250	
Total Five Year Golf					0	19,990	86,441	64,910	14,100
Sports Complex	0157	05 John Deere Gang Mower	3401	TC3225C020119					
		05 John Deere Utility Mower	3402	TC2653D131165					
		05 John Deere Utility Mower	3403	TC2653D131183					
		05 John Deere Gator	3404	W04X2XD003242					
		05 John Deere Gator	3405	M0HP2GX30295					
		05 John Deere Gator	3406	W04X4XD002716					
		05 John Deere Gator	3407	W04X2XD003327					
		05 John Deere ZTrak Mower	3408	TC0757B041640					
		05 John Deere ZTrak Mower	3409	TCO757B041650					
		05 John Deere Tractor 4320	3412	LV4320P235269					
		Sports Complex Pick Up			17,500				
Total Five Year Sports Complex					17,500	0	0	0	0

CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Building	0161	04 Ford F150 Reg Cab XLT	1601	1FTEF15Y4TLB22047					
Services		00 Chev 1/2 Ton Pickup	1603	1GCEC14V6YE223425		21,200			
		02 Ford 3/4 Ton Pickup	1610	1FTNF20L02EC89137					21,670
Total Five Year Building Services					0	21,200	0	0	21,670
Public Works	0171	98 Ford Expedition 4X2	4202	1FMRU17L6WLC21879			39,600		
		04 Chevrolet Tahoe	4203	1GNEK13Z74R286048					
		94 Ford Taurus - Pool Car	4204	1FALP52U1RA216362		25,000			
Five Year Public Works					0	25,000	39,600	0	0
Engineering	0172	01 Ford Econoline Van (from Eng.)	4603	1FMRE11211HB09046		45,000			
Total Five Year Engineering					0	45,000	0	0	0
Health	0175	00 Chev. S-10 1/2 Ton PU	4356	1GCCS19W4YK240690					
		96 Ford Ranger P/U	4357	1FTCR14U5TPA58171					23,750
Total Five Year Health					0	0	0	0	23,750
Inspections	0176	01 Ford Ranger Pick up	4701	1FTYR14V31PB63125					
		05 Chevrolet 1/2 Ton Colorado	4702	1GCCS198158200173					
		03 Chevrolet 1/2 Ton Pickup	4706	1GCCS19X138197151	20,000				
Total Five Year Inspections					20,000	0	0	0	0
Fleet Maintenance	0178	95 Miller Welder/Generator	4404	KF788478					
		00 Chev 1 Ton Pickup	4417	1GBJC34F1YF455660					34,440
		96 Ford 150 Pickup	4418	1FTCR10TXLUB43280				13,630	
		03 Ford 1 Ton Pickup	4419	1FTSX30P83EC28421					
		70 John Deere Tractor	4420	T4R1C093146					
		02 Chevrolet Suburban 4X4	4421	3GNFK16Z12G255620					
		02 Ford Explorer XLT 4X2	4455	1FMZU63E32ZB88027					
		98 Crown Victoria	4490	2FAFP71W5WX143298			9,050		9,050
		70 GMC 2 1/2 Ton Wrecker	4491	CE503Z130933		62,500			
		96 Ford 3/4 Ton Pickup	4493	1FTHF25H4TEA67025			35,000		
		04 Ford 1 1/2 ton diesel XL	4495	1FDXF46P04EC69693					
		68 Anthony Fork Lift	4497	10764645	32,000				
Total Five Year Fleet Maintenance					32,000	62,500	44,050	13,630	43,490
Street Maintenance	0179	92 Etnyre Lowboy Trailer	4901	1E9N24309NE11062	5,000				
		02 Ford 1/2 Ton Pickup	4910	1FTRF17W62KC01625					
		01 Interstate 40DLS Trailer	4911	1JKDLA4091M001895					
		01 Jdeere 6310 Tractor	4912	L06310P292883					

CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Street Department	0179	02 Ingersoll Rand Air Compressor	4913	4FVCABAA02U328546					
(Continued)		Solar-tech MB3-2248 Trailer	4915	4GM1M091131470504					
		04 Ford 1/2 Ton Pickup	4930	1FTRF17W62KC01625					34,000
		81 Ford 2 Ton Patch Truck	4931	1FDNF70H6BVJ34626					
		95 Ford F150 1/2 Ton Pickup	4932	IFTEF1SYXSCA43264				9,360	
		95 JDeere Maintainer	4933	DW670BX550009					
		00 Volvo 15 Yard Dump Truck	4935	4V5JC2GG9YN869608					89,800
		82 Mack Truck Trailer/5th Wheel	4937	1MIN195Y0CA00Z769				13,600	
		98 GMC C1500 1/2 Ton Pickup	4938	1GTEC14M8WZ541446		23,000			
		98 Ford LT9511 Dump Truck	4939	1FDYZ96Y2WVA30408			84,870		
		03 Ford 3/4 Ton Utility Bed PU	4940	1FDNF20S03EC28424					
		96 Case 621B Loader	4942	JEE0051386					
		01 Mack 12 Yard 5 T Dump Truck	4943	1M2P267C21M061450					
		04 Ford Rebuilt Asphalt Truck	4944	F70MU513703					
		01 Mack Dump Truck	4945	1M2P267CX1M055413					
		86 Steel vibrating roller	4947	6KD00145					
		95 Ingersoll Rand Paving Machine	Unit 4951	5052-6-CC					
		98 Ferguson Pneumatic Roller	Unit 4955						
		86 Mauldin Asphalt Paver	Unit 4956	87-3-125					
		83 Wisconsin Trailer	Unit 4957	1W91SC204D1008621					14,000
		86 Am. Gen. Water Tank Truck	Unit 4958	35346268032810592			15,000		
		04 Sterling/Elgin Sweeper	4963	49HAADB54DM80793					
		01 Case Loader/Backhoe	Unit 4964	JJG0309588					
		01 Ford Diesel 4 Yd. Dump Truck	Unit 4965	1FDAF56F01EC16913					
		01 Elgin Street Sweeper	Unit 4966	49HAADB531HJ12715					
		98 GMC 1/2 Ton Pickup	Unit 4967	1GTEC14M8WZ541446		23,000			
		99 Hamm Asphalt Roller	Unit 4968	42551					
		01 Ford 1/2 Ton Pickup	Unit 4970	1FTRFF17W51KA52106				21,300	
		99 Swenson Box Spreader	Unit 4971	85919				15,060	
		99 Swenson Box Spreader	Unit 4972	85966				15,060	
Total Five Year Street Department					0	46,000	99,870	74,380	137,800

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CITY OF CLEBURNE

Leased Equipment Five Year Improvement Program General Fund 2005-2006

DEPARTMENT	FUND/ DEPT	YEAR MAKE	UNIT NUMBER	ID NUMBER	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
Refuse Collection	0191	98 GMC 1/2 Ton Pickup	Unit 8180	1GTEC14MXVZ541755					
		99 Volvo Sanitation Truck	Unit 8181	4V5JCBHE7XN864628	100,000				
		04 Volvo Sanitation Truck	Unit 8182	4V5KC9GG04N355945					
		02 Volvo Sanitation Truck	Unit 8183	4V5KC9UF82N325200				118,260	
		00 Volvo Sanitation Truck	Unit 8185	4V5JC2UF6YN868332		108,760			
		03 Volvo Sanitation Truck	Unit 8187	4V5KC9US43N338916					118,150
		00 Volvo Sanitation Truck	Unit 8188	4V5JC2UF4YN871486			107,570		
		02 Ford 1/2 T Full Size Pickup	Unit 8190	1FTRF17W82JC01626					18,540
		Grapple Truck				85,000			
Total Five Year Refuse					100,000	193,760	107,570	118,260	136,690
Landfill	0194	94 Chevrolet 1/2 Ton Pickup	Unit 8201	1GCDC14Z8RZ168355		22,000			22,440
		02 John Deere TrackLoader	Unit 8203	LU755CX005717					
		95 John Deere Scraper	Unit 8292	T0762BX807451					
		83 Caterpillar Grader	Unit 8293	87V06754					
		90 John Deere Loader	Unit 8295	T0755BX770188					
		Tractor & Brush Hog				45,000			
Total Five Year Landfill					0	67,000	0	0	22,440
Shredding	0195	00 Jdeere skid steer loader	Unit 8801	KV027OA270305					
		93 Bobcat 943 Loader	Unit 8802	503313705EN577180X					45,000
		87 JDeere Tractor/Mower	Unit 8803	19017	10,000				
		97 Trommel Screen	Unit 8805	7104 ENGINE # 4B3.9					
		97 Case 4-Wheel Loader	Unit 8806	JEE0053587					
		98 Duratech Tub Grinder	Unit 8808	21-2-HI-99					
		72 Kaisar Truck Tractor	Unit 8809	952411823					
		78 GI Dump Truck	Unit 8810	9624-11278					
Total Five Year Shredding					10,000	0	0	0	45,000
Total Lease Equipment Improvement Fund					295,500	565,930	612,411	508,530	661,710

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CITY OF CLEBURNE

Recapitulation of Capital Outlay

2005-2006

GENERAL FUND - Items Funded in the Department Budgets				
Dept. No.	Department Name	Capital Account	Item	Amount
0138	MIS	8930	Central Station Monitoring Building Security	15,000
0155	Parks & Recreation	8820	Playground Fence at Hulen Park	15,000
0157	Sports Complex	8950	Pickup for Complex Use	20,000
0163	Library	8910	Library Books	20,000
0165	Museum	8920	Museum Artifacts	2,000
TOTAL CAPITAL OUTLAY - GENERAL FUND				72,000

ENTERPRISE FUND - Items Funded in the Department Budgets				
Dept. No.	Department Name	Capital Account	Item	Amount
6081	Utility Billing	8990	Water meter stock (cu ft to gallons)	75,000
6083	Water Distribution	8870	Water Mains	100,000
6084	Water Treatment	8820	Storage Building	17,000
6096	WW Collection	8830	Projected sewer line replacement projects	100,000
6097	WW Treatment	8990	Park Boulevard Telephone Poles	25,000
		8930	Blackwood Lift Station Replacement	50,000
Water/Wastewater Fund Total				367,000
6154	Airport	8830	Projected sewer line replacement projects	482,750
Airport Fund Total				482,750
6398	Drainage	-		0
Drainage Fund Total				0
TOTAL CAPITAL OUTLAY - ALL ENTERPRISE FUNDS				849,750

CITY OF CLEBURNE
Five Year Capital Improvement Program
General And Enterprise Funds
2005-2006

GENERAL FUND

Department	Fund/Dept Number	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
FINANCE	0135					
Software Upgrades			15,000	5,000	5,000	5,000
MIS	0138					
Network Computers			15,000	15,000	15,000	15,000
Network Server			5,000	5,000	5,000	5,000
Building Monitoring System		15,000				
Network Copier			30,000		30,000	
Data Recorder			18,000			
Network Color Printer			16,000			
Network Electronic Storage			5,000	5,000	5,000	5,000
10 Computers/Printers			14,000	14,000	15,000	15,000
NON-DEPARTMENTAL	0139					
Network Printer/Ccopier			15,000	15,000	15,000	15,000
POLICE SERVICES	0141					
Radar Units				6,750		6,750
Eyewitness Audio/Video Recorders						6,000
Guns		40,000				
Tasers					41,000	
Photo/Color Printer				6,000		
FIRE SERVICES	0147					
2 Airbag Rescue Systems			5,600			
Interoperable Radio System	90,000					
SCBA Fill Station Upgrade		15,000				
Monitor/Defibrillator (10 Year Cycle)		25,000		25,000		50,000
Fire & Police Administration Center			12,000,000			
Fouth Fire Station - Industrial Protection				2,000,000		
2 - 1500 GPM Fire Engines (10 Year Cycle)					800,000	
100' Ladder Truck (15 Year Cycle)						800,000
CEMETERY	0152					
New Section Street Paving		5,000	50,000	50,000	50,000	50,000
Purchase Lowering Device			5,000			5,000
Enclosed 14 ft. Trailer				6,000		7,000
PARKS AND RECREATION	0153					
Bradshaw Walkway Accessibility					5,000	
Buddy Stewart Redevelopment Plan		10,000				
Carver Park - Renovate Playground				25,000		
Carver Park - Basketball Courts			70,000			

CITY OF CLEBURNE
Five Year Capital Improvement Program
General And Enterprise Funds
2005-2006

GENERAL FUND

Department	Fund/Dept Number	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
PARKS AND RECREATION (CONTINUED)	0153					
John Butner Park - Landscaping					5,000	
PD Lacewell Playground Surfacing				10,000		
Old Baseball Complex & Football Fields Improvements			40,000			
Old Baseball Complex & Football Fields Remove Unused Items		5,000				
Don Moore - Parking						25,000
Bridge - Don Moore & Hulen Parks			40,000			
Don Moore Ballfield Irrigation					15,000	
Hulen Park Playground Upgrade			70,000			
Kirtley Playground						30,000
Kirtley Irrigation						7,000
Westhill Trail Improvements			19,000			
Westhill Irrigation			15,000			
Development Plan East Side of Lake Pat Cleburne		6,000		50,000		
Development Plan West Side of Lake Pat Cleburne		6,000	200,000			
Construct Skateboard Park					100,000	
Park ID Signs			8,000	8,000	8,000	
Develop Park in NW Cleburne						200,000
Land Acquisition for Future Parks						350,000
SPLASH STATION	0156					
Shade Structures				20,000		
Additional Water Feature						100,000
SPORTS COMPLEX	0157					
Add Shade Structures		187,000				
Leveling Soccer & Football Fields		20,000	20,000	20,000	20,000	20,000
LIBRARY	0163					
Carpet Replacement			35,000			
Copier			15,000			
Library Books		20,000	40,000	45,000	50,000	55,000
Shelving for Children's Area				5,000		
MUSEUM	0165					
Computer Up-grades			15,000	15,000	15,000	
Museum Exhibits			10,000			
Museum Plumbing (Commercial)			35,000			
Museum Elevator & ADA Entrance			20,000	50,000		
Museum Theater Floors Refinished				15,000		
Museum Theater Curtains				40,000		

CITY OF CLEBURNE
 Five Year Capital Improvement Program
 General And Enterprise Funds
 2005-2006

GENERAL FUND

Department	Fund/Dept Number	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
MUSEUM (continued)	0179					
Smith Center Mechanical Systems			10,000			
Smith Center Steel Shelving & Furnishings			20,000	10,000	8,000	
Smith Center Storefronts			15,000			
Smith Center Brick Exterior				50,000		
STREET MAINTENANCE	0179					
Air Compressor			12,000			
New signal light at Nolan River & Woodard and Others					120,000	
New Signal Light at Poindexter & Granbury		45,000				
Storage Building, Equipment Shed			50,000			

ENTERPRISE FUND

Department	Fund/Dept Number	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
UTILITY BILLING	6081					
Electronic Meters				75,000		
UTILITY BILLING	6081					
Replacement Program of Meters with Wireless Read System		75,000	150,000	150,000	150,000	150,000
WATER DISTRIBUTION	6083					
Replace Deteriorated Water Lines		100,000	250,000	350,000	450,000	550,000
Covered Parking Shed			71,000			
WATER TREATMENT	6084					
Clean Lagoons			80,500			
Storage Building		17,000				
Valve Actuators for Water Treatment Plant			15,000			
WASTEWATER COLLECTION	6096					
Replace Deteriorated Wastewater Lines		100,000	250,000	350,000	450,000	550,000
WASTEWATER TREATMENT	6097					
Land Application of Bio-Solids - Trucking		200,000	200,000	200,000	200,000	200,000
Park Boulevard Telephone Poles		25,000				
Blackwood Lift Station Replacement		50,000				
Bobcat 3,000 lb. for Sludge			30,000			

CLETRANS

Department	Fund/Dept Number	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010
CLETRANS	0859					
Intermodal Transportation Vans		73,000	73,000	73,000	73,000	73,000

Supplementary and Statistical Section



HISTORICAL HIGHLIGHTS – CLEBURNE, TEXAS



Patrick R. Cleburne, a major general in the Confederate Army, led many men in battle. Some of those men settled in Camp Henderson, Texas near the banks of Buffalo Creek. With the Civil War still fresh on their minds, these citizens renamed our community Cleburne at an 1867 July Fourth picnic. Incorporation came in 1871.

Cleburne obtained her first contact with the iron rails October 21, 1881 when a stretch of the Gulf, Colorado, and Santa Fe line was completed. This major industry nourished the community with money and jobs for generations.

Many buying and selling businesses sprang up during the 1870's and 1880's near the courthouse and market square. There were also several industries engaged in processing and manufacturing, including grist mills, saw mills and brick making.

Agriculture in Cleburne and the surrounding communities has always had an impact on local business. In 1879 as many as 50 wagons of cotton a day were brought in and sold to local buyers. Wheat, oats, and corn were also popular.

The county seat of Johnson County, Cleburne is 29 miles south of Fort Worth and 55 miles southwest of Dallas. Although Cleburne is located only an hour from DFW Airport, and at the southwest edge of a Metroplex area, we have retained the qualities of a small home town community. Today over 40 manufacturing plants in Cleburne turn out a variety of products. Agriculture still plays a large part in the local economy.

Cleburne was built through generations of hard working, progressive people who took pride in their community; and the building process is not over.

Cleburne is home to approximately 29,500 people and the County seat of Johnson County. We have fine neighborhood schools, including one Junior High and one High School. Hill College, a four-year school, has blended into the educational and cultural aspects of our community. Their programs include data and word processing, L.V.N., electronics, secretarial, drafting, machine shop, management, emergency medical, welding, auto mechanic, auto body, real estate, law enforcement, child care and development and cosmetology. Cleburne is within 60 minutes drive of Texas Stadium (Irving), Reunion Arena (Dallas), Fair Park and the Cotton Bowl (Dallas), Amerquest Field in Arlington, The Stockyards (north Fort Worth), Lake Whitney, Ranger Hall of Fame (Waco), several State Parks (Cleburne, Glen Rose, Whitney), a large variety of shopping malls, and dozens of annual educational and cultural events.

CITY OF CLEBURNE

Miscellaneous Statistical Data

As of September 30, 2005

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CITY OF CLEBURNE

Miscellaneous Statistical Data

As of September 30, 2005

(Continued)

Number of Motel Rooms	263
Total Hospital Beds - Walls Regional Hospital	137
Total Doctors (Medical)	80+
Library	1
Circulation	110,500
News Media:	
Daily Papers	1
Weekly Papers	1
Radio Stations	2
Television Stations	0
2000 Census Population	26,005
SEX	
Male	12,613
Female	13,392
AGE	
Under 5 years	2,143
5 to 9 years	2,008
10 to 14 years	1,933
15 to 19 years	1,955
20 to 24 years	1,753
25 to 34 years	3,818
35 to 44 years	3,603
45 to 54 years	3,189
55 to 59 years	1,099
60 to 64 years	923
65 to 74 years	1,686
75 to 84 years	1,347
85 years and over	548
Median age (years)	33.2
18 years and over	18,743
21 years and over	17,599
65 years and over	3,581

CITY OF CLEBURNE

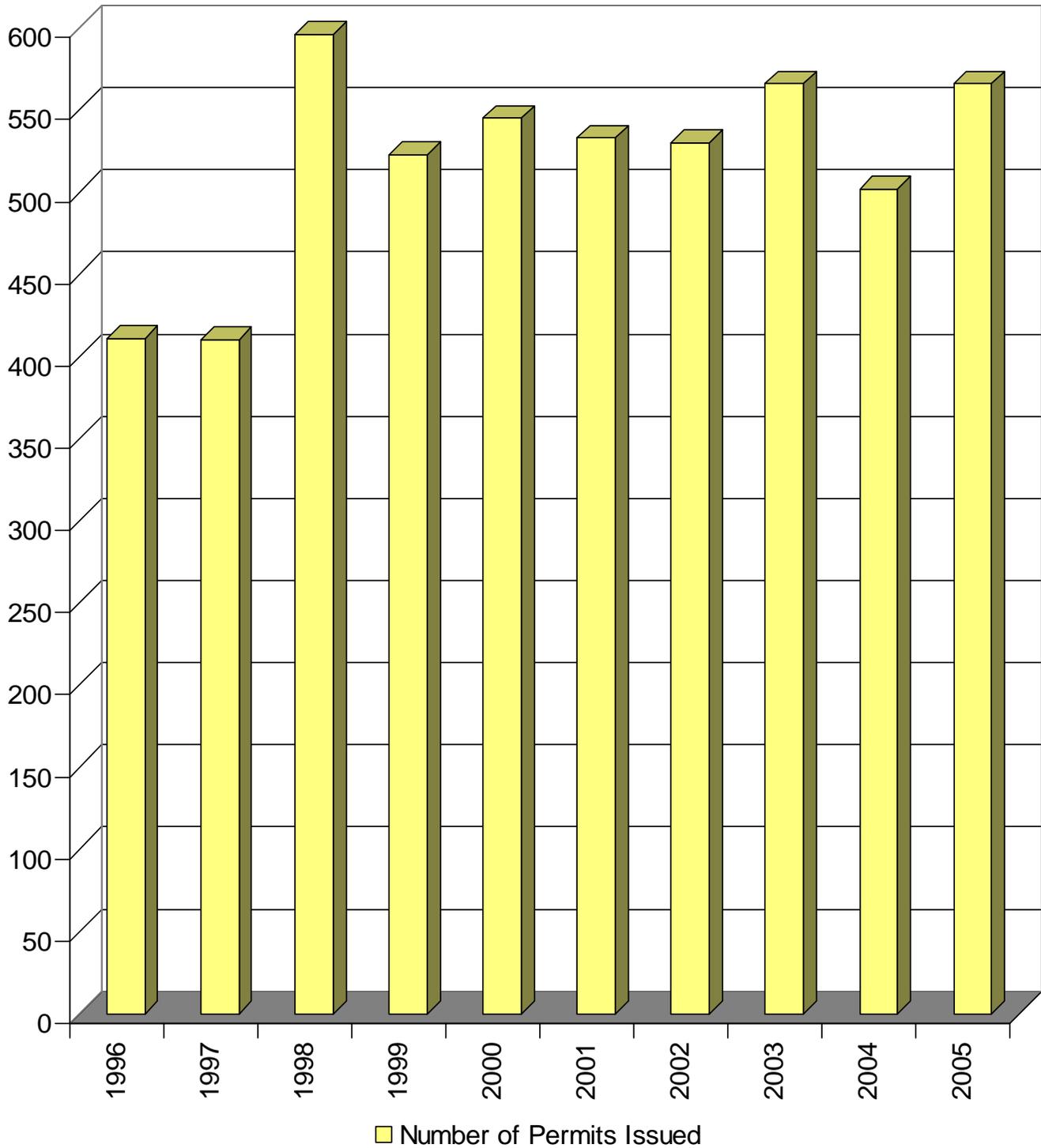
Miscellaneous Statistical Data

As of September 30, 2005

(Continued)

HOUSEHOLDS BY TYPE	
Total households	9,335
Family households (families)	6,764
Married-couple (families)	5,250
Female householder, no husband present	1,109
Non-family households	2,571
Householder living alone	2,236
Householder 65 years and over	1,080
Average household size	2.71
Average family size	3.20
RACE AND HISPANIC ORIGIN	
White	22,448
Percent of total population	86.3%
Black or African American	1,154
Percent of total population	44.0%
American Indian and Alaska Native	122
Percent of total population	0.4%
Asian	108
Percent of total population	0.4%
Hispanic origin (of any race)	5,175
Percent of total population	19.9%
HOUSING OCCUPANCY	
Total housing units	9,910
Occupied housing units	9,335
Vacant housing units	575
Homeowner vacancy rate (percent)	1.9
Rental vacancy rate (percent)	4.6

Building Permits Issued Ten Year Period



See Miscellaneous Statistical Data on page I-2 for related data.

Tax Summaries

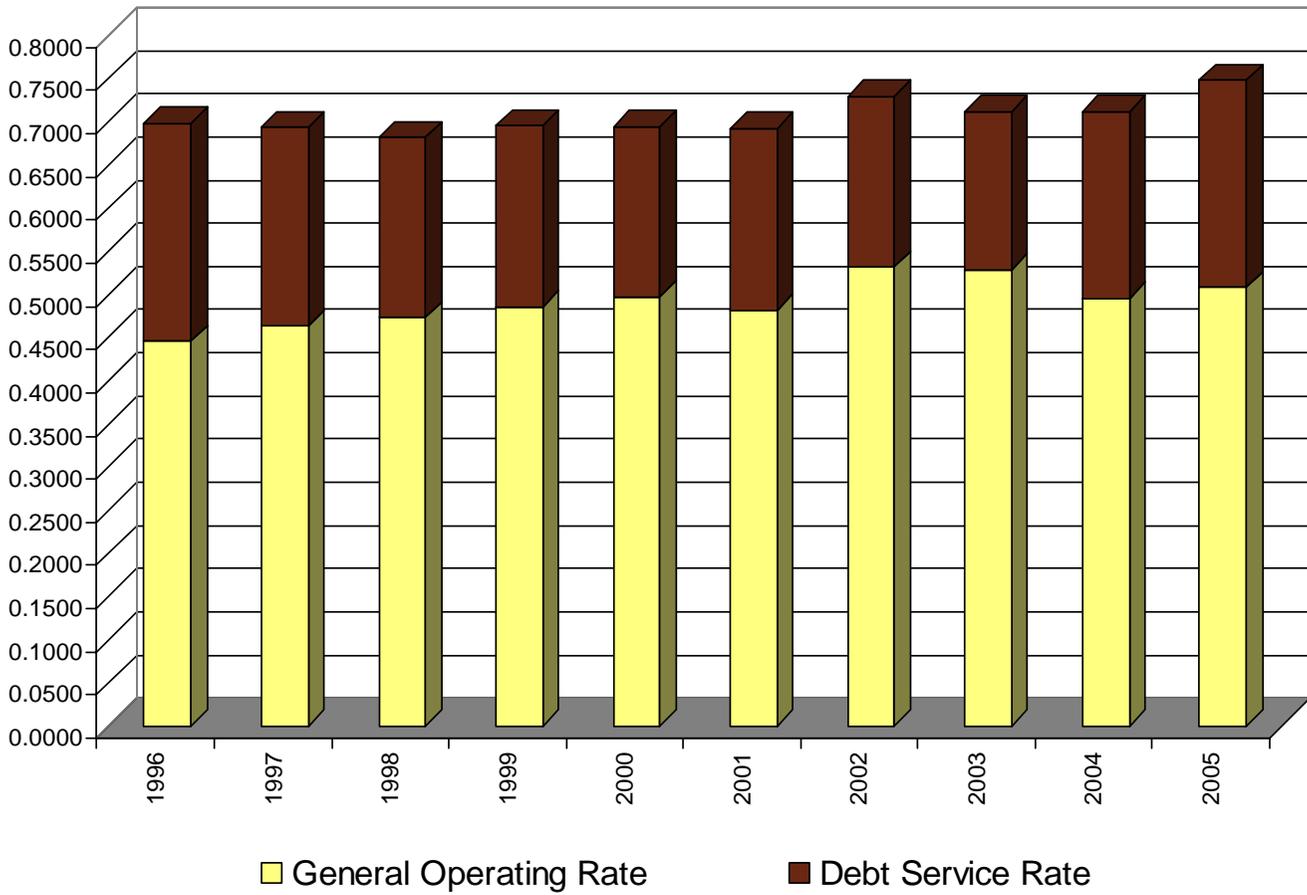
Property & Sales Tax



ESTIMATED AD VALOREM TAX
REVENUE AND DISTRIBUTION
2005-06

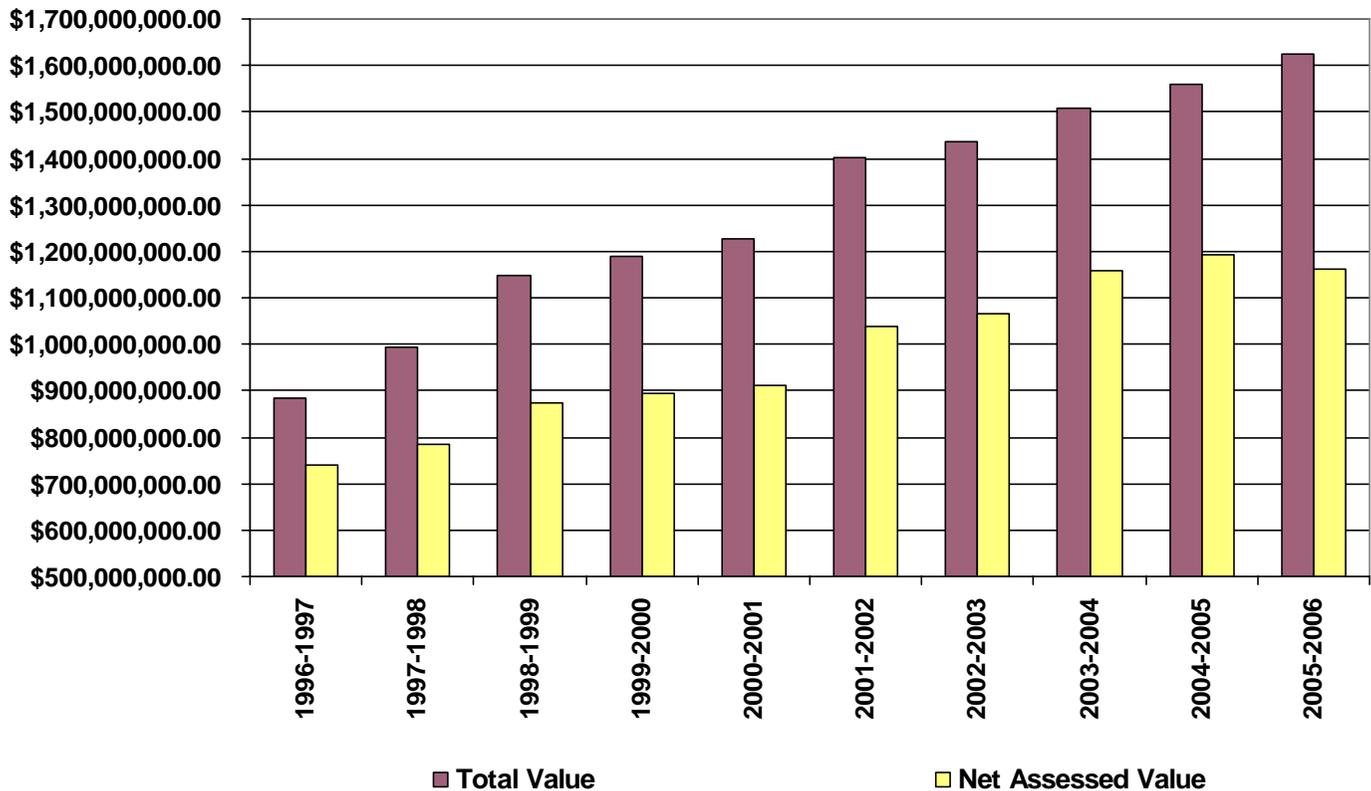
2005 TAX ROLL	Effective Tax Rate .748108
Real Estate Values	\$ 222,704,110
Improvement Values	979,603,350
Personal Property Values	<u>423,353,669</u>
Total Appraised Values (100%)	1,625,661,129
Less: Over 65 Homestead Exemptions (\$6,000/ea.)	11,742,138
Homestead Cap Loss - (Maximum 10% per year)	9,919,089
Disabled American Veterans Exemptions (\$1,500/2,000/2,500/3,000) - % Percent Disability w/State	2,062,760
Total Exempt Property (Cities & Churches)	111,791,010
General Homestead (\$5,000 or 10% of value, but not less than \$5,000)	51,080,838
Tax Abatements	68,493,900
Pollution Control	17,878,165
Agricultural Productivity Loss	16,574,590
Taxable Frozen	127,479,272
Protested Property	9,592,886
Tax Increment Financing #1	36,938,193
Tax Increment Financing #2	<u>1,780,789</u>
Total Exemptions	465,333,630
Net Assessed Value	1,160,327,499
Rate Per \$100 Valuation	0.748108
Subtotal	8,680,503
Plus Frozen Taxes	<u>867,443</u>
Total Levy Taxes	9,547,946
Percent of Collection	<u>98%</u>
Estimated Current Tax Collections	<u><u>\$ 9,356,987</u></u>
PROPOSED DISTRIBUTION	
<u>GENERAL FUND</u>	<u>Rate</u> <u>% of Total</u>
Current Tax	\$ 6,570,066
Total General Fund	<u>0.507925</u> <u>67.89%</u> <u>6,570,066</u>
<u>GENERAL DEBT SERVICE FUND</u>	
Current Tax	<u>2,786,921</u>
Total General Debt Service	<u>0.240183</u> <u>32.11%</u> <u>2,786,921</u>
TOTAL ALL FUNDS	<u><u>0.748108</u></u> <u><u>100.00%</u></u> <u><u>\$ 9,356,987</u></u>

Ad Valorem Tax Tax Rate Per \$100 Valuation General Operating Rate & Debt Service Rate



Tax Year	Debt Service Rate	General Operating Rate	Tax Rate
1996	0.252500	0.445500	0.698000
1997	0.297500	0.463250	0.693000
1998	0.209000	0.472700	0.681700
1999	0.209070	0.485930	0.695000
2000	0.196400	0.497600	0.694000
2001	0.211020	0.481980	0.693000
2002	0.198570	0.531430	0.730000
2003	0.183570	0.528330	0.711900
2004	0.216200	0.495700	0.711900
2005	0.240183	0.507925	0.748108

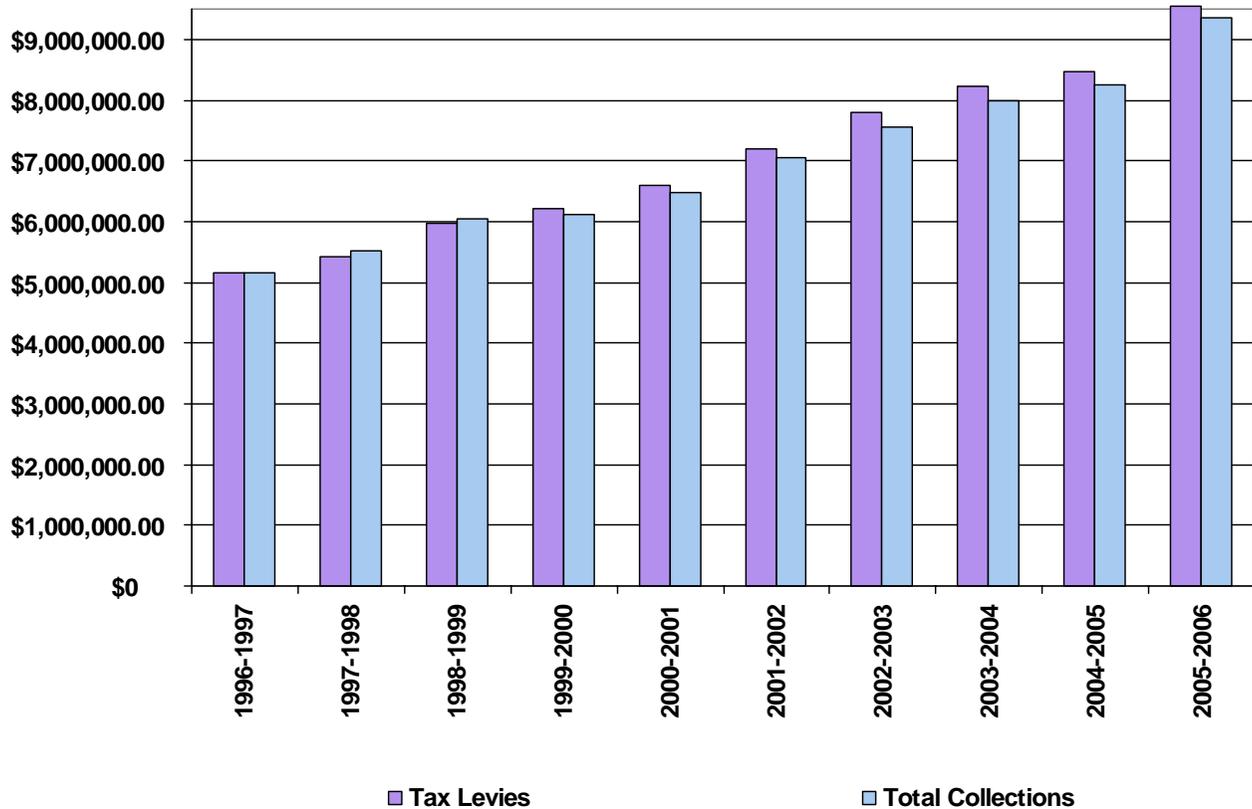
Analysis of Budgeted Property Valuation Ten Year Period



ANALYSIS OF BUDGETED VALUATION (100%)
TEN YEAR PERIOD

Fiscal Year	Assessed Value		Total Value	Total Exemption	Total Increment		Effective Tax Rate Per \$100 Valuation	Tax Approved Tax Rate Per \$100 Valuation
	Assessed Value Real Property Amount	Assessed Value Personal Property Amount			Financing	Net Assessed Value		
1996-1997	\$ 687,946,355	194,583,614	882,529,969	(144,086,351)	-	\$ 738,443,618	0.653143	0.698000
1997-1998	\$ 785,519,759	207,804,610	993,324,369	(209,600,979)	-	\$ 783,723,390	0.666870	0.693000
1998-1999	\$ 764,992,982	383,611,104	1,148,604,086	(273,721,281)	-	\$ 874,882,805	0.650660	0.681700
1999-2000	\$ 797,372,556	393,397,728	1,190,770,284	(295,611,106)	-	\$ 895,159,178	0.650471	0.695000
2000-2001	\$ 844,520,205	421,999,535	1,266,519,740	(316,637,556)	-	\$ 949,882,184	0.658604	0.694000
2001-2002	\$ 944,026,979	457,484,599	1,401,511,578	(364,300,145)	-	\$ 1,037,211,433	0.659521	0.693000
2002-2003	\$ 1,019,664,511	415,271,344	1,434,935,855	(339,592,970)	(28,324,770)	\$ 1,067,018,115	0.719292	0.730000
2003-2004	\$ 1,120,509,900	387,517,270	1,508,027,170	(313,127,530)	(37,651,206)	\$ 1,157,248,434	0.679005	0.711900
2004-2005	\$ 1,147,080,479	412,219,569	1,559,300,048	(331,643,259)	(36,555,437)	\$ 1,191,101,352	0.704047	0.711900
2005-2006	\$ 1,202,307,460	423,353,669	1,625,661,129	(426,614,648)	(38,718,982)	\$ 1,160,327,499	0.748108	0.748108

Analysis of Property Tax Levies & Collections Ten Year Period



ANALYSIS OF BUDGETED PROPERTY TAX LEVIES AND COLLECTIONS
TEN YEAR PERIOD

Fiscal Year	Levy	Current Roll Collections	Per Cent Current Collections	Prior Roll Collections	Total Collections
1996-1997	\$ 5,154,336	\$ 5,051,249	98.00%	\$ 100,000	\$ 5,151,249
1997-1998	\$ 5,431,203	\$ 5,431,203	100.00%	\$ 75,000	\$ 5,506,203
1998-1999	\$ 5,964,076	\$ 5,964,076	100.00%	\$ 75,000	\$ 6,039,076
1999-2000	\$ 6,221,356	\$ 6,034,715	97.00%	\$ 75,000	\$ 6,109,715
2000-2001	\$ 6,592,182	\$ 9,394,417	142.51%	\$ 75,000	\$ 9,469,417
2001-2002	\$ 7,187,875	\$ 7,044,118	98.00%	\$ -	\$ 7,044,118
2002-2003	\$ 7,789,232	\$ 7,555,555	97.00%	\$ -	\$ 7,555,555
2003-2004	\$ 8,238,452	\$ 7,991,298	97.00%	\$ -	\$ 7,991,298
2004-2005	\$ 8,479,450	\$ 8,309,861	98.00%	\$ -	\$ 8,309,861
2005-2006	\$ 9,547,946	\$ 9,356,987	98.00%	\$ -	\$ 9,356,987

Municipal Tax Rate Comparison

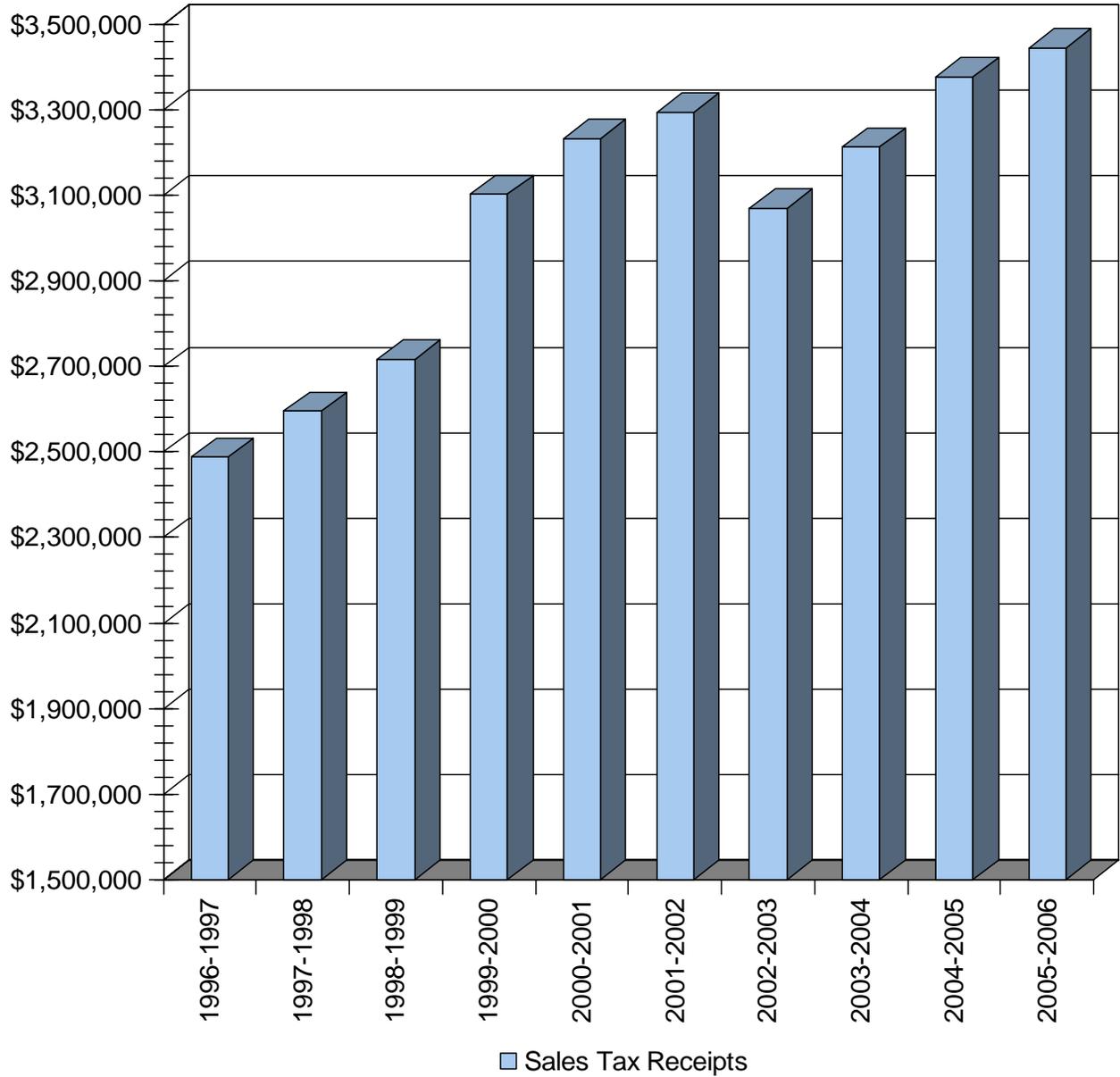
2004-2005 Tax Survey

<i>2004 Tax Rate</i>	<i>City</i>	<i>Total Assessed Value</i>
.799	<i>Greenville</i>	\$ 906,767,951
.795	<i>Brownwood</i>	493,539,272
.763	<i>Benbrook</i>	955,653,185
.720	<i>The Colony</i>	1,723,095,042
.718	<i>Duncanville</i>	1,632,306,845
.712	<i>Cleburne</i>	1,559,300,048
.710	<i>Mansfield</i>	2,343,652,921
.692	<i>Paris</i>	1,121,426,167
.672	<i>Lancaster</i>	1,237,048,973
.667	<i>DeSoto</i>	2,484,181,183
.641	<i>Cedar Hill</i>	2,286,298,634
.640	<i>Rowlett*</i>	56,370,000
.618	<i>Waxahachie</i>	1,540,300,838
.598	<i>Burleson</i>	1,312,421,076
.593	<i>McKinney</i>	6,247,223,213
.580	<i>Denison</i>	733,999,220
.560	<i>Allen</i>	4,785,147,808
.485	<i>Stephenville</i>	584,026,645
.462	<i>Southlake</i>	3,321,012,164
.450	<i>Flower Mound</i>	5,076,150,138

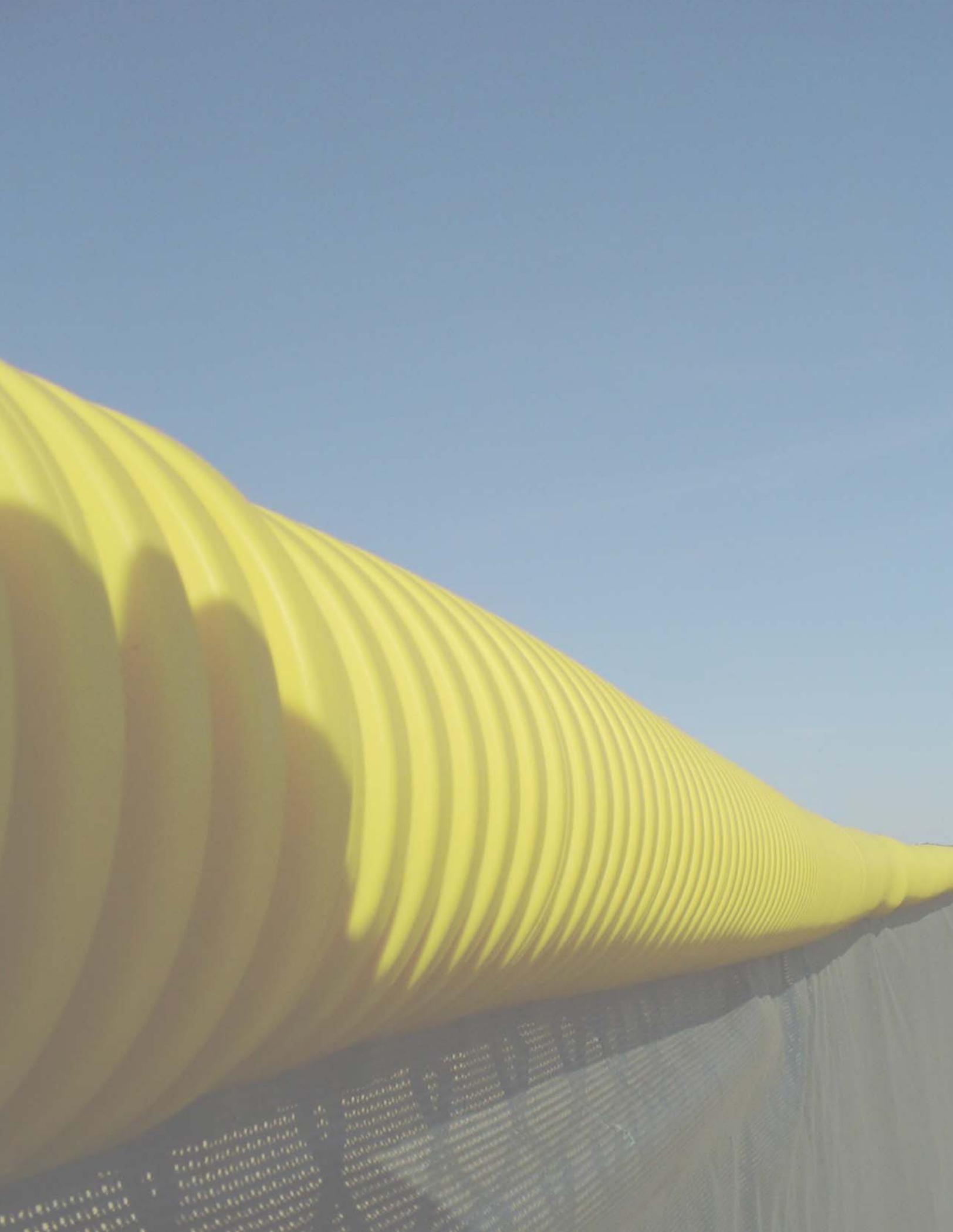
Source: Texas Town and City Magazine, Annual Taxation and Debt Survey, 2005, www.TML.com.

* Last years data was used as the above source did not have the updated information.

Sales Tax Receipts General Fund Ten Year Period



The State of Texas has a 6.25% and the General Fund for the City of Cleburne has 1.00% Sales Tax Rate for a total of 7.25%. The Maximum Sales Tax Rate in the State is currently 8.25%. The years 1996-1997 through 2004-2005 are actual collections. The 2005-2006 year represents budgeted amounts.



Salary & Personnel Schedule



Summary of Personnel by Department

(Full Time and Part Time Positions)

Department		2003-04 Budget		2004-05 Budget		2005-06 Budget	
		Full	Part	Full	Part	Full	Part
0131	City Council	0	0	0	0	0	0
0132	City Manager	3	0	4*	0	4	0
0133	City Attorney	0	0	0	0	0	0
0134	City Secretary	4	1	4	1	4	2
0135	Finance	7	0	7	0	7	0
0136	Human Resources	4	1*	4	1	4	0
0137	Municipal Court	4	0	4	1	4	1
0138	MIS	3	0	3	0	3	0
0139	Non-Departmental	0	0	0	0	0	0
0140	Economic Development	2*	0	2	0	2	0
0141	Police Services	68	2	68	1	69	2
0143	Animal Services	3	0	3	0	3	0
0147	Fire Services	55*	0	55	0	55	0
0151	Community Services	2	0	2	0	2	0
0152	Cemetery	7	5	7	5	7	5
0153	Parks and Recreation	7	6	8	6	8	6
0155	Municipal Golf	7*	4	7	1	7	1
0156	Municipal Swimming Pools	2	37	2	37	2	4
0157	Sports Complex	n/a	n/a	6	0	7	0
0161	Building Services	4	0	4	0	4	0
0162	Civic Center	1	0	1	0	1	0
0163	Library	5	2	5	2	5	2
0165	Museum	2	0	2	0	2	0
0171	Public Works	4	0	4	1*	4	1
0172	Engineering	3	0	5	0	5	0
0175	Health	2	0	2	0	2	0
0176	Inspections	3	0	4	0	4	0
0178	Fleet Maintenance	7	0	7	0	7	0
0179	Street Maintenance	13	0	13	0	13	0
0191	Refuse Collection	12	0	12	0	12	0
0193	Transfer and Disposal Facility	5	0	3	0	3	0
0194	Landfill	2	0	2	0	2	0
0195	Shredding Facility	2	0	2	0	2	0
SUBTOTAL - General Fund		243	58	252	56	254	24
6039	Water/WWater Non-Depart.	0	0	0	0	0	0
6081	Utility Billing & Revenue	11	0	11	0	11	0
6083	Water Distribution	7	0	6	0	6	0
6084	Water Treatment	15	0	15	0	15	0
6096	Wastewater Collection	8	0	7	0	7	0
6097	Wastewater Treatment	11	0	13	0	13	0
6154	Airport Fund	1	0	1	0	1	0
6398	Drainage Utility	3	0	3	0	3	0
SUBTOTAL - Enterprise Funds		56	0	56	0	56	0
0668	Housing	3	0	3	0	3	0
0858	Cletran County	1.5	10	1	10	1	10
0859	Cletran	7.5	1	9	0	9	0
SUBTOTAL - Special Funds		12	11	13	10	13	10
TOTAL		311	69	321	66	323	34

* Positions created during Mid-year.

Salary Schedule for 2005 - 2006

City of Cleburne

Pay Grade	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11	STEP 12	STEP 13	STEP 14	STEP 15
9 H	9.60	9.84	10.08	10.33	10.60	10.86	11.13	11.40	11.69	11.98	12.29	12.59	12.91	13.23	13.56
S	831.94	852.73	873.53	895.20	918.60	941.13	964.53	987.92	1,013.06	1,038.19	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11
M	1,663.88	1,705.46	1,747.06	1,790.40	1,837.20	1,882.26	1,929.06	1,975.84	2,026.12	2,076.38	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22
A	19,966.56	20,465.52	20,964.72	21,484.80	22,046.40	22,587.12	23,148.72	23,710.08	24,313.44	24,916.56	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64
10 H	10.08	10.33	10.60	10.86	11.13	11.40	11.69	11.98	12.29	12.59	12.91	13.23	13.56	13.90	14.25
S	873.53	895.20	918.60	941.13	964.53	987.92	1,013.06	1,038.19	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91
M	1,747.06	1,790.40	1,837.20	1,882.26	1,929.06	1,975.84	2,026.12	2,076.38	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82
A	20,964.72	21,484.80	22,046.40	22,587.12	23,148.72	23,710.08	24,313.44	24,916.56	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84
11 H	10.60	10.86	11.13	11.40	11.69	11.98	12.29	12.59	12.91	13.23	13.56	13.90	14.25	14.61	14.96
S	918.60	941.13	964.53	987.92	1,013.06	1,038.19	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43
M	1,837.20	1,882.26	1,929.06	1,975.84	2,026.12	2,076.38	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86
A	22,046.40	22,587.12	23,148.72	23,710.08	24,313.44	24,916.56	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32
12 H	11.13	11.40	11.69	11.98	12.29	12.59	12.91	13.23	13.56	13.90	14.25	14.61	14.96	15.34	15.73
S	964.53	987.92	1,013.06	1,038.19	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16
M	1,929.06	1,975.84	2,026.12	2,076.38	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32
A	23,148.72	23,710.08	24,313.44	24,916.56	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84
13 H	11.69	11.98	12.29	12.59	12.91	13.23	13.56	13.90	14.25	14.61	14.96	15.34	15.73	16.12	16.52
S	1,013.06	1,038.19	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62
M	2,026.12	2,076.38	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24
A	24,313.44	24,916.56	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88
14 H	12.29	12.59	12.91	13.23	13.56	13.90	14.25	14.61	14.96	15.34	15.73	16.12	16.52	16.94	17.36
S	1,065.05	1,091.05	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42
M	2,130.10	2,182.10	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84
A	25,561.20	26,185.20	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08
15 H	12.91	13.23	13.56	13.90	14.25	14.61	14.96	15.34	15.73	16.12	16.52	16.94	17.36	17.79	18.24
S	1,118.78	1,146.51	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68
M	2,237.56	2,293.02	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36
A	26,850.72	27,516.24	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32
16 H	13.56	13.90	14.25	14.61	14.96	15.34	15.73	16.12	16.52	16.94	17.36	17.79	18.24	18.69	19.16
S	1,175.11	1,204.57	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41
M	2,350.22	2,409.14	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82
A	28,202.64	28,909.68	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84
17 H	14.25	14.61	14.96	15.34	15.73	16.12	16.52	16.94	17.36	17.79	18.24	18.69	19.16	19.64	20.13
S	1,234.91	1,266.10	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47
M	2,469.82	2,532.20	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94
A	29,637.84	30,386.40	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28
18 H	14.96	15.34	15.73	16.12	16.52	16.94	17.36	17.79	18.24	18.69	19.16	19.64	20.13	20.63	21.15
S	1,296.43	1,329.36	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86
M	2,592.86	2,658.72	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72
A	31,114.32	31,904.64	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64

Salary Schedule for 2005 - 2006

City of Cleburne

Pay Grade	Pay Basis	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11	STEP 12	STEP 13	STEP 14	STEP 15
19	H	15.73	16.12	16.52	16.94	17.36	17.79	18.24	18.69	19.16	19.64	20.13	20.63	21.15	21.68	22.22
	S	1,363.16	1,396.96	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59
	M	2,726.32	2,793.92	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18
	A	32,715.84	33,527.04	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16
20	H	16.52	16.94	17.36	17.79	18.24	18.69	19.16	19.64	20.13	20.63	21.15	21.68	22.22	22.78	23.34
	S	1,431.62	1,468.02	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64
	M	2,863.24	2,936.04	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28
	A	34,358.88	35,232.48	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36
21	H	17.36	17.79	18.24	18.69	19.16	19.64	20.13	20.63	21.15	21.68	22.22	22.78	23.34	23.93	24.53
	S	1,504.42	1,541.68	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77
	M	3,008.84	3,083.36	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54
	A	36,106.08	37,000.32	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48
22	H	18.24	18.69	19.16	19.64	20.13	20.63	21.15	21.68	22.22	22.78	23.34	23.93	24.53	25.14	25.77
	S	1,580.68	1,619.68	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23
	M	3,161.36	3,239.36	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46
	A	37,936.32	38,872.32	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52
23	H	19.16	19.64	20.13	20.63	21.15	21.68	22.22	22.78	23.34	23.93	24.53	25.14	25.77	26.41	27.07
	S	1,660.41	1,702.00	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89
	M	3,320.82	3,404.00	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78
	A	39,849.84	40,848.00	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36
24	H	20.13	20.63	21.15	21.68	22.22	22.78	23.34	23.93	24.53	25.14	25.77	26.41	27.07	27.75	28.45
	S	1,744.47	1,787.80	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48
	M	3,488.94	3,575.60	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96
	A	41,867.28	42,907.20	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52
25	H	21.15	21.68	22.22	22.78	23.34	23.93	24.53	25.14	25.77	26.41	27.07	27.75	28.45	29.15	29.88
	S	1,832.86	1,878.79	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40
	M	3,665.72	3,757.58	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80
	A	43,988.64	45,090.96	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60
26	H	22.22	22.78	23.34	23.93	24.53	25.14	25.77	26.41	27.07	27.75	28.45	29.15	29.88	30.63	31.40
	S	1,925.59	1,974.11	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12
	M	3,851.18	3,948.22	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24
	A	46,214.16	47,378.64	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88
27	H	23.34	23.93	24.53	25.14	25.77	26.41	27.07	27.75	28.45	29.15	29.88	30.63	31.40	32.18	32.98
	S	2,022.64	2,073.77	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05
	M	4,045.28	4,147.54	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10
	A	48,543.36	49,770.48	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20
28	H	24.53	25.14	25.77	26.41	27.07	27.75	28.45	29.15	29.88	30.63	31.40	32.18	32.98	33.81	34.65
	S	2,125.77	2,178.63	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77
	M	4,251.54	4,357.26	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54
	A	51,018.48	52,287.12	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48

City of Cleburne		Salary Schedule for 2005 - 2006															10/01/2005
Pay Grade	Pay Basis	STEP 1	STEP 2	STEP 3	STEP 4	STEP 5	STEP 6	STEP 7	STEP 8	STEP 9	STEP 10	STEP 11	STEP 12	STEP 13	STEP 14	STEP 15	
29	H	25.77	26.41	27.07	27.75	28.45	29.15	29.88	30.63	31.40	32.18	32.98	33.81	34.65	35.52	36.40	36.40
	S	2,233.23	2,288.69	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15
	M	4,466.46	4,577.38	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30
	A	53,597.52	54,928.56	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60
30	H	27.07	27.75	28.45	29.15	29.88	30.63	31.40	32.18	32.98	33.81	34.65	35.52	36.40	37.32	38.25	38.25
	S	2,345.89	2,404.82	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94
	M	4,691.78	4,809.64	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88
	A	56,301.36	57,715.68	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56
31	H	28.45	29.15	29.88	30.63	31.40	32.18	32.98	33.81	34.65	35.52	36.40	37.32	38.25	39.21	40.18	40.18
	S	2,465.48	2,526.14	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,482.00
	M	4,930.96	5,052.28	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	6,964.00
	A	59,171.52	60,627.36	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	83,568.00
32	H	29.88	30.63	31.40	32.18	32.98	33.81	34.65	35.52	36.40	37.32	38.25	39.21	40.18	41.19	42.22	42.22
	S	2,589.40	2,654.40	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,569.53	3,658.79	3,658.79
	M	5,178.80	5,308.80	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	7,139.06	7,317.58	7,317.58
	A	62,145.60	63,705.60	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	85,668.72	87,810.96	87,810.96
33	H	31.40	32.18	32.98	33.81	34.65	35.52	36.40	37.32	38.25	39.21	40.18	41.19	42.22	43.27	44.35	44.35
	S	2,721.12	2,788.72	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,569.53	3,658.79	3,749.78	3,843.37	3,843.37
	M	5,442.24	5,577.44	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	7,139.06	7,317.58	7,499.56	7,686.74	7,686.74
	A	65,306.88	66,929.28	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	85,668.72	87,810.96	89,994.72	92,240.88	92,240.88
34	H	32.98	33.81	34.65	35.52	36.40	37.32	38.25	39.21	40.18	41.19	42.22	43.27	44.35	45.47	46.60	46.60
	S	2,858.05	2,929.97	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,569.53	3,658.79	3,749.78	3,843.37	3,940.43	4,038.36	4,038.36
	M	5,716.10	5,859.94	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	7,139.06	7,317.58	7,499.56	7,686.74	7,880.86	8,076.72	8,076.72
	A	68,593.20	70,319.28	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	85,668.72	87,810.96	89,994.72	92,240.88	94,570.32	96,920.64	96,920.64
35	H	34.65	35.52	36.40	37.32	38.25	39.21	40.18	41.19	42.22	43.27	44.35	45.47	46.60	47.77	48.96	48.96
	S	3,002.77	3,078.16	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,569.53	3,658.79	3,749.78	3,843.37	3,940.43	4,038.36	4,139.75	4,242.87	4,242.87
	M	6,005.54	6,156.32	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	7,139.06	7,317.58	7,499.56	7,686.74	7,880.86	8,076.72	8,279.50	8,485.74	8,485.74
	A	72,066.48	73,875.84	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	85,668.72	87,810.96	89,994.72	92,240.88	94,570.32	96,920.64	99,354.00	101,828.88	101,828.88
36	H	36.40	37.32	38.25	39.21	40.18	41.19	42.22	43.27	44.35	45.47	46.60	47.77	48.96	50.18	51.43	51.43
	S	3,154.42	3,234.15	3,314.75	3,397.94	3,482.00	3,569.53	3,658.79	3,749.78	3,843.37	3,940.43	4,038.36	4,139.75	4,242.87	4,348.60	4,456.92	4,456.92
	M	6,308.84	6,468.30	6,629.50	6,795.88	6,964.00	7,139.06	7,317.58	7,499.56	7,686.74	7,880.86	8,076.72	8,279.50	8,485.74	8,697.20	8,913.84	8,913.84
	A	75,706.08	77,619.60	79,554.00	81,550.56	83,568.00	85,668.72	87,810.96	89,994.72	92,240.88	94,570.32	96,920.64	99,354.00	101,828.88	104,366.40	106,966.08	106,966.08

City of Cleburne Civil Service Salary Schedule 2005 - 06 10/01/2005

Police Dept Job Titles	Pay Basis	A Entry	B 1 Year	C 2 Years	D 4+ Years
Officer	H	17.97	18.84	20.13	20.85
	S	1,557.28	1,632.67	1,744.47	1,806.86
	M	3,114.56	3,265.34	3,488.94	3,613.72
	A	37,374.72	39,184.08	41,867.28	43,364.64
2080 HRS					
Corp.	H	22.14	23.03	24.18	25.18
	S	1,918.65	1,995.78	2,095.44	2,182.10
	M	3,837.30	3,991.56	4,190.88	4,364.20
	A	46,047.60	47,898.72	50,290.56	52,370.40
2080 HRS					
Sgt.	H	25.60	26.62	27.64	28.66
	S	2,218.50	2,306.89	2,395.28	2,483.68
	M	4,437.00	4,613.78	4,790.56	4,967.36
	A	53,244.00	55,365.36	57,486.72	59,608.32
2080 HRS					
Lieutenant	H	30.97	31.99	33.02	34.05
	S	2,683.86	2,772.25	2,861.51	2,950.77
	M	5,367.72	5,544.50	5,723.02	5,901.54
	A	64,412.64	66,534.00	68,676.24	70,818.48
2080 HRS					

Fire Dept. Job Titles	Pay Basis	A Entry	B 1 Year	C 2 Years	D 4+ Years
Firefighter	H	12.53	13.23	13.94	14.66
	S	1,524.40	1,609.56	1,695.94	1,783.54
	M	3,048.80	3,219.12	3,391.88	3,567.08
	A	36,585.60	38,629.44	40,702.56	42,804.96
2920 HRS					
Firefighter/ Engineer	H	14.81	15.55	16.29	17.03
	S	1,801.78	1,891.81	1,981.84	2,071.87
	M	3,603.56	3,783.62	3,963.68	4,143.74
	A	43,242.72	45,403.44	47,564.16	49,724.88
2920 HRS					
Fire Lieutenant	H	17.69	18.45	19.21	19.98
	S	2,152.17	2,244.63	2,337.09	2,430.77
	M	4,304.34	4,489.26	4,674.18	4,861.54
	A	51,652.08	53,871.12	56,090.16	58,338.48
2920 HRS					
Fire Captain	H	21.30	22.04	22.89	23.64
	S	2,591.36	2,681.39	2,784.80	2,876.04
	M	5,182.72	5,362.78	5,569.60	5,752.08
	A	62,192.64	64,353.36	66,835.20	69,024.96
2920 HRS					
Asst. Fire Chief	H	36.27	37.36	38.45	39.55
	S	3,143.16	3,237.62	3,332.08	3,427.40
	M	6,286.32	6,475.24	6,664.16	6,854.80
	A	75,435.84	77,702.88	79,969.92	82,257.60
2080 HRS					

Expenditure Classification Codes



CITY OF CLEBURNE
Expenditure Classification Codes
2005-2006

ACCT CODE	ACCOUNT NAME	DESCRIPTION
81	SALARIES AND WAGES	Salary compensation to employees.
8110	Personnel	Compensation to full, part-time and temporary employees for regular working hours.
8130	Overtime	Compensation to employees for hours worked over 40 per week
8150	Vehicle Allowance	Compensation for employees vehicle used for City business
8190	Non-Cash Benefits	Compensation to employees for personal use of City vehicles and certain life insurance benefits.
82	BENEFITS	Benefit programs received by regular, full time employees.
8210	Social Security Contributions	Computed by taking 6.2% of each individual's annual salary.
8220	Medicare Contributions	Computed by taking 1.45% of each individual's annual salary.
8230	Retirement Contributions	Retirement benefits are computed using 13.66% for TMRS employees and 17.66% for Firemen starting on 1/1/05.
8240	Health/Life Insurance	After four months, full time employees of the City are provided group health, accident, dental and life insurance. After two year's service, the City will pay a portion of an employee's dependent coverage and a portion of coverage for Medicare dependents..
8250	Worker's Compensation	Insurance paid by the City for on-the-job injuries. The premium is computed by taking the employee's annual salary times a rate for the employee's classification.
8260	Unemployment Compensation	Insurance paid by the City for unemployment benefits, if needed.

ACCT CODE	ACCOUNT NAME	DESCRIPTION
83	SUPPLIES AND MATERIALS	Supplies are articles that are consumed or show a change in or an appreciable impairment of their physical condition, and articles liable to loss, theft and rapid depreciation.
8301	Office Supplies	All supplies necessary for general office work.
8303	Ammunition	Ammunition for protective services.
8308	Books and Subscriptions	Books, newspapers and periodicals for departmental use.
8315	Chemical Supplies	Water treatment, Waste Water treatment, fire fighting and other chemical supplies (large quantities).
8322	Clothing	Clothing allowance, uniforms and badges.
8323	Clothing - Protective	HazMat clothing
8336	Fuel and Lubricants	Gasoline, motor oil and grease associated with the operation of vehicles.
8343	Laundry and Cleaning Supplies	Laundry and cleaning supplies.
8350	Library Periodicals	Subscriptions and renewals for public library.
8357	Medical Supplies	Medical supplies.
8364	Minor Equipment	Equipment (\$500 to \$5,000 only).
8371	Photography Supplies	Film and development.
8378	Sanitation - Garbage Bags	Purchase of residential garbage bags.
8382	Utility - Electrical Fees	Electrical utility fees.
8383	Utility - Street Light Electrical Fees	Electrical utility fees for the street lights.
8385	Utility - Gas Fees	Gas utility fees.
8388	Utility - Water and Sewer Fees	Water, Waste Water, Garbage & Drainage fees.
8399	Other Supplies and Materials	Supplies necessary for departmental operation, but not included in any of the above classifications (i.e. safety items).

ACCT CODE	ACCOUNT NAME	DESCRIPTION
84	MAINTENANCE & REPAIR OF LAND, STRUCTURES, STREETS, AND INFRASTRUCTURE	Materials and Contractual Services for the maintenance and repair of grounds, structures, streets and infrastructures.
8407	M&R-Bridges and Dams	The maintenance and repair of bridges and dams.
8419	M&R-Structures	The maintenance and repair of structures.
8431	M&R-Grounds	The maintenance and repair of grounds.
8443	M&R-Sanitary Sewer Systems	The maintenance and repair of sanitary sewer lines.
8455	M&R-Storm Sewer Systems	The maintenance and repair of storm sewer lines.
8467	M&R-Streets and Alleys	The maintenance and repair of streets and alleys.
8479	M&R-Walks, Curbs and Fences	The maintenance and repair of sidewalks, curbs, gutters and fences.
8491	M&R-Water Mains	The maintenance and repair of water mains and lines.
8499	M&R-Other	Other maintenance and repair of structures not included in any of the above classifications.
85	MAINTENANCE & REPAIR OF EQUIPMENT	Materials, small tools, and contracted services for the maintenance and repair of equipment.
8509	M&R-Computers	The maintenance and repair of computers.
8515	M&R-Copiers	The maintenance and repair of copiers.
8539	M&R-Instruments	The maintenance and repair of instruments.
8545	M&R-Equipment	The maintenance and repair of machinery.
8551	M&R-Meters and Settings	The maintenance and repair of meters and settings.
8557	M&R-Vehicles	The maintenance and repair of all motorized vehicles.
8559	M&R-Office Equipment	The maintenance and repair of all office equipment.
8569	M&R-Radios	The maintenance and repair of all radios.
8574	M&R-Street Lights	The maintenance and repair of all street lights.

ACCT CODE	ACCOUNT NAME	DESCRIPTION
8575	M&R-Signal Lights	The maintenance and repair of all signal lights.
8577	M&R-Software Packages	The maintenance and repair of all software packages.
8581	M&R-Temperature Control	The maintenance and repair of all temperature controls.
8599	M&R-Other Equipment	The maintenance and repair of other equipment not included in any of the above classifications.
86	CONTRACTUAL AND MISCELLANEOUS SERVICES	Individuals or Companies contracted for a specific service for the City.
8601	Administrative Fees	Administrative fees.
8608	Advertising	Advertising fees.
8615	Audits	Contractual annual audit cost.
8629	Codification	Recodification of all City ordinances.
8636	Communications	Telephone, fax equipment, cell phones, pagers, and long distance expenditures.
8640	Depreciation/Amortization	Depreciation and amortization charges.
8643	Dues	Professional association's dues.
8650	Employee Educational Plan	Educational assistance to aid regular City employees in improving their professional skills.
8652	Fees & Permits	Fees and permits.
8657	Insurance	Premiums or payments on property, general liability and errors and omissions insurance.
8660	Postage	Postage fees.
8662	Printing	Purchased printing services.
8664	Professional Services	Contractual services with individuals or companies for general professional services.
8670	Vehicle Use Fee	Used to fund the Vehicle Capital Improvements Program.

ACCT CODE	ACCOUNT NAME	DESCRIPTION
8672	Rental of Equipment	Rental of specialized equipment and non-capitalized lease payment on other equipment
8675	Rental of Property	Rental of property.
8676	Rental of Property(HUD)	HUD rental payments of property.
8684	Training	Registration for short schools, police & fire academies and seminars.
8690	Travel Expenses	Expenditures of training or business trips.
8699	Other Miscellaneous Services	Services for departmental operations not included in any of the above classifications.
87	MISCELLANEOUS AND SUNDRY CHARGES	Non-operating expenditures.
8711	Bad Debt Expense	Cost of uncollectible receivables.
8727	Cost of Sales	Cost of goods for resale.
8732	Debt Principal Retirement	Debt principal payments.
8735	Debt Interest Expense	Debt interest payments.
8738	Debt Service Charges	Fees or charges expended on debt service.
8768	Penalties and Fines	Penalties and fines.
8798	Other Miscellaneous and Sundry Charges	Miscellaneous and sundry charges.
88	CAPITAL OUTLAY – LAND AND STRUCTURES	Cost, freight, installation and acquisition of land and structural properties.
8810	Capital-Land	Capital outlay expenditures on land.
8820	Capital-Structures	Capital outlay expenditures on buildings and other structures.
8830	Capital-Sanitary Sewer Systems	Capital outlay expenditures on the sanitary sewer systems.
8840	Capital-Drainage Systems	Capital outlay expenditures on the drainage systems.

ACCT CODE	ACCOUNT NAME	DESCRIPTION
8850	Capital-Streets	Capital outlay expenditures on streets.
8860	Capital-Walks, Curbs and Fences	Capital outlay expenditures on walks, curbs and fences.
8870	Capital-Water Mains	Capital outlay expenditures on water systems.
8880	Capital - Improvements	Capital costs related to non-building improvements (i.e. Sports Complex)
89	CAPITAL OUTLAY – EQUIPMENT	All expenditures to cover original cost, freight and installation of equipment. (Must have value over \$5,000 and have a useful life greater than 3 years). Also included are library books and museum artifacts.
8910	Capital-Library Books	Purchase of library books.
8910	Capital-Museum Artifacts	Purchase of museum artifacts.
8930	Capital-Equipment	Payments for machinery and tools costing \$5,000 or more and having a service life greater than three years.
8950	Capital-Vehicles	Purchase of Vehicles.
8990	Capital-Other Expenditures	Other specific equipment expenditures costing \$5,000 or more that are not applicable to any of the above classifications.



Glossary



GLOSSARY

ACCOUNT A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

ACCOUNTING PERIOD A period of time, at the end of which, and for which financial statements are prepared.

ACCOUNTING SYSTEM The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds.

ACCRUAL ACCOUNTING A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

AD VALOREM TAXES Local property taxes that are assessed upon tangible property: land, improvements, and inventory.

AGENCY FUNDS Funds used to account for assets held by the City, acting as a trustee or agent for individuals, organizations, other governmental entities, and other funds of the City.

APPRAISED VALUE A value given to an asset for the purpose of taxation. (Property values are established by the Johnson County Appraisal District).

APPROPRIATION An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION A valuation set upon real estate or other property, by a government body, as the basis for levying taxes.

ASSETS Resources, owned or held by a government, which have monetary value.

AUDIT A methodical examination of the utilization of resources. It concluded in a written report of its findings. It is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being enforced.

BALANCE SHEET A basic financial statement which discloses the assets, liabilities, and equities of an entity at a specific date in conformity with Generally Accepted Accounting Principles.

BALANCED An equality between the total of revenues and expenses.

BALANCED BUDGET When the anticipated revenues exceed or equal the anticipated expenditures for a budget period.

BOND A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the maturity date, and carrying interest at a fixed rate payable periodically. Note: The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality.

BOND FUND A fund used to account for the proceeds of a bond issue. Such proceeds are accounted for in a Capital Projects Fund.

BONDED DEBT That portion of indebtedness represented by outstanding bonds.

BONDS AUTHORIZED AND UNISSUED Bonds which have been legally authorized, but not issued and which can be issued and sold without further authorization. Note: This term should not be confused with the term "margin of borrowing power," or "legal debt margin," either one of which represents the difference between the legal debt limit of a governmental unit and the debt outstanding against it.

BOND ISSUED Bonds sold.

BUDGET A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary or whether it has been approved by the appropriating body.

BUDGET MESSAGE A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

BUDGET ORDINANCE An official act by the City Council to legally authorize City staff to obligate and expend resources.

BUDGETING (APPROPRIATING) The City prepares its budget in conformity with practices prescribed or permitted by the applicable Statutes of the State of Texas. As prescribed by the Statutes, the City in its budgeting process includes as a resource (amount available for current expenditures), a portion of the fund balance that has been accumulated in prior years. This process minimizes tax levies and utilizes all available resources to the fullest extent.

CAD Central Appraisal District

CAFR Comprehensive Annual Financial Report

CAPITAL BUDGET A plan of proposed capital outlay and the means of financing the specified outlay for the stated fiscal period.

CAPITAL IMPROVEMENT Value added to capital property, plant, and equipment.

CAPITAL OUTLAY Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities.

CENTRAL APPRAISAL DISTRICT (CAD) A special government district established by state law to appraise and determine fair market values on real property.

CERTIFICATE OF OBLIGATION (CO's) General Obligation Debt issued that is approved by the City Council.

CHART OF ACCOUNTS The classification system used by a City to organize the accounting for various funds.

CITY CHARTER The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

COMMUNITY SERVICE DIVISION A division within the City that contains all departments that provide quality of life services to the residents of the city.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) The official annual financial report of a government entity which presents revenues, expenses, assets, liabilities, and equity for all entity funds.

CONTINGENCY RESERVE An asset whose existence will be confirmed only by the occurrence or non occurrence of one or more uncertain future events not wholly within the control of the City.

DEBT SERVICE FUND A fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEBT SERVICE FUND REQUIREMENTS The amount of revenue which must be provided to the Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEBT SERVICE REQUIREMENTS The amount of money required to pay the interest on outstanding debt, serial maturities of principal for serial bonds, and required contributions to a Debt Service Fund for term bonds.

DEFICIT The excess of liabilities of a fund over its assets, or the excess of expenditures over revenues during a specified accounting period. For enterprise funds, it is the excess of expenses over income during the accounting period.

DEPARTMENT A unit of the City organization. All Departments report to one of the eleven Divisions.

DEPRECIATION (1) Expiration in service life of fixed assets other than wasting assets attributable to wear and tear through use and lapse of time, obsolescence, inadequacy or other physical or functional cause. (2) The portion of the cost of a fixed asset charged as an expense during a particular period. Note: The cost of a fixed asset is prorated over the estimated service life of such asset and each accounting period is charged a portion of such cost so that ultimately the entire cost of the asset is charged off as an expense.

DISBURSEMENTS The paying out of money to satisfy a debt or an expense.

DIVISION The City Departments are divided among eleven Divisions that report directly to the City manager.

EFFECTIVE TAX RATE State law in Texas prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation or a growing tax base. The intent is to generate a rate that produces approximately the same revenue as the year before. The formula does make adjustments for newly annexed property and newly constructed property. If it is raised by three percent or more in a year, State law requires that special notices must be posted and published.

ENTERPRISE FUND A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Examples of Enterprise Funds are those funds created for water and sewer utilities, airports, and solid waste services.

EXPENDITURES If the accounts are kept on the accrual basis, this term designates total charges incurred, whether paid or unpaid. This includes expenses and a provision for retirement of debt not reported as a liability of the fund from which retired, as well as capital outlay. If they are kept on the cash basis, the term covers only actual disbursements for these purposes. Note: Encumbrances are not considered expenditures.

EXPENSES Charges incurred, whether paid or unpaid for operation, maintenance, interest and other charges which are presumed to benefit the current fiscal period. Note: Legal provisions sometimes make it necessary to treat as an expense, charges whose benefits extend over several periods.

FIREMAN'S RETIREMENT RELIEF (FRR) Retirement fund for the City Fire Department. This fund is owned by the local firemen, controlled and managed by a member retirement board, and regulated by the State of Texas.

FISCAL PERIOD Any period at the end of which a governmental unit determines its financial condition, the results of its operations and closes its books. Note: It is usually a year, though not necessarily a calendar year.

FISCAL YEAR A twelve-month period of time to which the annual budget applies and at the end of which a city determines its financial position and results of operations.

FIXED ASSETS Assets of long-term character in which the intent is to continue to hold or use an asset such as land, buildings, machinery, furniture and other equipment for a long term period. Note: The term does not indicate the immobility of an asset, which is the distinctive characteristic of "fixture."

FIXED CHARGES Those amounts that are considered more or less fixed. Examples are interest, insurance and contributions to Pension Funds.

FOUR (4) B FUND Fund used to account for the proceeds of the 4B Sales Tax.

FOUR (4) B SALES TAX An amendment to state law in 1989 that allows Texas cities, if approved by their voters, to impose an additional sales tax, from 1/8 to 1 cent, to raise funds for economic development projects and/or quality of life issues such as parks, stadiums, and swimming pools.

FRANCHISE FEE A fee paid by public service utilities for use of the public right-of-way or other public property in providing their services to the citizens of the community.

FRR Fireman' Retirement Relief

FUNCTION A group of related activities aimed at accomplishing a major service or regulatory program for which the City is responsible. For example, public safety is a function.

FUND An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources, together with all related liabilities, obligations, reserves and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.

FUND ACCOUNTS All accounts necessary to set forth the financial operations and financial condition of a fund. Note: Sometimes the term is used to denote budgetary accounts as distinguished from proprietary accounts, but such usage is not recommended.

FUND BALANCE The cumulative excess of revenues over/under expenditures in a fund at a point in time.

GAAP Generally Accepted Accounting Principles

GASB Government Accounting Standards Board

GENERAL FUND The fund that is available for any legal authorized purpose and which is therefore used to account for all revenues and all activities except those required to be accounted for in another fund. The General Fund is used to finance the ordinary operations of a governmental unit.

GENERAL DEBT SERVICE FUND Fund used to manage debt acquired by the General Fund.

GENERAL OBLIGATION BONDS A debt instrument of the city for whose payments the full faith and credit of the issuing body is pledged. More commonly, but not necessarily, general obligation bonds are considered to be those payable from taxes and other general revenues.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) Uniform minimum standards and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules and procedures necessary to define accepted accounting practices at a particular time.

GFOA Government Finance Officers Association

GOAL A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given period.

GOVERNMENTAL ACCOUNTING A type of accounting using different funds to analyze, record, and summarize the financial transactions of governmental units and agencies.

GOVERNMENT ACCOUNTING STANDARDS BOARD (GASB) A non-profit organization responsible for establishing & improving accounting & financial reporting standards for governmental units.

GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) Professional association of finance officers dedicated to the sound management of government financial resources.

GOVERNMENTAL FUNDS Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT A contribution of an asset from one governmental agency to another. The contribution is usually made to aid in the support of a specified function (for example, education), but it is sometimes also for general purposes.

HOTEL/MOTEL OCCUPANCY TAX A seven (7) percent charge levied against the occupants of local Hotels and Motels.

HOTEL/MOTEL OCCUPANCY FUND Fund used to account for the proceeds of the Hotel/Motel Occupancy Tax.

HUD Housing & Urban Development

HOUSING & URBAN DEVELOPMENT US Government Agency whose mission is to increase home ownership, support community development, and increase access to affordable housing.

HUD FUND Fund used to account for, and administer the grant revenue from HUD.

INCOME This term is used in accounting for governmental enterprises and represents the excess of the revenues earned over the expenses incurred in carrying on particular phases of an enterprise's activities. As indicated elsewhere, the excess of the total revenues over the total expenses of the enterprise for a particular accounting period is called "net income".

INTEREST A charge for borrowing money; usually a percentage of the outstanding principal over a specified period of time.

INTEREST EXPENSE Charges incurred as a cost of borrowing funds.

INFRASTRUCTURE Long-lived capital assets that are normally stationary in nature and can be preserved for a significantly greater number of years than most capital assets. Examples of infrastructure assets include roads, bridges, tunnels, drainage systems, water and sewer systems, dams, and lighting systems.

INTERNAL SERVICE FUND A fund established to finance and account for services and commodities furnished by a designated department or agency to other departments or agencies within a single governmental unit or to other governmental units. Amounts expended by the fund are restored thereto, either from operating earnings or by transfers from other funds, so that the original fund capital is kept intact.

INVENTORY LIST A detailed list showing quantities, descriptions, and values of property, units of measure, and unit prices. Note: The term is often confined to consumable supplies, but may also cover fixed assets.

INVENTORY OF SUPPLIES The cost value of supplies on hand.

INVESTMENTS Securities and real estate held for the production of income usually in the form of interests, dividends, rentals, or lease payments. The term does not include fixed assets used in City operations.

LAND A fixed asset account which reflects the value of land owned by a governmental unit. If land is purchased, this account shows the purchase price and costs such as legal fees, filing and excavation costs, and the likes which are incurred to put the land in condition for its intended use. If land is acquired by gift, the account reflects the estimated fair market value at the time of acquisition.

LEASED EQUIPMENT FUND Fund used to account for proceeds reserved for the replacement of capital equipment.

LEGAL DEBT MARGIN The difference between legal debt limit of a governmental entity and the debt outstanding against it.

LIABILITIES Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

LINE ITEM A specific program end item with its own identity.

MARGIN OF BORROWING POWER The difference between legal debt limit of a governmental entity and the debt outstanding against it.

MODIFIED ACCRUAL ACCOUNTING A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

NCTCOG North Central Texas Council of Governments

NON-OPERATING Income of a governmental enterprise which is not derived from the operation of such enterprises. Examples are interest on investments or on bank deposits.

NORTH CENTRAL TEXAS COUNCIL OF GOVERNMENTS (NCTCOG) a voluntary association of, by and for local governments, and was established to assist local governments in planning for common needs, cooperating for mutual benefit, and coordinating for sound regional development.

NCTCOG's purpose is to strengthen both the individual and collective power of local governments and to help them recognize regional opportunities, eliminate unnecessary duplication, and make joint decisions.

OBJECT As used in expenditure classification, this term applies to a more specific arrangement of expenditures for services or commodities purchased. An example would be salaries, retirement contributions, or social security accounts. As used in revenue classifications, this term applies to a more specific arrangement of revenue sources; for example, ad valorem taxes, building permits, general sales and use tax, hotel/motel occupancy tax, etc.

OBJECTIVE Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

OPERATING (1) As used in the accounts of governmental enterprises of a business character, the term means such costs as are necessary for the maintenance of the enterprises, the rendering of services for which the enterprise is operated, the sale of merchandise, the production and disposition of commodities produced and the collection of the revenues. (2) The term is sometimes used to describe expenses for general governmental purposes.

OPERATING EXPENSES Cost of day-to-day operations such as wages, maintenance, office supplies, etc.

OPERATING INCOME Operating revenue less operating expenses that are applied to the daily operating activities of the entity.

OPERATING REVENUE Revenue earned from the day-to-day operations of the entity.

ORDINANCE A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PER CAPITA COSTS The cost of service per person. Per capita costs are based on a population estimate provided of 29,500 by the North Texas Council of Governments.

PERFORMANCE BUDGET A budget wherein expenditures are based primarily upon measurable performance of activities and work programs.

PERFORMANCE MEASURES Specific quantitative measures of work performed within an activity or program. They may also measure results obtained through an activity or program.

PRINCIPAL The amount of funds borrowed, or the part of the amount borrowed which remains unpaid.

PROGRAM A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible.

PROPERTY TAXES Taxes levied on both real and personal property according to the property's valuation and tax rate. It describes all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes.

PROPRIETARY FUNDS Funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

RECEIPTS Cash received.

RESERVE (or Projection Reserve) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditures or an account used to earmark a portion of fund equity as legally use.

REVENUE The taxes, fees, or other monetary resources that the City collects and receives into the treasury for public use. For those revenues which are recorded on the accrual basis, this term designates additions to assets which: (a) do not increase any liability (b) do not represent the recovery of an expenditure (c) do not represent the cancellation of certain liabilities without a corresponding increase in other liabilities or a decrease in assets, and (d) do not represent contributions of fund capital in enterprise and internal service funds. The same definition applies to those cases where revenues are recorded on the modified accrual or cash basis, except that additions would be partially or entirely recorded to cash.

REVENUE BONDS Bonds whose principal and interest are payable exclusively from a revenue source pledged as the payment source prior to issuance.

BOND COVERAGE A calculation of an entity's ability to meet its principal and interest payments on outstanding bond debt. It is equal to gross revenue, less operating expense, divided by the current interest & principal payment.

ROYALTY A share of a product or profit (as of a gas or oil well) received by the owner for allowing another person or business to use the property.

SELF-SUPPORTED DEBT Debt that has a specified revenue source, other than ad valorem taxes, which will be used to support the entire debt.

SERVICE CHARGES A fee paid for the use of a particular service. The fee can be a standard amount such as an admission to the swimming pool or a charge based on consumption such as water charges per 1,000 gallons.

SPECIAL REVENUE FUND A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes. An example is the Child Safety Fund, which restricts expenditures to child safety programs and municipal school crossing guard programs.

SURPLUS The excess of the assets of a fund over its liabilities; or if the fund has other resources and obligations, the excess of resources over the obligations. The term should not be used without a properly descriptive adjective unless its meaning is apparent from the context. See also Fund Balance.

TAX ABATEMENT The full or partial exemption from ad valorem taxes of eligible properties in a reinvestment zone designated as such for economic development purposes.

TAX BASE The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board. The tax base represents net value after all exemptions.

TAX INCREMENT FINANCING DISTRICT (TIF) A district created to fund infrastructure improvements (streets, water and sewer lines, etc.) in our city that allows for the incremental ad valorem tax to be set aside to pay for those improvements. Creating a TIF district would allow the City of Cleburne to use property tax money from the new district to make infrastructure improvements to that area.

TAX LEVY The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance. The resultant product when the tax rate per one hundred dollars is multiplied by the tax base.

TAX RATE The amount of tax levied for each \$100 of assessed valuation. The maximum tax rate shall not exceed \$2.50 per \$100 of assessed value of real and personal property. Total tax rate is set by Council and is made up of two components: debt service and operations rates. The 2005 tax rate for the City of Cleburne is \$.748108 per \$100.00 valuation.

TAX RATE (EFFECTIVE) An effective tax rate is one that will (1) produce sufficient revenue to meet the taxing unit's debt payments for the coming fiscal year, plus (2) produces approximately the same amount of operating revenue from property taxes last year (that remain taxable this year) as was produced last year.

TAX ROLL The official list showing the amount of taxes levied against each taxpayer or property.

TAXES Compulsory charges levied by a governmental unit for the purpose of financing services performed for common benefit. Note: The term does not include specific charges made against particular persons or property for current or permanent benefits such as a special assessment. Neither does the term include charges. For example, licenses and permits.

TEXAS MUNICIPAL RETIREMENT SYSTEM (TMRS) The retirement system for the employees of the City. TMRS was established in 1948 and administer and manages funds in accordance with the Texas Municipal Retirement System Act (Texas Government Code, Title 8, Subtitle G).

TMRS Texas Municipal Retirement System

TRANSFERS Amounts transferred from one fund to another to assist in financing the services, programs, or to reimburse the recipient fund for services rendered.

TRANSPORTATION FUND Fund used to account for grant revenue, operating revenue generated, and expenses incurred by Cletran, the City and County Transportation system.

TRIAL BALANCE A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns

are equal or their net balance agrees with a control account, the ledger from which the figures are taken is said to be "in balance".

TRUST AND AGENCY A fund used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (1) Expendable Trust Funds (2) Non-Expendable Trust Funds (3) Pension Trust Funds and (4) Agency Funds.

UNENCUMBERED The amount of undesignated funds that is available for allocation for any purpose.

UNRESERVED FUND BALANCE A measure of financial resources set aside and unencumbered to mitigate current and future risks.

USER CHARGES The payment of a fee for the direct receipt of a public service by the party benefiting from the service.

WORKING CAPITAL An amount of funds that is calculated as the excess of current assets over current liabilities.

Boards & Commissions



**4B ECONOMIC DEVELOPMENT CORPORATION – Adam Miles
Seven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Doucet, Calvin	1702 Quail Hollow	06/08/2004	06/08/2006	1
Griffith, Danny	1218 Cindy Ln.	09/13/2005	09/13/2007	1
Hannah, Dale	1610 Hemphill	09/13/2005	09/13/2007	1
Hill, Ruth Ann	2313 Lakeshore Dr.	09/13/2005	09/13/2007	1
Lehrmann, Mike	1506 Hemphill	06/08/2004	06/08/2006	1
Roe, Rebecca	1110 Trace Rd	06/08/2004	06/08/2006	1
Sikes, Richard	1235 Hilltop Dr.	09/13/2005	09/13/2007	1

**AIRPORT BOARD – Mike Claunch
Five Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Bukin, Bill	1604 Tennyson Ct	07/22/2003	07/22/2007	2
Hewlett, Justin	1107 Westhill	07/12/2005	07/12/2007	1
Mann, Mike	1221 CR 1125	11/23/2004	11/23/2006	1
Payne, Robert	1415 Lynnwood Dr.	11/23/2004	11/23/2006	1
Strange, Eli	303 Forrest Ave.	08/09/2005	08/09/2007	1

**ANIMAL SHELTER ADVISORY COMMITTEE – Terry Powell
Seven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Bush, Charles	1102 Belmont	09/24/2002	12/14/2006	2
Lusk, Karen	P. O. Box 677	01/27/2004	01/27/2006	1
Masters, Ashlee	1517 Hwy 174 S., Rio Vista	01/27/2004	01/27/2006	1
<i>Raper, Dr. Danette</i>	<i>105 Country Club Rd</i>	<i>03/11/2001</i>	<i>04/08/2005</i>	<i>2</i>
Tucker, Lisa	3548 CR 1227	12/14/2004	12/14/2006	1
Way, Julie Hammond	703 Quail Walk	12/14/2004	12/14/2006	1
Wray, Carol	1211 Crestwood	01/27/2004	01/27/2006	1

**BUILDING AND STANDARDS COMMISSION – Clint Ishmael
Seven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Lanfear, Doris	422 Odell	09/13/2005	09/13/2007	1
London, Randy	1124 Alvarado St.	09/13/2005	09/13/2007	1
McAfee, Clara	200 Olive	06/22/2004	06/22/2006	1
Sigler, Gerald	418 W. Wilson	06/22/2004	06/22/2006	1
Sturgeon, Dale	1702 Spring Branch	05/13/2003	05/13/2007	2
Torres, Juana	1006 Spell Ave.	09/13/2005	09/13/2007	1
White, Wendell	1717 Pipeline Rd.	06/28/2005	06/28/2007	1

**CIVIL SERVICE COMMISSION – Maria Reed
Three Members Serving 3-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Boulware, Dan	711 Stonelake Drive	04/08/2003	04/08/2006	1
Seay, Charles	1216 Bradley	05/08/2001	06/22/2006	6
Wilson, Terri	16 N. Mill	12/14/2004	12/14/2007	1

**LIBRARY ADVISORY BOARD – Lana Dibble
Eleven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Beene, Zelma	1311 Loma Alta	02/25/2003	02/25/2007	2
Fagan, Norman	302 Prairie	09/28/2004	09/28/2006	1
Grigsby, Larry	1013 W. Lone Star	02/22/2005	02/22/2007	1
Hazlewood, Gail	929 Highland Dr.	02/22/2005	02/22/2007	1
Kandt, Shirley	915 Surry Place	11/23/2004	11/23/2006	1
Lilley, Frances	1800 West Henderson	07/26/2005	07/26/2007	1
Moss, Jean	1606 Longfellow Ln	03/24/2004	03/24/2006	1
Smith, Mege	1211 Westhill Drive	11/08/2005	11/08/2007	1
Thacker, Norma	1404 Hyde Park Blvd	02/25/2003	02/25/2007	2
Wall, Cleda Jo	1306 Belvon	06/10/2003	07/26/2007	2
Wilbanks, Ben	1001 Prairie	03/24/2004	03/24/2006	1

**MUSEUM ADVISORY BOARD – Julie Baker
Nine Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Anderson, Perry	812 S Ridgeway Dr	04/23/2002	07/27/2006	2
Fowler, Rodney	703 Mann Ct	04/23/2002	07/27/2006	2
Jones, Karen	811 Phillips St.	12/14/2004	12/14/2006	1
Kendall, Pete	609 Madison	07/27/2004	07/27/2006	1
Langford, Floyd	521 Woodard	07/27/2004	07/27/2006	1
Patrick, John	1025 Princeton Pl.	06/10/2003	07/26/2007	2
Wheatley, Mary Ann	4 Edgebrook Ct	11/12/2002	11/12/2006	2
Wilmart, Diann	P. O. Box 675, Keene	11/12/2002	07/26/2007	1
Wilbanks, David	1001 Prairie Ave.	06/10/2003	07/26/2007	1

**PARKS AND RECREATION BOARD – Max Robertson
Seven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Frederick, Charles	1000 Ivanhoe	06/11/2002	06/22/2006	2
Kelly, Robert O.	702 Hyde Park	01/08/2002	01/08/2006	2
Mattix, Shaun	106 Bellevue	06/24/2003	07/12/2007	2
Pedigo, Lori	1010 Hemphill	10/14/2003	10/14/2007	2
Stone, Randy	1510 Leaning Oak Ln	04/27/2004	04/27/2006	1
Wray, Jimmy	1211 Crestwood	05/24/2004	05/24/2006	1
Wylie, Garey	306 Red Oak Dr.	07/12/2005	07/12/2007	1

**PLANNING AND ZONING COMMISSION – Ann Powell
Seven Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Castles, Vance	1018 Janehaven Lakes	09/14/2003	09/14/2007	2
Chandler, Lisa	501 Honeysuckle	11/23/2004	11/23/2006	1
Curlee, Jim	816 Meadowview	08/23/2005	08/23/2007	1
McNeil, Gracie	414 Elmo	07/27/2004	07/27/2006	1
Pedigo, Roger	607 Hyde Park	02/25/2003	02/25/2007	2
Potts, Brannon	801 Bentwood Ln.	06/28/2005	06/28/2007	1
White, Gayle	1223 Surry Pl. Dr.	11/23/2004	11/23/2006	1

**TIF DISTRICT #1 (Industrial Park) – Adam Miles
Five members serving 2-year terms; Est. RS04-2001-34**

<i>Goon, Rick</i>	<i>Former City Council</i>	<i>07/22/2003</i>	<i>12/31/2005</i>	<i>1</i>
McFall, R.C.	County Commissioner, Pct.			
Harmon, Roger	County Judge			
Griffith, Daniel	City Council	12/09/2004	12/31/2006	1
Nelson, Wesley	City Council	12/09/2004	12/31/2006	1

**TIF DISTRICT #2 (Downtown) – Greg Wilmore
Five members serving 2-year terms; Est. RS01-2003-15**

Force, Bob	City Council	01/25/2005	01/25/2007	1
McFall, R.C.	County Commissioner, Pct.	01/10/2005	01/10/2007	2
Reynolds, Ted (chair)	City Council	01/25/2005	01/25/2007	1
Thompson, Troy	County Commissioner, Pct.	01/10/2005	01/10/2007	2
<i>Wells, Charles</i>	<i>915 Davis</i>	<i>01/28/2003</i>	<i>12/10/2004</i>	<i>2</i>

**ZONING BOARD OF ADJUSTMENT – Ann Powell
Nine Members Serving Two 2-Year Terms**

<u>NAME</u>	<u>ADDRESS</u>	<u>APPOINTED</u>	<u>EXPIRES</u>	<u>TERM</u>
Gossett, Ronnie	1928 W. Henderson	06/24/2003	06/24/2007	2
Jackson, Donna	807 Hyde Park Blvd	06/22/2004	06/22/2006	1
Kandt, Bob	915 Surry Place Dr.	04/08/2003	04/08/2007	2
Mangrum, Terry	1611 Bent Creek	06/24/2003	06/24/2007	2
Russell, Sonny	200 Glen Rose Ave.	09/27/2005	09/27/2007	1
Shaffer, Steve	1616 Wordsworth	09/27/2005	09/27/2007	1
Stephens, Joe	202 S. Pendell	06/24/2003	06/24/2007	2
Turman, John	1127 Berkley Dr	11/09/2004	11/09/2006	1
Wicker, Marshall	610 Hyde Park Blvd.	04/08/2003	04/08/2007	2